against the Dollar (\$ per £)

FT No. 31,126 THE FINANCIAL TIMES LIMITED 1990

Wednesday April 18 1990

#### Ф D 8523A

#### rag ordered 'gun aiming device' from **UK** company

World News

New evidence emerged to support claims by UK Customs and Excise officials that British companies had made parts of a huge gun for Iraq.
Walter Somers, a company
in the West Midlands of
England, was reported to have
received an order this month for a component which might

Page 22 **US hints at freeze** US President George Bush is considering a freeze on US-So-viet talks about a bilateral trade and economic pact if Moscow carries out its threat to cut natural gas and oil sup-plies to Lithuania. Page 22

have been a gun aiming device.

Unesco shunned The White House decided that the US wwould not rejoin Unesco, the United Nations cultural organisation, because it wasted money and was poorly managed. Page 22

Ortega hints at delay Nicaraguan President Daniel Ortega increased Sandinista pressure on President-elect Violeta Chamorro to force the unconditional and immediate disarming of the Contra rebels, hinting that he was consider-ing postponing the April 25 handover. Page 6

Nepal PM sworn in Mr Krishna Prasad Bhattarai of the Nepali Congress is to be sworn in as Nepal's new Prime Minister at the head of an 11-member coalition Gov-ernment, the first to be formed on a party basis for 30 years. He said elections would be held

within a year. Page 4 150 die in India

At least 150 people died of food poisoning in Basti, Uttar Pra-desh, in northern India after a community least at an engagement ceremony, Press Trust of India said.

No SA majority rule President F.W. de Klerk of South Africa ruled out black majority rule as a future con-stitutional model for the counto oppression of minorities.

Buigarian deaths

Bulgaria admitted that torture and beatings caused the deaths of 147 people at the Lovech. and Skravena concentration camps between 1959 and 1962.

Moscow protest About 10,000 people demon-strated in defence of corruption investigators Telman Gdiyan and Nikolai Ivanov outside the Kremlin while the

whether they broke regula-

tions in their pursuit of

top-level offenders. Page 2. N-weapon sanctions Iraq, Pakistan, India, Argentina and Brazil have been able to circumvent international regulations to build or expand nuclear weapons capabilities, the private Carnegie Endowment for International Peace

said in Washington. Page 4 Tunisia EC aid

Tunisia is to receive nearly \$500,000 in aid for family planning clinics and be given access to a computer network that promotes joint ventures under accords signed with the European Community.

Murderers executed South Korea executed nine murderers, most of them also convicted of repeated rape and armed robbery, the Justice Ministry said.

China exiles fear **Exiled Chinese dissidents** expressed fears Peking might use military force against "The Goddess of Democracy," a radio ship soon to start beaming pro-democracy broadcasts to China from international waters, after China had sent military aircraft to the area.

#### Business Summary **Del Monte**

#### sells tinned fruit division for \$375m

Del Monte, US processed fruit and vegetables group which was bought out from RJR Nabisco in January, sold its European juice and timaed fruit business for \$375m to investors led by affiliates of Britain's Charterbouse Park Britain's Charterhouse Bank.

The deal continues the global shake-up in the ownership of food groups in the wake of Kohlberg Kravis Roberts' record \$25bn leveraged take-over of RJR at the beginning of 1969, Page 23

VOLVO'S co-operation agreement with the French stateowned motor group Renault looks likely to win the strong approval of the April 25 annua reholders meeting in Gothenburg. Page 24

MARKETS: Japan's broadly defined money supply jumped 11.6 per cent in March, stirring fresh fears about inflation and contributing to further unease on the Tokyo stock market.

CITICORP, biggest banking group in the US, announced a 56 per cent drop in first-quar-ter net income. Page 23

HONDA and Bover Group announced they had finalised terms for a cross-shareholding valuing the Rover Group's manufacturing and sales operations at £520m (\$853m). Page 23

UNITED Telecommunications of the US, is to exercise an option to buy GTE's limited partnership interest in in long distance carrier US Sprint for about \$500m. Page 28

EAST EUROPEAN countries cannot absorb investments of the size that the west is preparing, according to the secre-tariat of the United Nations Economic Commission for Europe, Page 3

SWEDEN abolished turnover taxes on bond and stock market transactions in a move to beost the country's growing derivatives markets. Page 28

DAILY MAIL and General Trust, UK newspaper group, iaunched an £8.9n (\$13.12m) recommended cash offer for Hobsons Publishing, the Cambridge-based group.

SOVIET UNION and eastern Europe's short-term economic outlook is bleak, says the UN Economic Commission for Europe report. Page 3

AHLSTROM Pyropower of San Diego, is to reduce its presence in Britain where its advanced combustion technology will in future be marketed by Bab-cock Energy, part of Babcock International. Page 10

CARLA HULLS, US Trade Representative, said she support the creation of a new world trade organisation, on condition that "solid agreement" be reached in the current round of international trade talks. Page 5

SHELL, Anglo-Dutch oil group, purchased four very large crude carriers from the estate of the late Christina Onassis. Page 22

TKLEPHONE charges: Inter-national and long distance calls in the UK are subsidising local calls to the tune of well over £1hn (\$1.64bn) a year, Brit-ish Telecom said. Page 22

US growth and inflation figures were far ahead of market expectations with prices rising by 0.5 per cent in the month despite falling energy prices, and industrial output rising

0.7 per cent. Page 6 BRITAIN will not subsidise the proposed high-speed rail line from London to the Channel tunnel, transport minister Michael Portillo said, Eurotunnel scene, Page 10

TURKRY'S 10,500 cement workers settled for a large wage. increase that could set an inflationary benchmark for other pay talks this year. Page 3

# US seeks to freeze bank accounts used for drugs profits

By Nancy Dunne in Washington

THE US Justice Department yesterday attempted to freeze bank accounts in 23 states in pursuit of up to \$400m in illegal Colombian drug profits. It asked federal judges in Atlanta, New York and Miami to direct 173 banks to produce

records of more than 750 bank

The department sought to freeze some 684 accounts that investigators have linked to Mr Eduardo Martinez Romer-o – who was extradited from Colombia last year on charges

of laundering money for the Medellin drug cartel.

Mr Nicholas Brady, US Trea-sury Secretary, called the action "one of the most significant law enforcement undertakings involving bank account selzures in US his-

account seizures in US history."

The seizures have been described as "Phase IV of Operation Polar Cap," which is a long-running US investigation into a money-laundering ring.

The ring is believed to have shipped \$1.2bn into and out of the US in 1987 and 1988 on behalf of the Medellin cartel.

Mr Dick Thornburgh, Attor-Mr Dick Thornburgh, Attor-

ney-General, said the US Gov-ernment hoped to disrupt the flow of drug profits and thus "strangle" the cartel's

The banks involved include: Citibank International, Bank of New York, Bankers Trust, Chase Manhattan, Chemical Bank, Irving Trust, Manufac-turers Hanover Trust, Marine Midland, Morgan Guaranty Trust and Barclays International.

Investigators have traced profits from cocaine and crack sales in the US to American banks and from them on to forsign bank accounts controlled by the cartel.

They believe "a substantial portion of those funds" were returned from abroad to US bank accounts for "ongoing business expenses," such as the purchase of aircraft and payments to cartel employees. The US Government is empowered to seize the cartel's assets - everything from real

estate to machinery - once they have been identified. The investigation has been aided by co-operation from the governments of Colombia, Uruguay, Luxembourg, Switzerland, Britain, Canada and Aus-

They turned over records of ccounts believed to be under the cartel's control. Operation Polar Cap was helped by the US invasion of

Panama and the overthrow of General Manuel Noriega, the country's former military After his downfall, US federal agents travelled to Pan-ama and obtained records of bank accounts identified as

having been used by cartel money launders. On examination of these and other foreign accounts, investi-gators found that almost \$350m had been wire-transferred back to US banks from foreign accounts, primarily to New York and Florida. It is believed that another \$50m never left

Mr David Runkel, the Justice Department spokesman, said the banks were believed to be "unwitting service providers."
The investigation is to continue, and the department has not ruled out future legal action against the hanks.

## **Deutsche Bank** unveils venture with E Germans

By Katharine Campbell in Frankfurt

DEUTSCHE BANK, West Germany's largest financial institution, yesterday signed a letter of intent to set up a joint venture universal bank with the East German Deutsche Kreditbank, the former state

banking monopoly.

The deal, after weeks of speculation about Deutsche Bank's intentions, immediately raised questions from the Federal Cartel Office in West Berlin, although the bank claimed that the joint venture would not have a market monopoly position.

The cartel office said the deal could fall foul of competition rules, depending not only on how many branches were included, but also on their location. The authorities could for example, look unfavourably on a regional concentration by

East Germany has just set up its own monopoly watchdog and its competition law, modelled closely on the West Ger-man code and coming into force in May, will also work retrospectively. The joint venture – which

like all other east-west deals is conditional on a series of legal changes to be introduced by the new East German GovernBank acquiring about 100 of the 170 branches of Kredit-

The Kreditbank network is highly attractive to western institutions wishing quickly to obtain a commanding place in the new East German market. But its balance sheet looks less desirable, with some 260bn East German Marks of old state industrial credits.

Deutsche Bank will circum-vent this problem by setting up a separate entity, into which Kreditbank will channel real estate assets and knowhow, but none of the old loans.

What happens to the rest of the East German bank is unclear. Exact terms of the venture have vet to be finali sed, as has the delicate question of the operation's name. Some 51 per cent of the total

capital - as yet unspecified until the assets can be valued - will be contributed by Kreditbank, but Deutsche Bank will have management control The new operation could open for business before cur-rency union, as soon as the necessary banking licences are distributed by the East German Government. However

rather than using East Marks

transactions will immediately

INFLATIONARY resurfaced after the Easter break to take a heavy toli on the financial markets yester-Figures on US economic growth and inflation indicated that they were much higher than had previously been sup-

April 1990

US markets

inflationary

London, Anthony Harris in

By Rachel Johnson in

Washington and Janet

**Bush** in New York

hit by

fears

The latest news worsened the already-sour mood in the bond markets following the poor UK inflation figures

released last week. The US consumer price index showed inflation runindex showed initiation running at an annual rate of 8.5 per cent, its highest level since 1981. A significant increase in the capacity utilisation rate, which is also regarded as inflationary, helped send Treasury bonds into a tailspin.

At midsession, the Treasury in the Treasury for the Treasury in the Treasury is an annual treasury in the Treas

At midsession, the Trea-sury's benchmark long bond was quoted more than a full percentage point lower, boosting its yield to 8.74 per cent - its highest level since mid-

May last year.
In response to the extremely nervous conditions, the US Federal Reserve moved to calm the bond market by aggressively adding liquidity to the banking system: thus signalling that it did not want to see interest rates rising.

There was little talk of an immediate tightening in US monetary policy yesterday, but there were clearly concerns about the Fed's attitude towards interest rates given the stubborn inflationary pres-

The Dow Jones Industrial Average of blue chip shares dropped 20 points immediately after the release of the consumer price figures, but recovered to close 2.71 points up at 2,765,77.

Continued on Page 22 Markets, Back Page, Section II

## Mongolia throws light on Lin Biao's death

By Robert Thomson in Ulan Bator

MARSHAL Lin Biao, the famed Chinese Defence Minister, was not aboard a aircraft which crashed in Mongolia in 1971 as Peking has always claimed,

Peking has always claimed, senior Mongolian military officers have revealed.

The Chinese Government will be highly embarrassed by the surfacing of Mongolia's side of the story, as Peking has maintained that Marshai Lin was on the aircraft after an alleged assassination aftempt on Chedrman Mao Zedong. He was said to be heading for the Soviet Union, then China's main enemy, with whom Lin main enemy, with whom Lin pposedly had a secret pact.
"We did not find anything to suggest that Marshal Lin was on the aircraft. We conducted an investigation and found that it was a Chinese aircraft

and that the victims were Chinese, but there was no evidence that the marshal was among the victims," Major Ochir Sanduijar, Mongolia's chief of foreign relations, said.

Colonel Damsansap Nyam-

BRITISH & Commonwealth

Holdings, the hard-pressed UK financial services group, was

administrators at Atlantic

Computers, its computer leasing subsidiary.

The group, whose fortunes have ridden a roller-coaster

since the appointment of Mr John Gunn as chief executive

in October 1986, also said it would write off £550m (\$902m) against the whole of its invest-

ment in Atlantic and asked for trading in its shares to be suspended.

The crisis underscores the

continued vulnerability of

financial services companies in the current high interest-rate

environment. It is also giving rise to considerable uncer-

tainty among lessees of Atlan-tic - which employs 1,300 and

is among the top European computer leasing business-

es - as to the status of their

Mr Peter Padmore and Mr

John Soden of Price Water-

house, the accountants, have

been appointed joint adminis-

By David Owen and Terry Dodsworth in London

bayar, the deputy political the Little Red Book of Maoist commissar, added: "At that quotations, was annointed time, Lin Biao was in China. A Hao's "close comrade in arms group of Chinese officials were taken to see the wreckage of the aircraft. China probably had its reasons for saying he was on the aircraft."

The alleged flight of Lin has

become an important part of the Communist Party's official history, and a convenient cover for the likelihood that the marshal was killed on the orders of Mao or his sides as part of a power struggle within the Peoples Liberation Army and the party.

The party is still very sensi-tive about damage to Mao's standing, and, in the pest year, reputation.

**B&C** appoints administrators

at Atlantic with loss of £550m

At last Thursday's close of 53p, B&C - once the UK's sec-ond-largest non-banking finan-cial institution - was capital-

ised at less than £200m. The

shares peaked at 565p in the

hilled as a recovery package, B&C intends to realise £750m

from its remaining businesses by mid-1991. B&C has won sup-

port for its plans from its major lenders to keep credit

The company's merchant banking operations are among the units to be sold. Sir Peter

Thompson, recently appointed chairman, yesterday said that the group's debt was currently

the group's dear was currently about £1bn, including £737m of long-term bonds. City esti-mates suggest that its share-holders' funds after the Atlan-

tic writedown will amount to

Sir Peter traced Atlantic's

problems to "imprudent and

optimistic" accounting, con-

cerning where and how the

company accounted for profits written into its leases. "When a

lease was written, the value of

As part of what is being

has attempted to revive his A resurfacing of the Lin Biao controversy, which has inspired many foreign books, scholarly and otherwise, will

be particularly unwelcome during the present bout of party infighting.

and successor" at a party con-gress in 1969, and his close ties to the Great Helmsman proved difficult for the party to justify

in light of their later disputes. News of an air crash, in which nine people were killed, was released by Mongolia and the Soviet Union a few days after the accident, but the elaberate tale of a failed plot, which included an attempt to blow up Mao's train, and Lin's death was not officially publi-

cised until a year later.

The party launched a nationwide campaign to criticise "Lin Biao and Confucius," and party members were told of a scheme and his military co-conspira-tors were to assassinate Mao and take control of the coun-

try. The Mongolian aircraft crash, said to have been caused by Lin's ill-prepared rush to Marshal Lin, who produced escape, was a key piece of the

that lease in profit terms was

He also pointed to the inadequacy of reserves made by Atlantic against residual liabil-

ities if a computer lease ended

The company said it was

now clear that the accounts of Atlantic for 1988 included

"material errors." An investi-

gation conducted by KPMG Peat Marwick McLintock,

Atlantic's new auditors, had indicated that profits and net assets previously reported at

the computer company were "materially overstated."

B&C now believes that Atlantic incurred "a substan-

tial loss" in the year to Decem-

it recorded operating profits of

£6.7m out of a total of £60.3m

for the group as a whole. Exco,

B&C's moneybroking division

accounted for £23.6m, while the

company's banking activities contributed a further \$5.3m.

Exercise in damage limitation,

Page 20; Lex, Page 22; London Stocks, Page 37

FT-SE 100;

2,214.5 (-7.6)

FT Ordinary: 1,736.3 (-4.7)

FT-A All-Share;

1,098.14 (-0.3%)

New York kunch!

STOCK INDICES

In the six months to June 30

ber 31 1989.

rather than as it arose.



Mao Zedong (left) with Marshal Lin Biao

scenario, as it proved Moscow's The two Mongolian officers said that a Trident jet aircraft Continued on Page 22

had crashed on their territory on September 13, 1971, and Chinese military personnel

## 私たちがスウィンドンに来るまでは、 誰もその可能性を信じませんでした。



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#### CONTENTS Uruguay Round: Stocktaking begins as talks

Managements Corporate: attitudes still ruled by tradition in France Survey: International direct marketing ..... 15-17 B&C: An exercise in damage limitation ......20

Editorial comments The Mandela strategy: The right school curriculum ......

Soviet Union: The price reform debate ...... 21 Lex: B&C; Vickers; currencies \_

#### Reforms in eastern Europe fuel pressure for change in Japan

leasing contracts.

trators of Atlantic.



Mr Toshiki Kaifu (left), the Japanese Prime Minister, is tempted to make the issue of electoral reform his own, appealing to the people over the heads of his political bosses. However, he will prob bly not have time.

-Lond Inti. Cepital Markets 27,28

MARKETS STERLING New York close \$1.6375 (1.6305) London: \$1.6345 (1.642) DM2.74 (2.7475) FFr9.215 (9.2325 SFr2.435 (same) Y261.25 (260.0) £ index 88.7 (87.0)

GOLD New York: Comex Jun \$878.8 (378.9) \$374.0 (375.25) N SEA Otl. (Argus) Brent 15-day May \$16.75 (16.975)

Chief price changes yesterday: Page 23

FFr5.637 (5.6380) Y159.72 (159.325) DM1.677 (1.673) FFr5.6375 (5.6225) SFr1.49 (1.483) Y159.9 (158.2) \$ index 68.7 (68.2) Tokyo close: Y159.83 US closing rates Fed Funds 83 %

DOLLAR

New York close

DM1.6768 (1.6783)

DJ Ind. Av. 2.757.43 (-5.63) 343.87 (-0.47) Tokyo: Nikkei 3-mo Treasury Bills: yleid: 8.025% closing 1516 (same) Life long gilt future: Long Bond: 974 yleld: 8.744% Dec 7916 (8012)

28,461.60 (-1.58) LONDON MONEY 3-month Interbank:

Thousands take to streets in support of investigators silenced by authorities

## **Moscow protests over corruption probe**

By John Lloyd in Moscow

THE SOVIET parliament vesterday postponed a decision on lifting immunity from prosecution for two lawyers who were silenced after uncovering what they alleged was high-level corruption.

Thousands of demonstrators took to the streets outside the Kremlin for the second time in a week in protest at their treat-ment and thousands more sprang to their defence in Len-

The two men, Mr Telman Gdlyan and Mr Nikolai Ivanov, who are deputies in the Supreme Soviet, or standing parliament, have become folk heroes. In the capital up to 10,000 people listened to a series of vividly anti-authority speeches from radical deputies from the Supreme Soviet and the newly-elected Moscow City Soviet. A few Lithuanian flags were raised, and there were calls for President Mikhail Gor-

bachev to resign.

After an impassioned debate in the Supreme Soviet, deputies delayed a decision until today on lifting the two men's immunity but voted to permit them to be stripped of their prosecutors' jobs and to appoint a special investigator

to review their case.

The two lawyers claim to have uncovered a network of orruption reaching to the top of the Soviet political system by unravelling allegations ini-tially relating to the Tadzhikistan Government and Commu-

nist Party.
They overstepped the line when they accused Mr Yegor Ligachev, the most orthodox politburo member, of bribery. They were stripped of Commu-



A demonstrator waves a picture of the two lawyers during a mass rally opposite the Kremlin

The Young Communist League, which organises 30m young people in the Soviet Union, has criticised a letter sent to all Communists by the Soviet central committee as an attempt to stifle debate within the Party.

The letter threatened expulsion for radical members, who want to see the country move more rapidly and completely towards market reforms. Already, some leading radicals on the right of the Party claim to have been expelled by their party branches.

nist party membership and suspended from duty pending a Supreme Soviet investigation. The commission appointed to look into the matter seems to have decided that they have

that they extracted confessions unlawfully. The USSR Prosecutor has sought to begin crimi-nal proceedings but has been hampered by the men's parliaKGB chairman and politburo member, took the floor to tell the deputies that the two investigators had violated legality in the conduct of the case, and described their efforts as "a typical example of penal and political adventur-

An interview with a number of dissenting members of the commission, in the popular weekly Argumenty i Fakty, gave space to the pro-Gdlyan/ Ivanov camp. Mr N I Ignatov-ich said that he did not believe in turning the two lawyers over to the Prosecutor because he believed his office, and the courts, were biased. "To punish two simple investigators for all the wrongs of the legal system is wrong," he said.

• A plenary meeting of the executive council of the Soviet.

executive council of the Soviet.
Trade Union organisation
replaced its long-serving chairman, Mr Stepan Shalayev, with
his deputy, 52-year-old Gennady Yanaev.
Mr Yanaev, who has had an
exemplary career in youth
movements and friendship
societies, has held senior posts
in the trade unions for only in the trade unions for only

four years. The Soviet unions, which organise 140m workers, are attempting to restructure themselves following miners' and other strikes over the past year, during which the official leadership was revealed to be out of touch and unpopular with the rank-and-file.

The movement is now seek-ing to ready itself for market relations, and claims to have carved out an independent role for itself as a protector of workers rights.

#### will try to recruit more **UK** subjects

By Tim Dickson in Brussels

NEW MEASURES to reverse the low recruitment of British nationals into the European Commission - including the development of a new "Euro stream" in London's civil service - were announced yester-

day.

The moves were confirmed after a meeting in London between Mr Antonio Cardoso e Cunha, the Commissioner responsible for personnel, and responsible for personnel, and Mr Francis Maude, a junior minister at the Foreign Office. Among measures agreed by Mr Cardoso e Cunha, the Commission is to introduce regular recruitment competitions for "generalists". It is felt that existing Commission preferences for law and economics graduates have worked against UK applicants.

UK applicants.

Mr Maude, meanwhile, announced that Britain would be developing a "European" stream within Administrativegrade recruitment to the civil service "to increase the number of good quality officials fitted for work in the EC institutions". These individuals, would be specially groomed for

EC work. In addition, Britain will increase the number of secondments to the Commission and ments to the Commission and a three-person unit is to be set up in the Cabinet Office to coordinate the British recruitment effort and to take up individual issues with the Commis-

## Commission | Canadian air force jets crash over West Germany

presence of foreign forces on

One senior Bonn official said

German soil.

By David Marsh in Bonn

TWO CANADIAN air force jets collided over Karlsruhe in southern West Germany yesterday afternoon, in an acci-dent likely to increas popular opposition to flying practice by Nato forces in Germany.

One of the pilots, flying from the nearby Canadian air base in Söllingen, was killed, while the other was badly injured the other was badly injured after bailing out with his ejector sear. Contrary to earlier reports that 20 civilians were wounded, rescue workers said that only one Karlsruhe citizen was injured in the wreckage.

In view of acute public sensitivity in West Cormany about tivity in West Germany about training by Nato forces at a time of general disarmament, yesterday's mishan is likely to fuel the controversy about the

yesterday that he expected a build-up of West German pub-lic pressure for withdrawal of all foreign armies. This, he said, was based on expecta-tions that the Soviet Union eventually will want to pull out troops from East Germany

after an agreed post-unification transition period. Perennial debate in West Germany about Nato flying accidents has increased considerably since the air show cataserany since the air snow catas-trophe at the American Ram-stein military base in August 1988, which killed 70 people. An indication of the swing in public sentiment against the foreign military presence came

at the beginning of this month with an appeal by the Christan Democrat-run state of Hesse for sharp reductions of US forces in the Frankfurt area.
Mr Walter Wallmann, the
Hesse Prime Minister, said
withdrawals were justified by general disarmament progress and the pressing need to free military areas in the Rhine-ric division. Main conurbation for civilian

There have even been suggestions that the massive LG. Farben office block in north-west Frankfurt, built in the late 1920s for the pre-war chemical conglomerate and used since 1945 by the US army, should become the site of the mooted 1990s European central bank.

#### Yugoslavia's Serbians lift Kosovo emergency

YUGOSLAVIA'S Republic of Serbia yesterday acted to lift emergency measures in its Kosovo province, reflecting official confidence that ethnic tensions there were under control, Reuter reports from Bel-

The Serbian presidency pro-posed the move after reviewing the situation in the province, scene of violent clashes between ethnic Albanians and Serbs, Tanjug news agency

expected to approve the proposal. Serbia originally applied emergency measures including a night curiew and a ban on political protests in March 1989 after rioting in which 28 people were killed.

March this year after further ethnic violence which killed at least 30 people Kosovo has been for decades a focus of friction between the region's 1.7m ethnic Albanians and 200,000

#### Sea safety campaign

SCANDINAVIAN states announced a campaign yester-day to improve safety at sea after the fire on the Danish ferry Scandinavian Star that killed 161 people, Reuter

reports. In Copenhagen, an inquiry In Copenhagen, an Inquiry
heard criticism of the ferry
crew's action on April 7 when
fire ripped through the vessel.
In Oslo, a statement by Denmark, Finland, Norway and
Sweden said ships registered
outside the Nordic region
should demonstrate tight fire should demonstrate tight fire

#### Brussels tries to break corporate tax deadlock

By Lucy Kellaway

THE European Commission will today give a fresh impetus to three directives on corporate taxation in an attempt to shift one of the most stubborn parts of its 1992 programme.

The directives, which seek to remove the fiscal problems met by companies paying tax in more than one member state, have been caught by German refusal to waive the withholding tax on dividends paid by subsidiaries to their parent

companies in another member

The Commission will also push forward a new directive that would allow a company to offset losses made in one country against profits in another. Despite the Commission's attempt to put pressure on the Council of Ministers, observers see little sign of West Germany changing its position on withholding tax until after the elections of the second of Young and the second of Young and Young an

#### Flying triangle has Belgians going round in circles

THE BELGIAN air force has been on alert for three nights running, writes Lucy Kellaway. Two Hawker Siddeley aircraft equipped with infra-red cam-eras and sophisticated electronic sen-sors have been patrolling the skies. Down below, the Belgian police force has kept a constant watch, helped by more than 1,000 concerned civilians. Along the border with Germany, 20 lookout posts have been set up. Their target: an Unidentified Flying Object.

Since December, there have been 800 reported sightings, and even though some resemble a lamp-post more closely than a UFO, many of the others being earnestly examined by

SOBEPS, the Belgian Society for Studying Spacial Phenomena.

More surprising is how seriously the army is taking the whole thing. For the time being it says it is viewing the matter as a "technical curiosity" as the introduct has shown as assured to the stock of the street of the stock of the says as the stock of the stock of the says as the says as the stock of the says as t intruder has shown no aggressive signs. Should it turn nasty, it will be a different matter altogether.

The Easter operation was meant to be a world first, a confrontation between earth-bound defence forces and a UFO. The world's television crews camped out on a chilly Ardennes airfield to get the first pictures. But the event made rather poor viewing. Several times the UFO was "seen"

three minutes. To make matters worse, the cloud was low, the weather change-able, and the UFO tended to hover just above the rooftops, too low to be con-The pilots, sworn to secrecy until the Defence Ministry has had time to watch the video evidence, seemed to have little to report, and could not confirm rumours of all kinds of irregular

from the ground, but each time the aircraft got there too late, in one case missing the mystery intruder by just

hilps on their radars.
Far from declaring the operation a failure, the UFO-obsessed Belgian media appear more convinced than

ever that there is something odd hovering over the peaceful countryside of Wallonia. Scientists on the ground appear in the past few days to have produced a clear image of the object, which is said to correspond to the reports of eyewitnesses. It is a triangle 30m-50m in diameter, with red, green and white lights at the corners, 10 times brighter than any star. It has a convex underbelly and makes a sharp whistling noise.

Belgium may not quite yet have

Belgium may not quite yet have ound its UFO. But it has found a nice new use for its air force now that its services are needed less and less by

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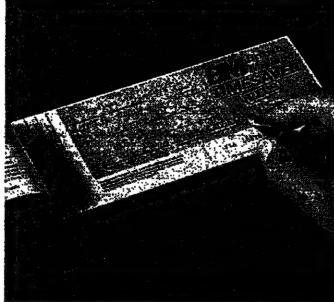
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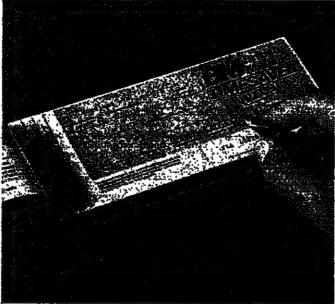
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#### EUROPEAN NEWS

#### Germa tries to sell Government Swedes on tax changes

rce jets

By Robert Taylor in Stockholm

SWEDEN'S ruling Social Democrats yesterday published details of their self-financing tax reform programme for 1991 and sought to reassure the public that most Swedes, not just the rich, would benefit.

The reforms, agreed with the opposition Liberals and due to be approved by parliament in June, will reduce the highest marginal rate to 50 per cent. tighten taxes on capital and companies and widen the range of taxable goods and ser-

The changes remain very impopular. The afraid we have lost the political argument over the tax reforms, said a senior adviser at the Finance Ministry yesterday. The Government's own private opinion surveys show that the majority of Swedes believe the tax changes are unfair because they will create a more unequal income distribution.

unequal income distribution.
The Government denies this strongly. The Finance Ministry has calculated that the average has calculated that the average household will enjoy a 2 per-cent improvement in its real disposable income next year as a result of the changes.

Child allowances are to be increased substantially as a way of mitigating any regres-sive impact the tax reforms will have on income distribution. Housing subsidies will also increase by SKr1.6bn (£160m) with higher rises for families with more than one

Ministers estimate that as many as 85 per cent of Swedes

- those who earn SKr180,000 a
year or less - will pay no state
tax at all after next January and only 30 per cent in local government income tax.

Furthermore, official calculafurthermore, official calculations suggest that more affluent swedes, who derive much of their income from capital rems and shares and benefit from a wide range of permissible tax deductions, will lose out as a result of the tax changes, although higher income earners who derive most of their money from the earnings they make at work earnings they make at work will be clear beneficiaries.

The new system is designed to make it much harder for Swedes to find loop-holes and other devices to reduce their tax burdens, while at the same time acting as an incentive for people in all income brackets to work more effectively.

#### Turkish wage deal threatens inflation goal

By Jim Bodgener in

TURKEY'S 10,500 cement workers settled yesterday for a large wage increase that could set an inflationary benchmark for other public and private sector pay negotiations this

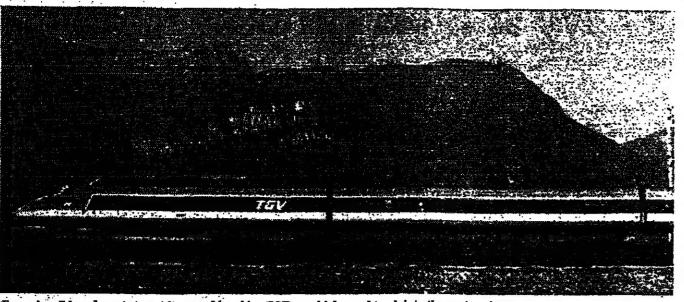
The embattled Motherland

The embattled Motherland Party Government now seems set for another spring of tough bargaining and strikes by organised labour.

With the Government's official inflation target at 54 per cent for this year, basic monthly wages in the cement sector will rise by 100 per cent sector will rise by 100 per cent annual agreement.

annual agreement.

There would also be a large fixed supplement this year, and in the second year the workers will receive 60 per cent, plus



France's rall board wants to put its record-breaking TGV on a high-speed track into the next century

#### French fast rail plans unveiled

considering an ambitious plan by the SNCF railways board to spend up to FFr188bn (£20bn) on 3,400km of high-speed express lines and trains over the next 20 years, writes Wil-liam Dawkins in Paris.

The proposals, delivered to Mr Michel Delebarre, the Transport Minister, are the SNCF's response to a govern-ment call last year for a list of priorities for developing the country's Train à Grande Vitesse (TGV) network between now and 2010. This is the first such planning exer-cise for the TGV, which started nine years ago with a link between Paris and Lyons in the south and now includes

Mr Delebarre is due to decide quickly whether to support the 13 new lines proposed by the SNCF, and will then consult local authorities. The Government aims to adopt a final plan by the year's end. This marks the final phase

of a vigorous lobbying process from cities eager to place themselves on a TGV line. These include Strasbourg, keen to add to its increasingly questioned attractions as home to the plenary sessions of the European Parliament, or Amiens, on a possible route from Paris to the Channel tunnel. A separate tunnel line line has already been agreed, to run from Paris via Lille. The SNCF list does propose a Paris to Strasbourg line (its

West Germany whose in 1997. This would slash the journey time between the two cities to 1hour 50 minutes, but would cost FFr22bn for the infrastructure and FFr6.3bn for rolling stock, according to the SNCF. The line would also be among the least profitable, producing an estimated 4.5 per cent return on capital, well below the 8 per cent minimum target the board has set itself.

However, there is strong support in the Government for finding the cash for a Stras-bourg TGV, to boost the city's ability to keep its hold on prestige European institutions, also including the Council of Europe and the European Court of Human Rights.

## Doubt cast on E Europe's capacity to absorb big investments

By William Dullforce in Geneva

EAST EUROPEAN countries cannot absorb investments of the size that the West is preparing, according to the secretariat of the United Nations Economic Commission for Europe. Technical assistance rather than direct financial aid should form the main component of any western programme to support economic reform, the secretariat says in its 1989/90 annual report.

It also warns that the rush by east

European countries to attract foreign private investment may be premature and risky, as long as they have not introduced effective competition in their markets. Public reaction against profiteering could endanger the whole process of reform, it says.

The ECE secretariat comprises mainly economists trained or with direct experience in eastern Europe, headed by Professor Aleksandar Vacic, a Yugoslav. If has monitored economic development in the Soviet Union and the six east European states for more than 40 years. Its latest report analyses the possibility of a western aid programme similar to the Marshall

Plan with which the US helped to rebuild western Europe after the Second World War. A comparable effort for the Soviet Union and eastern Europe would cost about eastern Europe would cost about \$16.7bn a year for four years, it concludes. The programme of aid from the European Community, outlined by Mr Jacques Delors, president of the European Commission, in January, would amount to about \$230n a year.

However, the ECE secretariat doubts the capacity of the eastern economies to absorb aid on this scale. Their economic structures

scale. Their economic structures, and the incentives offered to entrepreneurs in the east today differ radically from those prevailing in western Europe in 1948, it argues. A crucial difference is that the eastern countries have to construct market economies from first principles, whereas a system of property rights remained in place in the west after the war and enterprises were free to seek access

to foreign markets. Moreover, in the 1980s, in market contrast to the newly industrialised Technical assistance rather than direct financial aid should form the main component of any western programme to support economic reform, the United Nations **Economic Commission for** Europe says in its annual report for 1989/90.

Europeans and Soviets demonstrated their inability to absorb new capital

and western technology. Western policymakers would do better to turn the Marshall Plan upside down, the ECE secretariat concludes. Whereas the plan was long on grant aid and short on technical assistance, western aid to eastern Europe should, at least initially, reverse their relative importance. Suggested priorities for technical assistance include:
• creating the legal, financial and institutional framework for a

competitive market system; • providing comprehensive and reliable statistics to allow governments and enterprises to take decisions in decentralised

 developing the market skills needed to boost exports.
 Financial aid should go primarily to improving transport and telecommunications systems and to a rapid reduction in environmental pollution. The ECE secretariat also foresees a need for currency stabilisation loans — already proposed for Poland by the 24

countries of the Organisation for Economic Co-operation and Development – and support for payments balances. However distasteful it may be to western bankers, debt reduction may prove essential to maintain the momentum of reform in countries such as Poland, Hungary and, eventually, Bulgaria, the secretariat says. The social consensus in favour of reform could be threatened, if the

initial gains from tough

restructuring measures went to service foreign debt rather than to

domestic investment and personal consumption. One feature which the secretariat thinks could be copied from the Marshall Plan is a Central European Payments Union to facilitate the transition to a system of free trade. Modelled on the European Payments Union of the 1940s and 1950s, a clearing institution with some supervisory authority could offer the Comecon countries a path towards currency convertibility.

The secretariat stresses the crucial

importance of ensuring competition in the eastern economies. Irrespective of how far some have moved towards market economies, their markets are still distorted. segmented and inefficient, their structures tend to be monopolistic or at best oligopolistic, and market information is sparse and/or inaccurate.

Given the large, suppressed demand for consumer goods, ideal conditions exist for enterprises in this sector to generate bigger profits than normal, once prices are freed, the secretariat argues. It cites popular criticism last year in the

Soviet Union of the prices charged, and the profits made, by some

co-operatives. Foreign companies, it believes, will be happy to play according to whatever rules prevail, as long as they have security of title to their assets and guarantees of profit repatriation. If markets are not competitive, it cannot be presumed that foreign companies will automatically contribute to a more efficient use of resources.

Caution is also advised over privatisation. A change in ownership might simply transform a public monopoly into a private one. The ECE secretariat foresees big problems in establishing correct estimates of net worth in countries where there are no efficient capital markets and where accounting rules bear little relation to those in a

functioning market economy.
\_ In such circumstances, the secretariat argues, there is a risk that social assets will be sold off at prices which imply large transfers of former nomenklatura members or to western newcomers.

## Short-term outlook bleak, says report

By William Dulfforce

THE SHORT-TERM economic outlook for eastern Europe and the Soviet Union is bleak, says the UN Economic Commission for Europe report.

After a 1989 economic performance described as probably the worst since the immediate post war period, the ECE secretariat foresees despening recession in eastern Europe and sluggish growth at best in the Soviet Union in 1990. Economic growth fell far

short of government targets throughout the area last year. Soviet growth in output fell to less than 2.5 per cent from 4.5 per cent in 1988. In at least two of the six east European countries output contracted in absolute terms, and aggregate growth in five which reported lata was only 0.5 per cent.

Growth slowed throughout the year and output fell in-most, possibly all, the seven countries in the last quarter. Industrial activity stagnated in eastern Europe last year and grew less than 2 per cent in the Soviet Union, construction contracted and agricultural output

grew less than 1 per cent.

The ECE secretariat believes the political legitimacy conferred on east European governments by free elections, and a programme of western tech-nical and financial support, will help them face the costs of

Nevertheless, it expects inflationary pressures to respond only slowly this year

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to the moderate deflationary measures adopted by new governments. Where policy is tougher, as in Poland, the cost of a recessionary downturn is expected to be high. Inflationary pressures are fivelled by ary pressures are fuelled by large fiscal deficits. The Soviet budget deficit reached 10 per cent of GNP in 1989.

Balance of payments con-straints, which increased for most countries, last year have reduced the leeway for domestic policymaking, the secretar-iat says. Last year's increase in oil prices brought an improvement in Soviet terms of trade with the west but the gains were not enough to prevent the trade deficit widening from some \$350 in 1988 to an estimated \$6.5bn in 1989.

The Soviet current account deficit worsened even more and estimated net indebtedness increased by \$10bn in nominal terms to \$36.5bn, according to the secretariat.

Eastern Europe's trade sur-plus with the west nearly van-ished in 1989, although the surplus in convertible currencies with all market economies remained positive. A substan-tial rise in the deficit on invisibles caused the east European current account in convertible current account in convertune currencies to swing into an estimated \$2bn deficit. Aggregate net indebtedness (gross debt less deposits held abroad) of the six east European countries rose by \$1.5bn to almost each by the and of 1989.

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Inflation up slightly in France

By William Dawkins in

FRANCE'S monthly inflation rate accelerated slightly in March to 0.3 per cent, from 0.2 per cent in February, according to provisional figures from Insée, the statistics body.

The rise, partly due to higher car prices and service industry charges, still leaves

industry charges, still leaves France with the lowest price increases so far this year of any industrialised country apart from the Netherlands, said insee.

French prices have increase by 0.8 per cent over the first three months of the year, against 0.6 per cent in the Netherlands. While prices have risen in the car and service industries, inflation has been restrained by falling prices for

oil and domestic heating fuel. The past three months performance has also helped bring French inflation closer to West German levels. The West German inflation rate over the first quarter was well above the French, at 1.1 per cent. However, it was 2.7 per cent over the 12 months to March, 0.7 percentage points below the French rate of 3.4 per cent. Paris aims to reduce the annual rate to 2.5 per cent this

#### Shares fear in Tokyo as the money supply rises

By Ian Rodger in Tokyo

JAPAN'S broadly defined money supply (M2 plus certificates of deposits) jumped 11.6 per cent in March, stirring fresh fears about inflation and contributing to further unease

on the Tokyo stock market.

Although the money supply growth rate was 0.2 per cent lower than that in February. Bank of Japan officials acknowledged that it was high considering the state of the

country's economy.

The central bank raised its

The central bank raised its discount rate from 4.25 per cent to 5.25 per cent on March 20, the fourth increase in less than a year, partly to tighten money supply.

Shortly after the report was Issued early yesterday afternoon in Tokyo, share prices, which had been recovering until then, fell back, and the Nikkei average of 225 leading shares on the Tokyo Stock Exchange ended down 1.58 points at 28,461.60.

Meanwhile, the dollar gained

points at 28,461.60.

Meanwhile, the dollar gained Y0.41 to Y159.83 in Tokyo, boosted also by speculation that the US trade figures for February, to be published today, will show improvement.

Interpretation of the money supply figures is made difficult by the continuing process of deregulation of interest rates on time deposits. Thus, cash grew at only 8.5 per cent but quasi-money raced ahead 15.8 per cent, reflecting the flood of savings pouring into deregulated time deposits where interest rates are much higher than on ordinary accounts, and where money is safer than in the stock market.

According to one report yes-terday, the outstanding balance of funds in deregulated deposit accounts has already

topped Y30,000bn.
The Bank of Japan said lending growth accelerated last month, but increased tax payments, a shift to non-money financial assets and other fac-tors contributed to the slight reduction in overall money supply growth.

#### Pacific nickel mine sold to Melanesians

MELANESIAN separatists said yesterday they had bought the Pacific islands' largest private nickel mine from its French owner for FFr1.8bn (£195m) - a third of its estimated value,

Reuter reports from Noumea. Nickel has long been New Caledonia's main export. But the mines remained the symbol of power of the white French settlers who dominate the economy, even though separat-ist unrest has since 1985 shaken their political hold in

the territory. Mr Jacques Lafleur, leader of New Caledonia's pro-French loyalists, sold his 85 per cent stake in Société Minière du Sud Pacifique (SMSP) to the separatists, saying he favoured a stronger economic role for Melanesians ahead of a 1998 referendum on independence. "I am in favour of the Melane sians being drawn into the economy," he said.

Separatist sources said the deal to sell the SMSP to a regional council run by the Kanak National Socialist Liberation Front (FLNKS) followed

a year of secret talks.
This is the first time since nickel was discovered on the islands in 1864 that Melane-sians are breaking into the club of mineowners, hitherto been dominated by half a dozen Europeans. In 1988, Mr Lafleur, New Caledonia's richest man, agreed to sign a gov-ernment-sponsored peace with the FLNKS.

## Japanese look with envy at other people's reforms

Liberalisation in Eastern Europe has captured the imagination in Tokyo, Ian Rodger writes

FEW OVERSEAS news stories have captured the attention of Japan's insular citizens as has the passionate drive by East-ern European peoples in recent months to overthrow single party totalitarian regimes and replace them with multi-party

democratic systems.
One simple indication; sales of the Japanese language verof the Japanese language ver-sion of Newsweek have soared from around 30,000 a week before Eastern Europe began to rumble to nearly 150,000. No one knows exactly why the Japanese, who have been indifferent to the struggles of

many other oppressed peoples in the past, are so interested in these ones. But it is a fair guess that they have been influenced by political pundits of all stripes who have seized every opportunity in the past few months to draw the contrast between the spiritually uplifting processes underway in Eastern Europe and the dreary emptiness of Japan's politics and politicians.

All of which may put a new cast on the old idea, which has resurfaced again in recent weeks, of reforming Japan's strange multi-seat constituency election system. This system is generally blamed for lumbering the country with effective one-party government

Public support for some changes might just be enough to carry the day

and for promoting all manner of financial corruption within the Liberal Democratic Party

Until now attempts to replace this system with a more conventional single-seat more conventional single-seat constituency structure, perhaps with a dash of proportional representation, have always foundered and brought grief to the Prime Minister of the day, largely because LDP bosses could never accept the possibility that they should give up their stranglehold on

power. Today, with last year's Recruit bribery scandal still reasonably fresh in people's minds and events in Eastern Europe accelerating, public support in Japan for electoral reform might just be enough to carry the day. And who better to carry it out than Mr Toshiki Kaifu, the second division MP called in last July to become Prime Minister when the real leaders of the LDP were consid-

ered too tainted by Recruit?

Mr Kaifu, who is still seen by many as a mere puppet of the real LDP bosses, has turned out to be more adept at the out to be more adept at the political game than expected. Knowing he had no support within the party, Mr Kaifti has secured his position to date by direct appeals to the public. His clean image and clear speaking played a significant role in the recovery of the LDP's popularity to the point where it won a strong majority in last February's election. in last February's election.

That forced party leaders to let him stay in office for a little longer, but they all hoped he

would founder in the annual spring trade row with the US and could be dumped before the July summit of leading industrialised countries in Houston, Texas. But Mr Kaifu fooled them again. Urged on by President George Bush, he badgered recalcitrant bureaucrais to agree to most US demands to agree to most us demands to remove various barriers to imports. He won the day when a poll was published indicating that the Japanese people them-selves heartily agreed with most of the demands being made by the US, hoping they would lead to a better break for consumers.

Within the next week or so, an advisory council is to make detailed proposals for electoral reform, and it is expected to call for single seat constituen-cies and an element of propor-

tional representation.

Mr Kaifu is sorely tempted to make this issue his own, even though he knows the risks. It would contribute to his clean image, he could appeal to the people over the heads of the political bosses and, if he succeeded, it would give him a huge monument in this centennial year of the formation of the Diet (parliament). But it is probably not to be. Regardless of the merits of the case, he will simply not have time.

No people can put up with being ashamed of their politics for ever

Later this month, deliberations on the national budget will end, and the Government will face its first main challenge since it lost majority control of the upper house of the Diet in last July's elections. Under Japan's Constitution, the LDP can force adoption of the budget itself because it has a majority in the lower house, but vital related tax bills cannot be forced. The LOP hopes to win over enough members of marginal opposition parties to see it through, but they are

playing for time to get the best deal possible, and Mr Kaifu could easily end up a victim of this delicate false hesitation. ins delicate tast maintain.

If he survives, he will immediately be staring at another nasty challenge, the demands from foreign countries that from foreign countries that
Japan open its rice market to
imports. This will come in the
context of the Uruguay Round
of trade liberalisation talks.

Recent polls suggest that a
narrow majority of Japanese
now support a liberalisation of
the rice policy, which is an
astonishing turnsround from a

astonishing turnaround from a year or so ago when 80 or 99 per cent were opposed.

However, Mr. Kaifu could easily become a scapegoat for doing what has to be done.

doing what has to be done.

That does not necessarily mean that electoral reform proposals are forever doomed to gather dust. No people is going to put up with being ashamed of their politics forever. But it almost certainly means that someone other than Mr Kaifu will get the monument for achieving it.

#### **Protesters** take to streets of Tehran

By Victor Mallet and Kamran Fazel

ANTI-GOVEBNMENT demonstrations have erupted in the Iranian capital Tehran in recent days, and Iranian newspapers have acknowledged that the security forces killed one person and arrested 65 in the violence.

The opposition People's Mojahedin organisation, based in Baghdad, said yesterday that hundreds of youths assembled in Mellat Park last Thursday, Saturday and Sunday and urged thousands of bystanders to protest against the regime. The park is now carefully monitored by the security forces.

security forces:

The Iranian media described those arrested as "hooligans" and said they had been detained for inciting a crowd with political and "anti-religions" leavent.

with political and "anti-rengious" slogans.

Iran's religious establishment has sought to portray the
protests as largely criminal,
but the Government's political
opponents have been strengthened by widespread dissatisfaction about the economy.

Riots first broke out in Febrnary after a crowd, angry

ruary after a crowd, angry about the postponement of a football match, began football match, began shouting anti-government slogans. Since then there have been small protests across the country. The press has generally avoided mentioning the unrest, although recently there were reports of fighting between Revolutionary Guards and enti-government forces. and anti-government forces near the border with Pakistan. hear the border with Pakistan. Iranians are bitter about high prices and the failure of President Hashemi Rafsanjani to restore the economy following the end of the Gulf war against Iraq in 1988.

winter.

#### Reprisal urged for nuclear smuggling

IEAQ, Pakistan, India, Argentina and Brazil have been able to circumvent international regulations to build or expand nuclear weapons capabilities, a research organisation reported yesterday, AP-DJ reports from Washing-ton

To deter these practices, the report recommended that the US and other supplier coun-tries should threaten economic and military sanctions as pen-

The researchers also recommended that traditional nuclear suppliers should ensure rigorous enforcement of their common nuclear export guidelines. The report said West Germany has been the "weak link" in the multi-lateral export control system and must enact legislation to tighten export control laws.
The report, "Nuclear Exports: The Challenge of Control", was prepared by the pri-vate Carnegie Endowment for International Peace.

There was no immediate comment from any of the embassies of the governments which are mentioned.

The report said that supplier countries should retaliate against nuclear smuggling by threatening aid reductions, military sales restrictions or economic sanctions.

#### Ten killed in Beirut battle

At least 10 people were killed and 35 wounded as street bat-ties raged all day yesterday between the Shia Moslem Amal and Hizbollah militias, Lara Marlowe writes from west

Most of the casualties were Most schools in west Beirui remained closed and the main

of All Abu Hasan, an Amal official in the Zokak El-Blat area of the city.

And the state of t

arrested more than 330 people when Moslem radicals attacked Christian-owned property in the central Egyptian town of Abu Qurkas after unfounded rumours that a Christian was selling Moslem women into prostitution.

#### Young black 'storm troopers' provide stern test for Mandela

AT Kanyamazane, in the South African black homeland of Kangwane last weekend, a young "comrade" stood with his M16 rifle trained on the crowd of delegates arriving to

crowd of delegates arriving to attend the first annual conference of the South African Youth Congress (Sayco).

His rifle was plastic, and his uniform consisted of a shirt and trousers in contrasting shades of khaki. But if the translage of the structle ware trappings of the struggle were not quite authentic, the young man's commitment was clear.

Along with 1,500 other delegates to the Sayco congress

which ended on Monday, he which ended on Monday, he performed the war dances and chants which stir the hearts of young blacks in the townships — and chill the souls of moderates, even within the African National Congress (ANC), who fear the radicalism of the country's youth

try's youth. Three months ago, such a congress could not have taken place: Sayco, the country's place: Sayco, the country's largest youth organisation, was banned, and many of its members were detained without trial under the state of emergency imposed in June 1986.

On February 2, Mr F W de Klerk, the South African President, unbanned Sayco and other political organisations including the ANC — hoping that when such groups were

that when such groups were allowed to operate openly, they would lose some of the revolutionary fervour nurtured But the sentiment at the Sayco congress last weekend

was nothing if not revolutionary. Mr Peter Mokaba, Sayco President, played cheerleader to the mass of delegates from the stage, leading them in chants of "Shoot to kill, shoot to kill shoot to kill shoot to kill shoot." to kill, shoot to kill the Boers". With his powerful baritone

Patti Waldmeir on some serious political theatre

Mr F W de Klerk, the South African President, yesterday ruled out black majority rule as a future constitutional model for South Africa, saying that this would lead to conven that this would lead to oppres-sion of minorities, Patti Wald-meir writes from Johannesburg. Speaking at a joint session of Parliament in Cape Town, Mr de Klerk restated Town, Mr de Klerk restated his government's policy by saying that the ruling National Party rejected both partition along racial lines, as proposed by the extreme right Conservative Party, and majority rule, which would be the logical outcome of the policy of the ANC.

voice and charismatic delivery, the 31-year-old Mr Mokaba is a master of political theatre and a clear favourite among the youth. In the stuffy conference hall on a heavy grey autumn day, he led what he calls his "storm troopers" in several minutes of stomping, chanting and ululating before the grand-fatherly figure of Mr Nelson Mandela, deputy President of the ANC, rose to address them. After saluting such unlikely figures as Cuba's Fidel Castro, and Col Mengistu Halle Mara clear favourite among the and Col Mengistu Haile Mar-iam of Ethiopia (the last place in Africa where Mengistu is

seen as a hero), the youth settled down to listen to the man who - for the moment at least holds their allegiance. Mr Mandela, whose ponderousness as a public speaker contrasted sharply with the passion of Mr Mokaba, had a stern message for the storm troopers. His

words sounded like a rebuka. "If you are not disciplined, you can never win our confidence. If you do not respect the leadership of the ANC, we can never rely on you." He went on to urge tolerance of rival politi-cal organisations, to condemn the use of coercion against opponents of the ANC, and to defend the ANC policy of nego-tiating with Pretoria.

On the whole, Mr Mandela's speech was warmly received; but nothing he said provoked as big a cheer as Mr Mokaha's protestation, delivered later in the day, that "the youth should learn dialectical materialism". learn dialectical materialism".

In a speech marked by the kind of rhetoric which, banished from the Eastern bloc, may find its last resting place in South Africa, Mr Mokaba spoke of a capitalist system in "deep crisis". The rather more obvious crisis of socialism did not rate a mention.

not rate a mention. He referred to the "Marxist-Leninist tendency" of the South African struggle, assert-ing that "our epoch is the epoch of the transformation from capitalism to socialism, and our struggle is taking place in that context."

He exhorted the youth to join the ANC, join the South African Communist Party, and join Umkhonto we Sizwe, the ANC army. The third drew a roar of support.
Therein lies the challenge of the future for the ANC: how to maintain the loyalty of the youth after the ANC agrees a ceasefire with the Government

as part of negotiations on a

new constitution.

Many township youngsters might then throw their support behind the ultra-radical Pan Africanist Congress, with its slogan of "one settler, one bul-let".

By R C Murthy in Bombay

INDIA will see a second year of slow growth this year despite a forecast of normal monsoon

rains on which Indian agricul-

ture depends, according to the

Reserve Bank, the country's

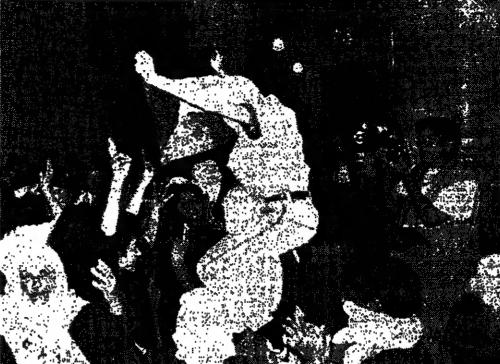
central bank.
Mr R N Malhotra, the bank's

governor, forecasts India's

gross national product to grow 5 per cent in the fiscal year to

March 1991, after an estimated

# Arabs protest at holiest Christian shrine



Palestinians protesting in the Church of the Holy Sepulchre, Christianity's holiest place, in Jerusalem yesterday shortly before a three-judge panel of the district court upheld the eviction of 150 Jewish settlers who moved into nearby church-owned buildings in the Christian quarter of the Old City.

The Palestinian protest was the latest in a series since the group of Jews moved into the

series since the group of Jews moved into the church buildings under police guard, only days before Easter. Mr Avraham Sochozolsky, a lawyer for the Greek Orthodox Church, said he would next ask police to carry out the order to evict the Jews from the 72-room complex owned

It was not clear if the Jewish settlers would be swicted immediately from the four buildings that once served as a church hospice.

Lawyers for the settlers said before the decision that they planned to appeal. They left the court just after the raling and were not available for comment.

The court ruled that a stay of the eviction notice granted last Friday by a single District

India forecasts growth rate of 5 per cent

Court judge was improperly obtained.
"The judges have cancelled the stay. They
(the settlers) must be evicted," Mr Sochosnisky

The decision did not affect a separate court action in which the Greek Orthodox Church is seeking to prove a former tenant in the complex leased the 100-year-old buildings illegally

The settlers' move into the complex near the Church of the Holy Sepulchre last Wednesday set off a protest demonstration the following day by about 200 Christian cleries and support-

Police fired tear gas when one priest ture down a poster picturing a Jewish Star of David that had been placed over a cross on the main

door of the disputed complex.

Several churchmen, including Greek Orthodox Patriarch Diodorus L collapsed from the tear gas and were treated at a nearby clinic.

The Old City is part of the area captured by Israel in the 1967 Middle East war. It contains sites boly to Jews, Christians and Moslems,

#### Delhi outlaws eight political organisations in Kashmir

By David Housego in New Delhi

EIGHT Kashmiri militant organisations who are suspected of being linked to the recent violence in the state were banned by the Govern-

ment yesterday.

The organisations outlawed included the Jammu and Kashmir Liberation Front (JKLF), which was behind the recent kidnappings, the Jamaat-i-Is-lami, which had four members in the recently dissolved Jammu and Kashmir state assembly and the People's

League. The ban emphasises the gov-

ernment's increasingly tough attitude in completely ruling out a dialogue with organisa-tions in Kashmir campaigning for independence from India or

unity with Pakistan.
The Jamaat-i-Islami was also banned in 1975 during the state of emergency for its pro-Paki-

The Jammu and Kashmir government also closed down three Urdu-language newspa-pers published from Srinagar for publishing what the authorities described as subversive

4.5 per cent this year.

This is the first time the reserve bank has made an independent estimate, reflecting its autonomy under the new administration of Mr

V P Singh, the Prime Minister. The former Government of Mr Rajiv Gandhi had planned for growth rates above 5 per cent in the five years to 1995 but the new administration changed priorities in favour of social and job creation pro-

india's gross national prod-uct surged by 9 per cent in 1988-89 against growth of 3.6 per cent the previous year, when the country suffered its worst drought in 30 years.

The reserve bank has announced a monetary package intended to slow money supply by 4 percentage points this year. The package includes increasing banks statutory liquidity ratios by half of one percentage point to 38.5 per cent, aimed at freezing bank deposits worth some Rs10bn (£373m).

But money supply rose sharply last year by 19.4 per cent, mainly due to a big rise

The rise in liquidity ratios would hit already low commercial bank profits. The frozen

in bank credit for the Govern-ment, which fuelled double digit inflation.

## to grow by 16.6 per cent this year, down from 18.5 per cent last year. Earlier, New Delhi announced massive increase in taxes aimed at containing budgetary deficit which, at Rs72bn, is just below the deficit projected by the former Gandhi

cent interest rates against a

minimum 16 per cent earlier. Bank deposits are projected

administration for this year.

The monetary and fiscal measures are to combat inflationary pressures. But analysis fear they may slow down

civilians. The fighting started near an Amal office in the Bouri Abu Haidar district and

road to the city's airport was The renewed fighting was precipitated by the assassina-tion in West Beirut on Monday

#### More religious unrest in Egypt

Moslem militants set fire to Christian property in an Egyptian village during a weekend rampage sparked by reports of the alleged rape of a six-year-old girl, security sources said,

Reuter reports from Cairo.

Magistrates ordered the arrest of 78 people, pending investigations, in the town of Fayonn, 70 miles south-west of Cairo. Last month police arrested many than 220 respice.

## Nepal chooses its Prime Minister

MR KRISHNA Prasad Bhattarai of the Nepali Congress is to be sworn in as Nepal's new Prime Minister tomorrow at the head of a 11member coalition Government that will include two members nominated by King Birendra. Mr Bhattarai said vesterday after meeting the King that the monarch had promised him that his nominees would not impede the functioning of the interim government which is being formed as a climax to the successful two-month-old movement for democratic reforms in the kingdom. The formation of the new

Government, the first to be formed on a party basis in 30 years, is expected to lead to free elections in Nepal for the first time since the "partyless form of democracy" was introduced in 1960 when political parties were banned by the present king's father. The Government is expected

to pave the way for substantial changes in Nepal's Constitution which will re-introduce democracy in the kingdom and attempt to give the monarch the status of a constitutional monarch. Mr Bhattarai announced yesterday that he



Mr Bhattarai, left, and Nepali Congress leader, Mr G.M. Singh would try to hold free elections within a year. It will take about this time to give effect to

constitutional changes that replace the partyless system with a multi-party political democracy in the kingdom that has witnessed autocratic rule for the last 30 years. Among the ministers will be

one woman, Left Front leader, Ms Sahana Pradhan. The

interim government will be Nepal's first opposition govern-ment since Birendra's father, King Mahendra, banned politi-

cal parties in 1961.

The Nepali Congress formed the country's first democratically-elected government in 1959, but it lasted only 20 months before Mahendra dis-missed it, accusing it of corruption and poor administration.

## Airbus decision delay hits Indian Airlines

By David Housego in New Delhi

A DECISION on whether Indian Airlines should resume operating its fleet of Airbus A320s has become bogged down in government disputes and the prospect of a Cabinet The 14 aircraft have been

grounded since February 18, four days after an Airbus crashed at Bangalore. On offi-cial calculations, this has cost the airline to date more than Rs200m (£7.5m) in operating Four more aircraft, which Airbus Industrie, the European

consortium, was due to deliver in March, are still waiting at the Toulouse production facil-ity because Indian Airlines has asked for their delivery to be postponed. The A320 was ordered

grounded by Mr Arif Mohammed Khan, the Minister for Civil Aviation, because of technical snags - including a loss of cabin pressure and a failure of the hydraulic systems - that developed in other aircraft. As a result of the grounding - which raised fears that the Government had doubts about the safety of the plane - the Indian Commercial Pilots' Association told its

members not to fly the A320 until the reasons for the crash had been officially disclosed. "Nobody wants to take responsibility for the resump-tion of operations," Captain

R.N. Singh, the general secretary of the association said yes-terday. "Neither the Government, nor the minister, nor Indian Airlines, nor the pilots association." A senior official said last week: "We have been expecting a decision any day." But so far none has material-A month ago the board of

Indian Airlines was asked to authorise the resumption of flights, but declined to do so on the ground that they had not been informed of the reason for the accident. Mr Arif Mohammed Khan

says that he has told Mr V. P. Singh, the Prime Minister, that a decision on resuming operations should be taken by the whole Cabinet and not him alone. This came after the Prime Minister sent him a let-ter - extracts of which were published in the press - saying that safety needed to be assured before flights could

If the Prime Minister suc-

ceeds in his current efforts to ceeds in his current efforts to broaden the administration, then Mr Khan, who is also Minister for Energy, may lose the Civil Aviation portfolio. The pressure of work on min-isters holding more than one job is one of the reasons for the delays in decision making in delays in decision making in the new administration. A decision on who should

replace Mr R. Prasad, the man-aging director of Indian Air-lines who resigned to take responsibility for the crash, has also been shelved. He has been temporarily replaced by Mr P. C. Sen, a joint secretary in the Ministry of Civil Aviation, with five years experience of handling Indian Airlines.

But until a permanent appointment is made, no deci-sion can be taken on filling vacant posts in senior and middle management. The absence of a proper command structure is widely seen as the main reason for the airline's inefficiency and industrial troubles. Without the Airbus A320, Indian Airlines is operating 20 per cent short of capacity. It is flying 100 flights a day, against 140 in January - with Air India, the international carrier,

helping it on some routes. Offi-cials say that operating effi-ciency has been improved since the crash with only 15 per cent of flights delayed, compared with 40-50 per cent at the start of the year. Officials say that the re-in-duction of the planes would be

a slow process; pilots would have to undergo "route checks", the compulsory refresher course for pilots who have not flown for 30 days.

The Ramdass committee appointed by Mr Khan to look into India's preparedness to take delivery of the A320, said in its unpublished interim in its unpublished interim report that the pilots should have received fuller training. It also recommended tighter pro-cedures in dealing with technical sangs, improvements in ground facilities and stiffer promotion checks before pilots were given command of an

However, if the Government decides to resume the aircraft's flights, it will have to allay passenger and pilot sears about the plane's safety. Officials claim that there have been no talks so far with Airbus about leasing the A320s now at Toulones or selling them. louse or selling them.

#### **WORLD TRADE NEWS**

## Battle hots up for world wide-body airliner market

By Paul Betts, Aerospace Correspondent

THE transatlantic trade battle panies are not expected to for the growing market for become equity partners in the large twin-engined airliners is new Boeing aircraft project, set to intensity with Boeing, their participation lifts a cloud the world's largest commercial aircraft maker, moving a step closer to launching its 767%.

Boeing aircraft project, their participation lifts a cloud over the programme. However, Boeing is still seeking commitments from airlines to enable the 767% project to be launched. European rival, Airbus, claim-ing it is poised to gain a 30 per cent share of the world airliner

The state of the s

Reprisale

for nuclear

After months of negotia-tions, Boeing has secured the co-operation of three leading Japanese companies including Mitsubishi Heavy Industries, Kawasaki heavy Industries and Fuji Heavy Industries in its. \$4bn project to build a new wide-body aircraft to compete against the Airbus A330 air-

liner.
The three Japanese groups are expected to become key are expected to become key contractors on the new Boeing aircraft to be launched later this year. The Japanese companies are likely to supply about 20 per cent of the parts for the new aircraft compared with about 15 per cent for the cur-rent Boeing 767 airliner family. new aircraft compared with 1993 representing an annual turnover of more than \$12bm. Though the Japanese compared to become a profitable

officially.

Pressure has been mounting on Boeing because of the iuroads both Airbus and McDonnell Douglas have made in the market for wide-body long range aircraft with their respective Airbus A330/A340 and McDonnell Douglas MD11

airliners.

Mr Jean Pierson, the Airbus managing director, confirmed in London yesterday that the 26-year-old European aircraft consortium expected to report a profit before 1995 and conservatively estimated it would gain a 30 per cent share of the market for 10,000 addiners forecast over the next 15 years. He said Airbus output would exceed 200 aircraft a year in

enterprise," he added.
"The long established Airbus
goal of 30 per cent share of the civil air transport market for large sincraft is well within reach," he said, emphasising that Airbus last year was world leader for wide-body sir-

five years' work.

However, Airbus was recently disappointed by Japan Airlines decision to opt at the last minute for McDonnell Donglas MDII trijets rather engine makers, General Elec-tric and Pratt and Whitney in the US and Rolls-Royce in the

# winer sales for the first time. He also said the consortium's backlog of 812 aircraft firmly ordered represented more than

Donglas MD11 trijets rather than European aircraft.
With the widely expected Boeing decision to launch a new wide-body jet later this year, a three-cornered contest for the growing wide-body aircraft market is expected to intensify between Airbus, Boeing and McDonnell Douglas. This contest is expected to be This contest is expected to be mirrored by a parallel trade battle between the three main

#### Customs 'sting' marks launch of counterfeit video games campaign

A TAIWANESE counterfeit toms agents in North Carolina video game operation has been foiled by an elaborate undercover "sting" operation conducted by US customs in the latest US affort to stem ille-gal copying of computer soft-

ware. The customs action stems from complaints by Nintendo of America, the US subsidiary of the Japanese video game manufacturer , which has launched a broad attack on

software "pirates".

Four people — two
Americans and a Taiwanese
couple — were arrested last
week in North Carolina for allegedly attempting to sell counterfeit Nintendo video game cartridges, which play on popular home video game

Nintendo said its lawyers and investigators had been working for weeks with cus- infringement of Nintendo's

to seize the counterfeit car-

The operation involved hidden cameras, microphones and \$10,000 in marked money used to lure the counterfeiters. Nintendo said that customs agents had seized approximately 700 counterfeit Nintendo car-

tridges. Mr Howard Lincoln, Nintendo's senior vice president, said the operation "is the first of many co-ordinated actions which Nintendo is taking throughout the United States and Canada to stop the illegal rental, sale and importation of counterfeit Nintendo cartridges". Lawsuits for copyright infringement had been filed in in Los Angeles, Minneapolis, Florida and Ottawa. The lawsuits charge the defendants with wilful

the control of the co

copyrights by the importation, rental and sale of "multiple game cartridges" which contain up to 40 counterfeits of Nintendo and Nintendo licensed video games in a singie cartridge.

"What's happening here is an outrageous theft of Nin-tendo's valuable intellectual property rights," said Mr Lin-coln. "Crooks in the Far East have made verbatim copies of legitimate Nintendo video games and have packaged these counterfeits in multiple game cartridges.

"We plan to sue video rental outlets, retailers, distributors and importers who deal in counterfeit Nintendo software. We will sue counterfeiters and their customers wherever they are located. We have commit-ted the necessary resources to

# Uruguay Round runs into the sands

With only eight months to resolve all the main issues, the talks badly need a political shot in the arm, writes William Dullforce

TRADE ministers arrive today in Puerto Vallaria, Mexico, for an informal, two-day stock-taking of the Urugusy Round of multilateral trade liberalising talks amid uncertainty and fears of a crisis developing. After 39 months of deliberation and with less than

eight months to go to the final ministerial meeting in Brussels, governments are stuck fast on most major issues. Given the complexity of the deals that still have to be struck, progress in Geneva since the beginning of the year has been disappointing.

At last week's meeting of the Trade Negotiations Committee (TNC), the supervisory body for the Round, Mr Arthur Dunkel, director-general of Gatt, the General Agreement on Tariffs and Trade, said he was dissatisfied with the state

of the talks.
The TNC's message to the ministers was clear: a sense of

Veteran trade officials are alarmed by the spreading of an attitude among negotiators that the final deals can be made only at the last hour in Brussels.

urgency was needed. And to avoid failure, it was agreed that the basic outlines of a package of agreements must be in place by the end of July, and the fine detail and essential trade-offs by December. Veteran trade officials are

alarmed by the spreading of an attitude among negotiators that the final deals can be made only at the last hour in Brussels. That, they argue, is tantamount to predicating the impossible and is a tacit admission of failure.

Against this background, 25

ministers, representing all the big trading nations and key developing countries, are expected to turn up in Mexico.
The European Community
will be represented by Mr
Frans Andriessen, the
Commissioner for External Affairs, and by ministers from several member states.

The ministers are meeting outside the formal context of



the Round. They can take no decisions, nothing is ripe for agreement, and none of them can be expected to budge on the key issues.

But, it is hoped, they may be able to identify how to resolve the deadlock in the talks and how to speed them up. In Geneva, Mr Dunkel and

several chief negotiators singled out agriculture and textiles which require intensive efforts over the next three months. (The US would add improved protection for intellectual property rights.)
These items have two

features. They are blocked by differences between major trading powers and they form part of the crucial nexus of ssues on which developing countries must receive satisfaction and make commitments. If there is no agreement on agriculture and textiles, the package embracing all 15 areas under negotiation will simply dissolve and the Round will

In agriculture the stumbling block is the EC. While expressing readiness in principle to negotiate the reform of world farm trade, the Community is still far from accepting the degree and speed of liberalisation demanded by the US, the 14 farm-exporting countries in the Cairns Group and many developing

Nobody expects any movement on agricultural trade until the Community has completed its annual internal price-fixing exercise. Some negotiators even forecast that Brussels will dig in its heels until September when, with panic mounting about the outcome of the Round, it may hope to compel others to accept its views. As for textiles, here the

obstacle is the US. Freeing trade in textiles and clothing from the Multi-Fibre Arrangement (MFA), which fixes import quotas and protects domestic producers in the main importing countries, has become a priority for the developing countries.

But the US textile industry lobby, estimated to be able to sway almost two-thirds of the House of Representatives, is one of the most powerful in

Washington.
The US proposal to introduce global import quotas for a 10-year transition period, during which the MFA would be phased out, has so far been backed only by Canada.
The dilamma for Mrs Carle

The dilemma for Mrs Carla Hills, US Trade Representative, is that, to face up to her textiles lobby, she has to mobilise support from other domestic groups by producing results in the Round on intellectual property, services and more liberal rules for foreign investment. Developing countries are resisting progress

in these areas.
TNC discussions did however highlight an urgent need; how to reconcile Third World perceptions with industrialised countries'

The former believe their interests are being sidestepped in the negotiations while the industrialised nations insist that, as their economies improve, developing countries must reduce and agree to hold down tariffs and renounce their right under Gatt to cite balance of payment constraints, in order to justify exemptions from Gatt rules.

Resolution of this conflict is central to the Round's success. In Gatt's last Tokyo Round the final decisions effectively concerned 25 countries. To ensure the continuance of the multilateral trading system, it is agreed that at least 50 of Gatt's 96 member states need to be parties to the grand settlement in Brussels in the Uruguay Round.

In Mexico Mr Andriessen can be counted on to reiterate the EC's conviction that the Round will only be successful if it emasculates US ability under its Trade Act to punish countries unilaterally for what it considers to be unfair trading. Here an understanding may have been adumbrated.

Mr Tran Van Thinh, head of the EC delegation, suggested in the TNC that the US Congress could reasonably be expected to abandon one-sided sanctions, if the Round succeeded in reinforcing Gatt's capacity to enforce its multilateral rules and extended Gatt's coverage to new areas such as services and

intellectual property.

That raises the question of whether enough developing countries would accept this reinforcement and extension of Gatt. It also leads to the proposal, which Mr John Crosbie, Canada's Trade Minister, said he would submit in Puerto Vallarta, that Gatt be enhanced into a fully fledged world trade organisation.

If there is no agreement on agriculture and textiles. the package embracing all 15 areas under negotiation will simply dissolve and the Round will fail.

The outstanding issues, from agriculture and textiles outwards, currently mingle in a confusing nexus of interlocking and frequently conflicting interests.

Two conclusions follow that each country, even the most powerful, will have to make some painful concessions to ensure the success of the Round, and that individual issues cannot be solved

separately. In Puerto Vallarta the trade ministers might define some of the cross-linking concessions that have to be made. They would next have to ensure that the necessity for these reciprocal concessions is understood within their governments and send the appropriate instructions to their negotiators in Geneva. That then might add up to the political impetus the multilateral trade talks so badly need.

#### Hills backs idea for new world trade body

By Nancy Dunne in Washington and lan Rodger in Tokyo

MRS CARLA HILLS, the US Trade Representative, has thrown her support behind the creation of a new world trade organisation, on condition that "solld agreement" first be reached in the current round of international trade talks.

But a Japanese trade official vesterday feared that discussions to set up a new interna-tional trade organisation to replace Gatt, the General Agreement on Tariffs and Trade, would divert negotiators from the urgent task of completing the Uruguay Round of multilateral trade liberalisation talks.

In Dallas on Monday, Mrs Hills saw a new organisation as "an overarching institution linking the new rules to the old rules, and providing a con-sistent means for the swift resolution of disputes."

She said a world trade organisation could be a "a pos-itive vehicle" strengthening ties between the US, Europe and Japan, while aiding growth in the developing countries. It could also counter trends towards a global break-up of the international trading system into regional blocs.

The idea, which has been mooted several times before, was directly raised last week by Mr John Crosbie, the Canadian Minister of International Trade. He suggested that a new organisation be estab-lished to replace the Gatt, a proposal which the Canadians ware expected to raise at the Uruguay Round talks today in

Puerto Vallarta, Mexico. The Japanese official said that the view appeared to be growing among some Gatt member countries that the agenda set in the Uruguay Round was too ambitious and that negotiators should settle for what is being called a

"mini package". Japan, he said, was still eager to see a "maximum package" agreed in December and he hoped the ministers meeting this week would give a new political impetus to their negotiators in Geneva.



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#### **AMERICAN NEWS**

## US growth and inflation higher than expected

By Anthony Harris in Washington

BOTH US growth and inflation were much stronger last month than had previously been supposed, with prices rising by 0.5 per cent in the month despite falling energy prices, and industrial output rising 0.7 per

These figures were far ahead of market expectations, which had looked for a 0.2 per cent rise in both consumer prices and output; and the output fig-ures for the earlier months of the year were also revised upwards. The markets therefore ignored news of a deepen-

ing recession in housebuilding.

Analysts placed particular stress on the 0.7 per cent "core" inflation for the month - the rise in the prices index without the volatile food and energy components. This has been running at an annual rate of more than 7.2 per cent in the first three months of 1990 and suggests a deep-seated prob-lem, with the inflation rate likely to rise to 5 per cent or more this year, rather than falling to 4 per cent or less, as

had been hoped.

Total inflation, also affected

energy and fresh foods, has been running at an annual rate of 8.5 per cent. This is the larg-est first quarter annual rate since 10.6 per cent in 1981.

zero in some industries. The recovery in industrial output is dominated mainly by a recovery in car output but business equipment is also strong. The figures do not, however, contradict the impression of a sharp slowdown in the growth of goods production: the Federal Reserve figures show that real

A further depressing influence is likely to spread from the housebuilding industry. Figures released yesterday showed a further 7.3 per cent fall in housing starts, after 7.1

#### Nicaragua faces threat to orderly transfer of power

By Tim Coone in Nicaragua

WITH one week to go before the new conservative govern-ment is due to take office in Nicaragua an orderly transfer of power is being threatened by mounting uncertainty over the demobilisation of the US-

backed Contra rebels.

President Daniel Ortega warned on Monday that if the April 25 deadline for the disarming of the 12,000 Contras was not met, "we face the real risk that it will not be the peaceful transfer of power that we have searched and strug-

He said that his government is considering "appropriate measures" in case the Contras refuse to respect the demobilis-ation deadline that has been agreed with the incoming gov-

Both the price and output data show a strong influence from the 0.4 per cent February drop in business inventories reported last week. The elimi-nation of excessive stocks has offered some relief from the fierce competition which had driven profit margins almost to

output is only 1 per cent higher than in the same period in 1989.

per cent the previous month.

ernment of president-elect Mrs Violeta Barrios de Chamorro. Unofficially it is thought

that two options are being considered. One would be for the president to use his constitutional powers and declare a state of emergency and to simultaneously postpone the handover until the demobilisation plan is complete.

The other option would be that the April 25 date could be vetoed by President Ortega. This date was moved forward from January 1991 as part of an agreement reached last August with the opposition. President Ortega has still not formally approved the reform however, and could use his power of veto to suspend the handover until January 1991.

# Bush defends wait-and-see approach on global warming

PRESIDENT George Bush yesterday told an international conference on global warming that more research was needed into climatic changes and warned that environmental policies which ignored economic needs were bound to fail, writes Lionel Barber in

Mr Bush's cautious approach received a cool reception at the two-day conference in Washington attended by science, environmental and finance ministers from 17 countries.

Mr Klaus Topfer, West Germany's Environment Minister, signalled early dissatisfaction. "Gaps in knowledge must not be

used as an excuse for worldwide inac-

In the run-up to the conference, critics in the US had repeatedly accused the President of dwelling on scientific uncertainties instead of pushing new measures to cut the use of fossil fuels and to encourage conservation and renewable energy

But Mr Bush made clear that he was opposed to environmental poli-cies which did not take into account the need to preserve economic wel-

"These are two sides of the same coin," he said. He defended his waitand see approach, pointing to the \$860m he has committed this year to research into the greenhouse effect. A further \$1bn is earmarked for next year, he said. "What we need are facts."

hacking Mr John Sumunu, his White House Chief of Staff, in the debate on global warming and the "greenhouse effect" — whereby pollutants released into the earth's atmosphere are thought to trap sunlight and lead to warming of the planet.

Mr Sumunu believes that fears that greenhouse gases and the

about greenhouse gases and the threat to the ozme layer are over-stated. He also argues that remedial measures could be extremely expen-sive and damage US competitiveness.

The global warming conference

was intended to present Mr Bush as the concerned environmental Presi-dent, but the White House has taken a calculated risk that European and domestic criticism will not be so strong as to embarrass Mr Bush on his home turf.

One study has estimated that the

potential US cost of combating global warming over the next century at \$3,600bn but environmentalists counter that this does not take into account the benefits of reduction nhouse gas amissions.

## How the GM chief turned out villain of the piece

Kevin Done on the making of the film Roger & Me

R Roger Smith, chairman of the world's biggest industrial corporation, could have hoped for better than this in the twilight

of his career. The name of the man who has led General Motors, the car maker, through a turbulent decade, is reaching a wider audience than even he could have dreamed. But it is for all

the wrong reasons.

Mr Smith is due to retire from GM at the end of July – his successor Mr Bob Stempel was announced earlier this month – but he is not being allowed to tide off quietly into allowed to ride off quietly into the sunset, celebrated as a hero of corporate America.

Instead, as the controversial film Roger & Me opens at more cinemas around the world the London opening is on Friday and a wider UK launch follows a week later - Mr Smith is being cast as a villain of corporate America.

He is portrayed as responsible for closing a series of car plants in the town of Flint, Michigan, the birthplace of GM north of Detroit, and for casting thousands on to the dole.

The man behind this unflattring man bening this unitationing is Mr Michael Moore, at first sight an unlikely candidate for taking such a success-

ful tilt at corporate America. Mr Moore, who was born and grew up in Flint, had spent most of his career as a radical, left-wing journalist. Aged 22 he founded and edited for 10 years the Flint Voice, which later became the Michigan Voice, an alternative newspaper. In the search for wider fame

he left Flint to work as execu-tive editor of Mother Jones, a US west coast political magazine but he only survived a few months before being dismissed for refusing to run an article attacking the Sandinista government in Nicaragua.

As Mr Moore tells it in Roger

Me he refusined unampleyed

& Me, he returned unemployed to Fint to discover the town pitched into recession by GM plant closures. He decided to make a film about the fate of the town, using Mr Smith and GM as an allegory about what he sees as the rot at the core of the US economic system.

Filmed over a period of two-end-a-half years up to August 1989, Mr Moore made the theme a comic odyssey in search of Roger Smith, as he sought to accomplish the unlikely task of meeting Mr Smith and bringing him to Flint to view the social dislocation caused by the town's pre-cipitate industrial decline. The film is Mr Moore's first

and is being followed with bemused fascination by Holly-wood's movie mogula, as the satire of industrial America, made on a budget of only \$160,000, discovers a more receptive audience across the US and the West than films with budgets a hundred times bigger.
The film is being distributed

by Warner Bros, which, says Mr Moore, "is watching very closely. This is a commercial aberration, they are all on pins and needles. "If this succeeds other inde-

pendent film makers will get a chance. They will put them out if they make money, speak to Speaking at the premiers of the film in Detroit, America's Motown and GM's headquar-ters, Mr Moore claimed that the success of the film was "GM's worst nightmare come true, it was only supposed to show to 5,000 yupples at film festivals, now it will show to

tract with Warner Bros, which has agreed that the film will not be shown in any non-union cinemas in the US, that it will pay the rent for the families whose evictions figure prominently in the film, that it will issue 20,000 tickets to memployed around the US, and that the film will be shown in labour halls in 50 cities across the country with discussions after the showings led by people from Flint.

Mr Moore is channelling 40

per cent of the film's proceeds to a non-profit foundation to help finance other first-time film makers. "The number of rejection letters they receive will be one of the criteria for will be one of the criteria for help," he says. His own cre-stive financing of Rogar & Me included starting a weekly bingo game in his home town, which ended up raising around \$50,000, or nearly a third of the

into sick humour". Mr Moore

Fat and bespectacled, and cutting a wryly comic, sham-hing figure topped off by base-ball cap, Mr Moore says that the only public reaction from Roger Smith to Roger & Me came on television when he said he "was not going to see the film because he was not



In front of a General Motors car plant poster in Flint: Michael Moore, centre, and two characters in his film, depoty shell? Fred Ross and Rhoda Britton with pet rabbit

said: "I think anyone who lays off 30,000 people when he makes \$5bn profits is into sick

humour." One crumpled letter that Mr Moore proudly carries, written by a GM official, portrays him as "a social radical with a penchant for playing fast and loose with the truth" who has taken "a one-sided, off-beat swipe" at GM.

To a Detroit premiere audi-

ence in the heart of Motown the butt of the film was clearly Mr Smith and GM.

Mr Moore claims, however: "I don't think the problem is GM, I don't think the problem

is Roger Smith. It is the system in this country that is undesno-cratic. Until you have a different system you will have the Flints. A vast number of Americans are sick and tired of what is going on. The poor are getting poorer, after terr years of Reagan and Bush we are

of Reagan and Bush we are working harder to earn less."

Three months from retifesment Mr Smith wants to go down as the man who radically transformed GM in the 1980s with a \$76hn spending programme. Roger & Me has guar anteed that an alternative view of the impact of the Smith era will also be afred.

#### Brazilian inflation 'to be zero

By John Barham in São Paulo

São Paulo
MS Zelia Cardoso de Mello,
Brazil's Economy Minister,
says she expects inflation this
month to be zero. Radical antiinflation policies brought
prices down by 0.2-0.3 per cent
in the four weeks to April 15,
after almost doubling in the
previous 30 days.

Prices and incomes will not
therefore be adjusted for inflation. While that may seem
obvious, many Brazilians are

tion. While that may seem obvious, many Brazilians are suspicious. They are accustomed to large, if illusory, monthly pay "increases" to keep up with inflation.

Workers confuse cost of living adjustments with real pay increases and savers confuse indexation with interest income. In the past, when inflation declined, savers began spending because they distrusted the drop in government-decreed indexation rates. This is not currently a problem This is not currently a problem because 80 per cent of savings are blocked for 18 months.

sre blocked for 18 months.
Companies and retailers
never laboured under the same
"monetary filusion" and habitually increased prices to fatten
margins. The Government
froze prices on March 15. At
the end of April it intends to
set an inflation "target" that
will signal wage and price levels for May.

Despite indenstion, hyperinfiation cut real wages heavily,
se sero inflation should

fixther cut real wages heavily, see sero inflation should increase real incomes. None the less, unions claim the Government has cut wages by changing the indexation formulas. Only the minimum wage of \$17 per week, paid to 29 per cent of Brazilian workfit are in the cut the cut



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## Gulf war origins of the super-gun

By Victor Mallet and David White

thought to be a gigantic gun with the help of Dr Gerald Bull, the Canadian artillery expert shot dead by an unknown assassin in Brussels last month, goes back to the early days of 1988, when Iraq was still at war with Iran.

Dr Bull's Space Research Corporation, which has an office in Brussels, co-ordinated the plans for the manufacture of the gun, according to the UK Customs officials who selzed parts for a suspected 40-metre gun barrel at the docks in Teesport, Middlesbrough, last

No-one from SRC in Canada or Belgium was available for comment yesterday, but two British metal forging companies under investigation by customs - Forgemasters Engi-neering and Walter Somers - have confirmed SRC's involvement in the affair. In the first half of 1988, a

preliminary meeting was held at Walter Somers' premises near Birmingham, according to Forgemasters. Those present included a Dr Christopher Cowley of SRC – he has now apparently left the company - and representatives of the two UK companies.
Dr Cowley outlined the dif-

IRAQ'S project to build what is ferent tasks of the two companies for the project, which For-gemasters and Walter Somers believed to be for a petrochemi-

A subsequent meeting was held in Brussels in June 1988, at which executives of the Forgemasters parent company Sheffield Forgemasters were

Forgemasters says it contacted the UK Department of Trade and Industry about the project at this point, and con-tinued to keep the DTI informed. The DTI has so far made no comment. Walter Somers says that SRC

and ATI (the initials are thought to stand for Advanced Technological Institute) acted as agents for Iraq and provided technical data and drawings for the various orders. Like SRC, ATI is connected to Dr Bull, Walter Somers says.

Both companies have several branches around the world; there are also some companies called ATI unconnected with After mid-1988 Forgemasters

manufactured a series of 52 pipe sections, eight of which were seized as the suspected barrel of the Iraqi gun. The other 44 are in Iraq. Forgemas-ters insisted yesterday that its pipes were for a petrochemi-

Walter Somers provided a range of equipment, including metal pipes, special lubricants, honing stems which could be used for polishing the inside of a barrel, and hydraulic equip-ment which might have been a recoil device. Other companies in Europe may also have con-tributed to the Iraci project. Also in 1988, PRB, a Belgian

munitions company already involved with Bull, signed a propellant contract using technical specifications from ATI of Athens. The declared destina-tion was Jordan, Iraq's neighbour and ally.

By August 1988 the Guif war
was over, but President Saddam Hussein's ambition to
develop Iraq's nuclear, chemi-

cal and conventional military capabilities was undimmed. In September last year Astra, the British fireworks and munitions company, bought PRB from Gechem, a subsid-iary of Societe Generale de Belgique. Astra subsequently became suspicious about the Jordan contract and reported it

Despite yesterday's disclosures, it is not yet known exactly how much Iraq has nanaged to obtain for the gun project and what it has yet to acquire to the British Government, which informed the Belgian In October, Walter Somers, a subsidiary of the Eagle Trust

BRITAIN IN



#### Thatcher undeterred by Mandela

MRS Margaret Thatcher, the Prime Minister, though taken aback by yesterday's strong attack by Mr Nelson Mandela, the black South African nationalist leader, on her sanctions policy, yesterday let it be known that it would not deter her from going to South Africa.

British officials said Mrs Thatcher still hoped to have talks with Mr Mandela despi his warning that she would not be welcome in South Africa until a deal had been reached between the African National Congress and the

At Monday's televised rock concert in Wembley stadium to celebrate his release in February after 27 years of imprisonment, Mr Mandela called for a reinforcement of economic sanctions against South Africa.

#### Tokyo insurer buys UK stake Tokyo Marine and Fire

Insurance, the leading Japanese non-life insurer, is to take a 2.9 per cent stake in Commercial Union in a move likely to strengthen the defences of the UK composite against a hostile bid.

Commercial Union has been the frequent subject of takeover speculation, in the past usually centred on the 14.5 per cent stake held by Sun Alliance, the largest UK composite insurer.

The UK company said yesterday that to underline the long-standing friendship between the two companies Tokyo Marine had purchased 12.3m shares in Commercial Union and Commercial Union had bought 3.4m shares in Tokyo Marine. The two companies have also reached an agreement to support each other in the other's home

#### Defence order delays attacked MR Paddy Ashdown, leader of the opposition Liberal Democrat party, yesterday criticised the Ministry of Defence for delays in

confirming orders for the Anglo-Italian EH191 military helicopter. helicopter.
Mr Ashdown, whose Yeovil constituency includes the Westland plant where the helicopter would be manufactured, also said a proper defence review was



Ashdown; criticising McD required for correct decisions

required for correct decisions to be made on procurement issues such as the EH101 helicopter.

In a speech in Yeovil, Mr Ashdown warned that delays in confirming orders for the EH101 would weaken Britain's defence was to transpare. defences, waste taxpayers' money and cause problems to the management of the project.

#### Tale of two northern cities

THE perpetual row about whether Manchester or Leeds is emerging as the true capital of northern England is about to take another turn. A forum has been set up by 29 leading companies and firm in Yorkshire and Humberside to encourage financial services such as banking, venture capital and stockbroking to

develop outside London. The forum already claims to represent "the most important financial centre outside London." This is sure to bridle with the larger numbers of professionals, particularly in banking, who

work in the "square half-mile," an area of central Manchester which styles itself as the north's minature version of

## Teachers face

LEADERS of the National Union of Teachers were facing a confrontation with the a communication with the union's members last night after losing overwhelmingly a crucial vote committing the union to national strike

action.

Delegates at the union's annual conference in Bournemouth voted by 106,280 to 74,057 in favour of national strike action over compulsory redundancies. However, Mr Doug McAvey, NUT general secretary, said the executive would not conduct a national

would not conduct a martinal strike ballot.

"The executive will not be implementing any decision of conference which will take the Union outside the law," said Mr. McAvoy, who argued that a national strike over local redundancies would be illegal secondary action.

#### More businesses in liquidation

reported last week. According to figures yesterday released by accountaints KPMG Pest. Marwick McLintock, 1,800 companies went into creditors voluntary liquidation in the first three months of fitts seer. dramatic since there is always a core of businesses going into liquidation whatever the economic climate, Pest said.

the whichids of the 1980s.
The young professional
yuppies—and dual income
no kids—dinkies—lave been
overtaken by a new species
labelled "yappies" by a British
research organisation.
Yappies are the creation of
the Henley Centre, the
research organisation which

the City of London.

## confrontation

The number of businesses going into liquidation has risen substantially, echains the even more marked rise in receiverships which was first three months of this year,
27 per cent up on the same
period in 1989. The mainber
of receiverships over the same
period more than doubled. The
liquidation figures are less

Yuppies turn into 'Yappies' The days are numbered for the whichids of the 1990s.

plots changes in social and spending trends. They are the yupples who in the 1980s prefered to be seen carrying a mobile phone rather than a baby and who, Henley suspects, should turn into indulgent mums and dads, the yappies of the 1990s.
Yappies are partly the
products of the last baby boom in the 1960s who are now entering their 20s and are starting to have babies of their own. They are also the legacy of social change. The growing number of working women means that people are not only waiting until they are older

. . . . .

2.4

waiting until they are older to have children, but have more money to spend on their habies when they are born. Henley has realed off reason of facts and figures. The British "parent population" will increase by 750,000 between now and the year 2000. The average are at 2000. The average age at which women have their first child is getting higher and the number of working mothers is rising rapidly.



#### Hendrix guitar goes to auction

THE guitar made famous for being played upside down is expected to fetch up to 270,000 when if goes on sale in London next week. Jimi Hendrix's Funder

Stratocaster guitar, played in Stratocaster guitar, played in the unorthodox manner at the Woodstock Festival in 1968, will be part of Sotheby's "rook 'n' roll" sale. Hendrix was famous for smashing or setting fire to his guitars but this one survived.

...The sale is expected to raise more than 2500,000. Other ftems include Elvis Presley's 1966 Rolls-Royce Silver Cloud and an ivory-draped evening gown that belonged to Marilyn Monroe

## Credit halted for Astra's Belgian unit

ASTRA Holdings, the capital and repaid more than beleaguered UK munitions and fireworks maker, has been told that the main bankers to its oss-making Belgian subsidiary PRB, which has been connected with the Iraqi gun allegations, have suspended credit

Mr Roy Barber, recently appointed chairman of Astra, said the Générale de Banque and the Banque Indosuez Belgi-que planned to terminate PRB's credit facilities today. This could mean the banks asking for the repayment of between £10m and £14m in debts. The action could lead to PRB. which employs about 1,500 people, going into receiv-

Astra bought PRB last Sep-tember from Gechem, a subsid-iary of Société Générale de Belgique. It paid £1m for the share

capital and repain more than £20m in inter-company debt. It had believed PRB was going to make a profit of more than £2m in 1989, but alleges that it later discovered that PRB made a loss of nearly £12m.

Mr Barber said Astra would not near out a peguny more \*We

not pay out a penny more. "We have neither the obligation nor the intention to do so."

Over the past six months, the UK group had tried to reach an amicable solution with Gechem, SGB and the bankers to try to ensure the subsidiary's survival. "Unless SGB makes constructive pro-posals. Astra has no choice but to pursue all available reme-

dies," he said.

The directors of SGB have denied all allegations about PRB made by Astra. Mr Hervé de Carmoy, SGB's chief executive and chairmen of Geobern tive and chairman of Gechem,

said the rebuttal of all the claims was "unambiguous". There was more than a year between the first contact and the final agreement, "there was very deep discussion," said Mr de Carmoy, implying that the purchasers had ample time to uncover anything untoward. Sources close to Gechem said that the contract between Astra and Gechem only

included a warranty for the 1988 financial results. These had not been challenged.
As for 1989, the agreement said that a sum of BFr 150m (£2.6m) would be deducted from the purchase price if PRB did not meet its profit forecast. It had been agreed that this would not be paid. Gechem's managers believe that the blame should be laid

at the poor management of the

acquiring company.

The money for Astra's purchase of PRB was raised via a one-for-two rights issue in July. The rights issue document pointed out that PRB had made a loss in 1988 of £12.6m on sales of £88.6m. It also implied that PRB, which had undergone considerable reorganisation, would make a profit in 1989 of £2.3m.

mini-conglomerate, received an inquiry from Iraq about the possibility of a further order.

On March 22 this year Dr Bull was murdered. Walter

Somers was told earlier this

month that Iraq wished to pro-ceed with the order, but by now Walter Somers executives

were suspicious.

"Re-evalued in the light of subsequent events and publicity there was concern that the

component described in the order might be used as positioning or aiming device," said Walter Somers yesterday.

Walter Somers and Eagle Trust say they then agreed to notify the British authorities.

DTI officials met Walter

matter on April 9. On April 11
British Customs officials
announced that they had
detained eight pipe sections
made by Forgemasters and des-

tined for Iraq, on the grounds that they appeared to be a huge gun barrel. Customs and Excise also seized documents

from Forgemasters and Walter

The revelation of Astra's financial troubles, which include losses in the UK, has been accompanied by the resigbeen accompanied by the resignation from the board of all five of the executive directors who had led the company since it joined the stock market in July 1986.

Ministry of Defence police are investigating contracting

are investigating contractual irregularities involving Mr Chris Gumbley, who resigned as managing director in mid-

 $(a_1,a_2^2,a_3,a_4,a_5,a_5)$ 

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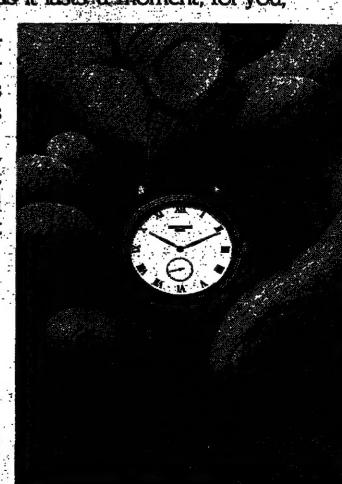
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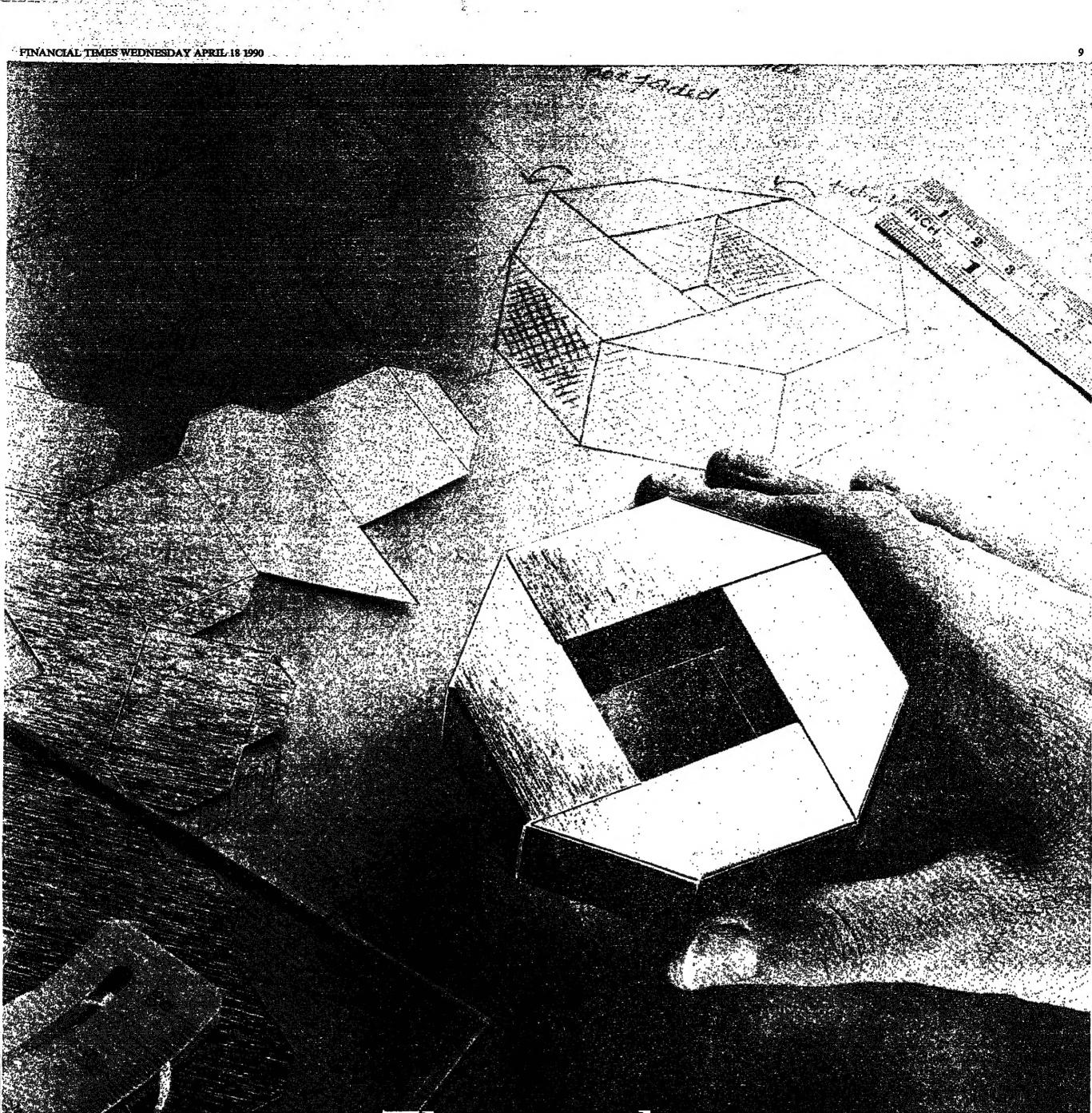
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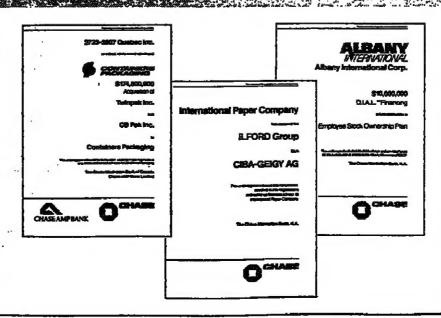
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## Babcock alliance Eurotunnel near halfway mark despite rising costs with Ahlstrom in power market

By Maurice Samuelson

AHLSTROM PYROPOWER of San Diego, a leading supplier of clean coal-fired power stations, is to reduce its presence in Britain where its advanced combustion technology will in future be marketed by Babcock Energy, part of Babcock Inter-

In return, Babcock's combus-tion products will be marketed in the US by Ahlstrom Pyro-

In a joint statement yesterday, the two companies claimed they were joining forces to promote advanced combustion technology for Britain's next generation of clean coal fired power stations.
Ahlstrom Pyropower is part
of the Finnish-owned Ahlstrom

group which specialises in cir-culating fluidised bed (CFB) technology for clean and effi-cient combustion of a wide range of fuels. Babcock is one of Britain's leading boiler man-

The deal, which also embraces cross licencing arrangements, is believed to reflect Ahlstrom's recent difficuities in the US where demand for coal-fired power stations has been hit by worries over the "greenhouse effect" and proposals for a car-

With nearly 30 units under construction in the US, Europe the Far East and Middle East, the group claims to have the biggest share of the world market, although Lurgi of West Germany surpasses it in gener-

ternary surpasses it in generating capacity supplied.
In Britain Ahlstrom has been pinning its hopes on British
Coal's plans for a chain of nower stations at col-

ance, like a number of recent mergers and trading links, reflects the sharpening competition for an increasingly sophisticated power station market highlighted by the radical restructuring of the elec-

restructuring of the electricity industry as part of privatisation proposals.

• The Government has approved a second large gasfired power station at Killingholme, South Humberside, to help meet electricity demand and tighter standards on atmo-spheric pollution during the 1990s. The plant will be built by National Power for about 1995mm

Share price (pence)

\*TUNNEL

David Lascelles reports on the progress of a new financial package for the Channel tunnel

ithin the next fortnight.
Eurotunnel hopes to achieve the halfway mark in the 150km of tunnels it is boring under the Channel That achievement will follow a period of record progress and will mark a welcome change from the stresses and strains earlier this year when Eurotunnel had a major row with its contractors over cost over-

runs, and came close to collapse.
But the coming weeks will also bring to a head the delicate negotia-tions over the new finance which the company now needs to meet those overtuns. Worsening economic condi-tions and the sheer technical prob-lems of raising such a large sum of money have increased the size of the

For several months, Eurotunnel has been in technical default on the terms of its 55bn financing package with a group of 208 banks. But in January the hanks agreed to a waiver lasting till the end of next month to allow the company to put together proposals for

new money.

It is now evident, however, that the deadline will not be met. The 22 "instructing banks" who lead the syndicate met last week to be briefed on the position. But despite the reservations of some banks, the likelihood is that they will recommend a further waiver lasting till next September to give Eurotunnel the summer period in which to piece together its plans. Part of the reason for the delay is

that both Eurotunnel and the banks

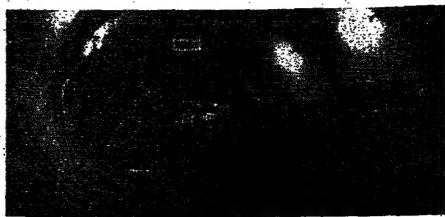
are awaiting up-to-date reports from the project's consultants as well as

These will, on the whole, provide good

These will, on the whole, provide good news and should form the basis of the new package. Progress on plans to build the fast link between London and the Channel will also help.

But the banks are also taking a more cautious view. They have "hardened" their economic model for the tunnel because of the worsening business climate. For example, they have raised the real interest rate assumpraised the real interest rate assump-tion from three per cent to four per cent, which is significant for a project which is as heavily borrowed as Euro-

All this is adding to upward pres sure on the amount of new finance that Eurotunnel needs to raise. Whereas the company was talking about \$1.5bn at the beginning of this year, company sources now say that "at least £2bn" will be needed in order



Eurotunnel nears halfway after a period of record progress

to create a sufficient reserve. However Eurotunnel's bankers seem much more confident about the prospects for the tunnel than they did during the crisis in January. Mr John Melbourn, chief executive of corporate and institutional banking at NatWest, one of the agent banks to the syndicate, said: "We believe it is well-founded and has a good chance of being completed on a recritime." being completed on or near time."
The parameters of the new financing

package were acceptable to NatWest, he said. He also countered suggestions that the banks had reservations about Mr Alastair Morton, the forthright chief executive of Eurotunnel, who was blamed for much of the scrimony between the company and the con-tractors. "If Alastair Morton went, it

the 206 banks," he said.

the 206 banks," he said.

NatWest's support must be particularly welcome to Eurotuined. It is believed that NatWest, exasperated by the constant warring, was responsible for asking the Bank of England to mediate between the company and the contractors last January.

Among other groups of banks, the continentals are reported to be generally supportive. Deutsche Bank, for example, has said it views Eurotunnel as an infrastructural project of European importance. The virtual absence pean importance. The virtual absence of US hanks from the consortium is also seen as a plus now because of growing worries about the state of the US banking market back home.

Although Japanese banks, who are advancing 30 per cent of the finance, have been making hawkish noises, European bankers report that they

appear more positive and cohesive round the table. "I just don't think that Japan Inc. can afford now to let this project fail," said one European. Another issue is whether the Euro-Another issue is whether the European Investment Bank, the government-owned bank which finances infrastructural projects, should become more deeply involved—a rather sensitive question since Europeanie is supposed to exist without official support. The EIB accounts for \$1 bm of the \$5 bm of Europeanies for \$1 bm of the \$5 bm of Europeanies for \$1 bm of the \$5 bm of Europeanies finance, but the money is secured on letters of credit from the commercial banks so EIB takes no risk. But

insmee, but the manner in the commercial letters of credit from the commercial banks so RIB takes no risk. But though a deeper EIB commitment would take some of the financial pressure off Eurotunnel, it would probably be unacceptable politically.

The financial package will be three quarters bank finance and one quarter equity or its equivalent, which means that shareholders will now be asked for at least £500m mider the revised estimates. Some concern has been expressed as to whether Eurotunnel can mount a rights issue while the large claims – about £380m – which still exist from the contractors remain unarbitrated. But Eurotunel can mount and the contractors remain unarbitrated. or semain unarbitrated. But Euro-tors remain unarbitrated. But Euro-tomed takes the view that arbitration is such a long and complex business that it cannot be allowed to affect financing plans.

Financing plans.

Eurotumnel still hopes to go ahead with the equity issue in October or November, to coincide with the moment when the French and British sides meet under the Channel, an occasion that will give the tunnel its higgest fillip yet. The completion tar-get for the tunnel remains mid-1993.

# Oh dear, the

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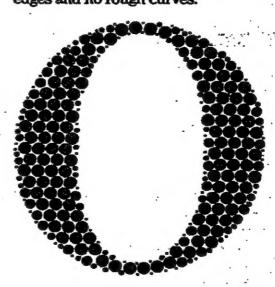


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THE POSSIBILITY MADE REALITY

#### TV companies told to expect European bids for franchises

By Raymond Snoddy

UP to a quarter of the UK's 16 ITV companies could lose their franchises next time round and companies from the European Community are likely to take

community are likely to take the opportunity either to hid for franchises or takes stakes in existing ITV companies. The predictions came yester-day in a report, investing in UK Television, from the media group of Coopers Deloitte, the consultants.

"At no time since commercial began in the UK in 1855 has there been such an oppor-

unity for new companies to enter the market," Mr George Eccles, chairman of the media

group argues.

The Coopers report says the advantages the existing ITV companies may have will not be enough to ensure licence.

Mr Kip Meek, bead of the Coopers Deloitte franchising unit, says that valuing the new franchises will be extremely hazardous and that there is a danger of several successful

applicants overbidding to avoid losing out. Lack of profitability could then threaten their sur-

"Despite the Government's "Despite the Government's protestations I do not believe that the broadcasting bill has sufficient safeguards to avoid a repetition of experience in Australia," Mr Kip Meek argues. In Australia the main commercial networks were taken over by people inexperienced in broad-casting at prices which turned out to unsustainable.

The Cooper Deloitte report which will be issued to 7,000 delegates at the MIPTV market delegates at the MIPTV market in Cannes. France, later this week predicts that the new Channel 3 franchises will be less profitable than the existing ITV franchises and that the new Channel 5 will require a high level of initial investment.

The management consultants do however believe that cable television will increase its penetration in the UK although it is still rated a spec-ulative investment.

#### British Midland likely to expand **European routes**

By Paul Bette, Aerospace Correspondent

BRITISH Midland, the second-tier UK airline, is expected to amnounce today plans to expand its European air services including its long-awaited decision to start a regular service between London. Heathrow and Paris.

The move is Hickly to intensify occupatition on clearly lead.

sify competition on short had European routes and espe-cially on the very busy London-Paris route. British Midland's plans are

likely to put pressure on Brit-ish Airways and Air France, which have so far dominated the Heathrow-Charles de Gaulle, Paris, route. Dan Air and Air Europe also serve Paris from London Gatwick but not Heathrow. The British Midland move is

The British Midland move is expected to be welcomed by the European Commission, which has been auxious to increase competition and consumer choice in European air transport. The EC is worried that its gradual liberalisation of European air transport risks being undermined by the recent spate of consolidations and partnership agreements between large European air. between large European air-

Mr Michael Bishop, British Midland chairman, has long campaigned for increased com-petition in European air transport and recently opposed BA's plan to acquire a 20 per cent stake in Belgium's Sabena World Airlines. British Midland has also objected to the acquisition by Air France

the acquisition by Air France of a controlling stake in UTA, the private French long distance airline, and in Air Inter, the domestic French carrier.

Although Scandinavian Airlines System (SAS) owns a 25 per cent minority stake in British Midland, the second tier IIK airline regards itself as an independent carrier intent to pursue a vigorous intent to pursue a vigorous strategy of challenging BA and other big European carri-ers on domestic UK routes as well as high volume short dis-

#### Government to permit new UK onshore oilfield By Steven Butler

MR PETER Morrison, energy minister, yesterday gave the go-shead for development of the Whishy cilfield, an onshore

the Whisby cilfield, an onshore field south west of Lincoln, in sastern England.

The field will be developed by Midland Oil and Gas, a wholly owned subsidiary of Blackland Oil which acquired licences covering the Whisby field from British Petroleum last year.

lest year.

East Midland will pursue a four-phase development of the field, with phase one costing \$600,000. Total investment would reach \$2.55m should all four phases proceed. Oil production should start

in three to four weeks from exploration wells currently in place, with oil taken to market in tanker trucks.

in tanker trucks.

Recoverable reserves of the field are estimated at between 8.9m and 2.5m barrels, which would be produced over a period ranging from seven to 13 years. Production would reach an initial rate of between 300 and 400 barrels a day.

Relatively small oil and gas reservoirs can be developed.

reservoirs can be developed profitably onshore because of lower investment and operating costs. However projects tend to be subject to long delays because of the difficulty of obtaining local authority

planning consent.

Mr Morrison yesterday
praised the environmental
record of onshore oil develop-

ments in the UK.

Blackland is a small independent company with a relatively large presence in UK onshore exploration. It is 22 per cent owned by Mr Rupert Lycett-Green, who is also chief execu-

Mr Lycett-Green said local authority planning consents had taken about mne months to obtain. He said the develop-ment would make relatively lit-tic impact on the area, which while mainly rural, is close to other industrial facilities and busy made busy roads.

East Midland has a majority interest in the field. Its part-ners are Edinburgh Oil and

#### MANAGEMENT

7 hen Pechiney, the iarge French alu-minium company, acquired Amerilate 1988, Michel Rocard, the prime minister, convened a special televised press confer-ence to acclaim the deal as a triumph for industry and for the nation.

\* S. W. CO. D. A. Salit.

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The episode says much about the shift in French attitudes during the 1980s from suspicion to admiration of business enterprise. Profit, once a dirty word, has become not merely respectable but even fashionable, as newly self-confident French industries have cast aside lifelong. inhibitions and set out to conquer international markets.

The changed mood is palpa-ble in the media worship of go-getting entrepreneurs such as Bernard Tapie; in French executives' growing familiarity with American management jargon; in the swelling flow of young high-flyers from state service into industry; and in the steadily longer lines of can-didates seeking to enter French

business schools.
Yet this sudden enthusiasm for free-wheeling capitalism has not fundamentally changed the style and attitudes ing to a book\* by two academics from Loughborough University. While generally impressed by the ability of the country's managers, the authors find them still steeped in rules, values and practices deeply rooted.

in national tradition. Their researches reveal a managerial world governed by what, to Anglo-Saxon eyes, appear stultifyingly elaborate bierarchies and rituals and an obsession with status and job security. Most French execuFrench management culture

# radition still rules the roost

Behind a free-wheeling facade, corporate attitudes are fundamentally unchanged, Guy de Jonquières reports

tives are found to enjoy restricted career mobility and be the degree of immateriality promotion prospects, while the . of the task, the authors say. lucky few who make it to the top rule over their empires with autocratic aloofness. By far the most important determinant of a French man-ager's career, the authors con-clude, is not his performance

on the job but his educational credentials. "In most countries, educational pedigree is simply an entry ticket into a company. But in France, it is an employ-ment passport which often constitutes an assurance for life," the book says.

Furthermore, the value of a diploma is judged largely by the prestige of the awarding institution. Ordinary universities are regarded with disdain by French corporate recruiters; for the aspiring executive, attendance at one of the better Grandes Ecoles, (high-powered vocational training schools), is almost obligatory.

The prowess of the Groudes
Ecoles rests heavily on their
rigurous admission procedures,

which weed out all but the most brilliant candidates. The intensely cerebral quality of the education they provide also informs French attitudes to management, which is viewed primarily as an intellectual rather than a practical chal-lenge, to be resolved by the remorseless application of individual brainpower.

In management hierarchy, role of French office life would "the essential criterion in make it quite unbearable," the

determining prestige seems to Hence, electronics carries more kudos than heavy electrical engineering, and finance, marketing and corporate communications are more highly

ourchasing. In that sense, France may seem to resemble Britain. How-ever, the authors claim to perceive an important distinction. French managers, they say, are motivated by respect for abstract and conceptual thinking, while British ones merely reflect a national tendency to regard industrial production as

estermed than production or

a lost cause. One of the most interesting chapters deals with relations in the office. These are gov-erned by a stiffly formal code which seems intended to min-imise human intercourse. Open outside working hours are rare, husiness correspondence is encrusted in an ornately impersonal style and the patron (boss) remains a remote amminotent and somewhat forbidding figure.

Even the colloquial as (rather than vous) form of address is used less to denote chumminess between colleagues than to keep outsiders in their place. From an Anglo-Saxon standpoint, the deliberate restraint and rigmaauthors say. "However, in the French mind this lesser invest-ment of the 'self' is considered a means of preserving personal choice and independence."

The almost despotic power vested in the patron — the authors draw political parallels with President de Gaulle — is tolerated for similar reasons. "individuals are quite prepared to accept the arbitrary deci-sions of a distant leader since it provides direction and guarantees independence. In other words, the freedom of the individual manager is preserved by his apparently rigid working

n the race to scale the commanding corporate heights, education again emerges as decisive, with the most accomplished young scholars earmarked for rapid momotion early on. Above all. the system favours members of the Grands Curps, composed of the top graduates of the Poly-technique and the Ecole Nationale d'Administration, the two most illustrious Grandes Reales

These super-élites are bound together by a shared interest in power, exercised and preserved through privileged contact net-works and a system of paironage which span the public and private sectors. Their highly versatile members continue to occupy many of the top jobs in vants and ministers, and in

defence initiative comes down to earth

industry, particularly in old-established companies such as Saint Gobain, Suez and Société Générale.

For ordinary mortals, the going is tougher. Indeed, the book concludes that the only ways for the average manager to rise quickly through the ranks are to join the French subsidiary of a foreign company, to gain experience working abroad or to set up their own firm. However, restricted makes it hard to use success in any of these endeavours as a springboard into the mainstream of French industry.

So, what of the "new breed" of gung-ho French manager, beloved by French business magazines, which is widely supposed to have emerged in the 1980s? The book concedes there has been a change in atmosphere which has made French managers more outward-looking and has led to the public lionisation of entrepreneurial empire-builders such as Bernard Tapie and Vincent Bolloré.

However, it warns, much depends on the continuing success of such self-made men; if they stumble, the mood could suddenly change. "Beneath the vociferous support, French capitalism is ... highly susceptible to a reversal of values."

"Oddly enough, much of the danger comes from the patrons themselves - outwardly they join in the chorus of openness

or mouth the latest buzzwords, but privately they resent the invasion of American style values. In private conversations, a number of managers ... were simply waiting for the whole thing to blow over and for 'normal ser-

vice' to be resumed. Perhaps they will be proved right. But the book arguably under-estimates the depth of the change in French manage rial culture stemming from the Socialist government's retreat from a long tradition of assertive interventionism, its growing enthusiasm for the market and French industry's increased exposure to international competition.

With the advent of a single European market, these trends seem unlikely to be reversed. Even managers of nationalised companies have come to enjoy autonomy without precedent in French history. None the less, state/industry relations in France remain more interwined than in any other EC country; the book could usefully have explored how far government influence extends nowadays, and just how it is

It also has almost nothing to say about corporate gover-nance. One is left wondering what pressures stimulate France's top industrial managers to perform if, as the authors claim, many of them are virtually a law unto themselves. Can such lordly isola-



The role of the patron, as perceived by Sempe

tion survive heightened shareholder expectations and growth of hostile takeovers engendered by deregulation of French financial markets? One of the most interesting issues for the future is how French managers will respond the demands of an increasingly international business environment. In the past two years, French companies have sought to overcome an excessively narrow concentration on their home market by rushing

to make large takeovers in Europe and the US.

The French have shown they

often at high prices. The real test will be their success in managing and integrating effectively acquisitions in countries with business cultures very different from their own. It is still an open question whether Gallic adaptability will rise to the challenge, or whether the highly distinctive nature of French management will prove a handicap when it comes to coping with the world

know how to buy - albeit

\* Management in France, by Jean-Louis Barsoux and Peter Laurence Cassell £19.95.

ranchise I magine this.

You are the chairman of a board control less than 5 per cent of the company's stock. A US mutual fund, not known previously for its loyalty, is sitting on a block of 15 per cent of your stock:

It gets worse. You had a disastrous 1989. Within your sector your price to earnings ratio - share price as a multiple of earnings per share - is far below the average, indicating that you have few fans in the City. The financial press has questioned your management skills. Worse still, it would be easy to dismember the company. One division in particular could easily be sold. Within your sector there is another company to which you appear, on paper at least, to be the copybook definition of synergy. Financially, though, your com-

pany is not on its knees. It generates a positive cash flow and your balance sheet is sound; debt repre-sents just 20 per cent of sharehold-ers' funds. Unfortunately, your financial prudence has only made you a more attractive takeover tar-

You have just been taken through an analysis designed to rate you in terms of your susceptibility to take-over. Out of 100, you have scored 94 on the "vulnerability index," which makes you very close to being the perfect takeover target. You are an actual company but,

for the purposes of presentation, Richard Koch and Adrian Black-

Simon Holberton reports on a strategy designed for companies vulnerable to takeover shaw, who developed the index and the analysis to go with it, have

withheld your name. Koch and Blackshaw have drawn up a list of the 100 most vulnerable-to-takeover companies in Britain. Of the top 25, 16 appear in the FT-SE 100 Share Index.

Koch is the K in LEK, a fast-growing management consultancy in the 1980s which he left in October 1988 to start Strategy Vantures, 15 per cent owned by Tramwood, the listed consultancy. Blackshaw is the managing director of Blackwood, the investor relations subsidiary of

Koch and Biackshaw have devel-

oped their system of analysis not to assist potential predators but to provide vulnerable companies with a basis for formulating a defence. It is called the Strategic Defence Ini-tiative but the unwelcome rockets it is designed to intercept are not the ones that kept Ronald Reagan

The service they offer is a blend of investor relations and a detailed analysis of the company and the markets in which it trades. It is based on their belief that being pre-pared for a bid can provide management with a psychological advan-tage over the predator and that, in the final analysis, prevention can sometimes forestall the cure. Aside from their initial assess

ment of voluerability to a hostile bid, based on stock market ratings and an analysis of a company's share register, Koch and Blackshaw say they offer a potential customer four things.

 A strategic diagnosis of the company. This looks at the segments of a market in which the company trades and attempts to compare the company's performance relative to

· A valuation of the company, which disaggregates the various operating units of a business and asks what they are worth to a potential buyer.

 An analysis of investment institutions' perceptions of the company and their likely behaviour in the event of a bid.

 A plan of action which would embrace the lessons learned from Like all protection, the services of Koch and Blackshaw are not cheap. The full SDI treatment, which would require six professionals working half-time for two months including expenses, will cost £150,000 to £170,000. "We don't

intend to work for many people and not for companies which compete

with each other in a sector," Koch But are they making an offer too good to refuse? Although Koch and

Blackshaw are billing SDI as an essentially defensive service, they will be open to companies and/or investors who are looking for prospective takeovers. They say they will not discuss clients with others and that a client will be given a 2-year "hands off" guarantee effective from the day SDI finishes working for them.
If we've done the research and

incurred the expenses and all we do is meet the company and they have given us no confidential information then our time and energy can be used elsewhere," says Koch. "But it is an act of commercial sense that we wouldn't promote them as a takeover; if someone approaches us then that would be different."

MONOPOLIES AND MERGERS COMMISSION REPORT ON CREDIT CARD SERVICES

ary of State under section \$1(2) of the Feir Tracing Act 1973.

pd Orders under accions 66(2) and 60(2), (3) and (4) of, and paragraphs 1, 2 and 4 of Schedule 8 to, the fair Trading Act 1973 in relation to credit card cardinals in the

8. The Secretary of State accordingly gives notice that following receipt of the report of the Monopolies and mergers Commission entitled "Credit Card Services – a report on the supply of credit Card services in the United Kingdom" ("the report") presented to Parliament by the Secretary of State for Trade and Industry by command of Her Mejesty on 22-August 1989 (crit 718) he intends to make the Orders under sections 58(2) and 50(2), (3) and (4) of the Act for the purposes of remodying or preventing adverse effects specified in the Report, one ("the Plant Order") being made under paragraphs 1,2 and 4 of that Schedule.

Summary of proposed Orders ·

4. The Pirst Order will make it unlawful for any person to make or carry out any agreement relateding to credit cards to the extent that it imposes or requires the imposition of a "no discrimination rule". A "no discrimination rule" profibits merchants from charging different prices for their goods or services to those who pay by credit card nather than by another means of payment. All such existing agreements must be terminated.

6. The Second Croist will make it unlewful for any payment card organisation to make or carry out any agreement or arrangement to the extent that it prohibits a payment card issuer from acting as a merchant acquirer with respect to credit cards before it achieves a ourd issuing turget. It will also prohibit a payment card organization from misking or carrying out any agreement or arrangement to the extent that it prevents or has the effect of preventing a payment card lesser from acting as a merchant acquirer from the date on which the issuer commences to carry on business in the United Kingdom as an issuer, or from withholding supplies or services relative to the conduct of the business of merchant acquirely, unless the payment card organization has reasonable grounds to believe that the card issuer is not capable of efficiently conducting the business of merchant acquirely.

6. The nature of the provisions to be embodied in the First Order is as solicesc-

(a) three months eller the coming into force of the Order it will be unlessful for any person to make or carry out any agreement relating to credit certic to the out that it opps or him the effect of imposing any prohibition or restriction on the charging by any party to the agreement of prices for credit card transactions which differ This is (i) imposes or him the effect of inspecing any prohibition or restriction or the unanged by may perform the prices charged by him for other transactions: from the prices charged by him for other transactions:

(ii) requires or has the effect of requiring any party to the agreement to charge prices for credit cand transactions which are the same as prices charged by him for (iii) requires or has the effect of requiring any party to the agreement to charge prices for credit cand transactions which are the same as prices charged by him for (iii) requires or has the effect of requiring any party to the agreement to charge prices for credit cand transactions which are the same as prices charged by him for (iii) requires or has the effect of requiring any party to the agreement to include in any other agreement made by him relating to credit cerds a probabil restriction falling within subparagraph (i) above or a requirement falling within subparagraph (ii) above.

(b) all such agreement must be terminated within three months of the coming into force of the Order.

(c) "credit cards transaction" will mean a transaction under which goods, services, accommodation or sactifies are supplied in return for payment by the use is the United Kingdom of are card which on its own enables the holder to pay for goods, services, accommodation or sactifies, bears a trade mark or service merk identical to that of a credit card said is not readily desinguishable from such a credit card.

Details of Second Order

7. The nature of the provisions to be embodied in the Second Order is as follows:

(a) If a payment cord organisation permiss its payment cord feature to act so morphase acquirers with respect to its credit cords it will be unlawful for that

(i) to make or carry out any agreement or arrangement to the extent that it prevents or has the effect of preventing a person authorized by it to carry on business as a payment card issuer in the United Kingdom any time after that person commences to carry on business as a payment card issuer in the United Kingdom any time after that person commences to carry on business as a payment card issuer in the United Kingdom to the extent that it requires or has the effect or requiring a person authorized by it to carry on business as a payment card issuer in the United Kingdom; or payment card issuer in the United Kingdom to these are payment cards before it can act as a merchant acquire in the United Kingdom; or payment cards before it care act as a merchant acquire in the United Kingdom; or bitmenten to withhold or to procure others to withhold or to agree to withhold or to be a merchant acquire. In the United Kingdom, any supplies or services which would usually be provided by that organization to a merchant acquirer, any time after that person commences to carry on business as a payment card issuer in the United Kingdom.

(b) the prohibition described in (i) and (iii) show will not apply where the payment card organization has resonable grounds to believe that the payment card issuer is not capitle of efficiently conducting the business of merchant acquired within one week of the coming into force of the Order (and the above prohibition will take effect on the first day of the following week).

(i) take action against a payment card issuer which has not fulfilled a reasonable plan for the issue of payment cards in the United Kingdom previously approved by the organization as a condition of authorization to act as an iesten;

(ii) require that an application for authorization to act as an iesten;

(iii) require that an application of the derivery of the explication to act as a representation or at the same time as the grant of authorization to act as a payment card.

paint).

"payment card" will mean any card (including cradit cards) which may be used on its own to pay for goods, services, accommodation "payment card issuer" will mean a person who issues payment cards for use by holder is accordance with the terms of a contract be payment card organization will mean a person who authorises other persons to act as payment card issuers in respect of payment cards bearing its trade mark or service mark.

Details of Common Provisions

8. The Orders with

(a) prohibit the carrying out of agreements already in existence as they prohibit agreements made subsequently; and
(b) extend to the acts and omissions outside the United Kingdom of person tailing with section 90(3) (a), (b) or \$2) of the Ant.

9. A person will not be regarded as carrying out an agreement by reason only that he retrains from doing accounting the doning of which is the subject of a prohibition or restriction imposed by the agreement.

10. Copies of the proposed Orders will be evaluable to be seen at all responsible times in the offices of the Department of Trade and Industry at 1 Victoria Street (Room 020)

11. Any person whose interests are likely to be affected by the Order, and who is degirous of making representations in respect of it, should do so in writing to Dr C E Bell, Department of Trade and Industry, Room 641, 1-19 Victoria Street, London-SWIH OET (stating his interest and the grounds on which he wishes to make the representational before \$1 May 1880.

An Assistant Secretary of the Department of Trade and Industry. 2THISMAR.CB

#### STATE LOAN OF THE KINGDOM OF HUNGARY

COMPANY NOTICES

7½% (Now 2.75 per cent) Sterling Bonds 1924

Notice is hereby given that a Drawing of Bonds of the above loan took place on 10th April, 1990, attended by Mr. William Brignall Kennair, of the firm of John Venn & Sons, Notary Public, when the following bonds, which have been assented to the 1968 Offer, were drawn for redemption at 110% on 1st May, 1990, from which date all interest thereon will cease:—

6 Bonds of E1,000 Hominal Capital Each

50084 50165 50236 50323 50520 50526

27 BONDS OF ESOONOMINAL CAPITAL EACH

51025 51066 51326 51328 51427 51525 51540 51636 51846 51986 52046 52067 52290 52301 52333 52589 52608 52609 52703 52761 52943 53175 53177 53201 53245 53263 53302

54045 54266 54212 54221 54269 54360 54415 54442 54593 54715 54763 54849 54683 54972 54997 55030 55511 55514 55780 55806 55833 56312 56350 56617 55699 56805 56827 56875 56882 56910 56939 56953 57092 57168 57169 57369 57369 57395 57426 57808 58187 58204 58280 58347 58447 58570 58651 58659 58702 58721 58748 58769 59000 59083 59176 59193 59210 59213 59218 59284 59366 59440 59543 59557 59670 59695 59900 59951 59969 60038 60040 60047 60090 60157 60233 60335 60385 60496 60642 60627 60642 60693 60982 61013 61022 61274 61489 61512 61577 61679 61706 61763 62170 62181 62274 62291 62327 62878 62898 62909 62957 63453 64675 64738 64811 65003 65397 63499 63569 63595 63725 63860 64045 64104 64143 64162 64189 64237 64349 64357 64349 64357 64349 64357 64349 64357 64349 64357 64349 64357 64349 64357 64349 64357 64349 64357 64349 64357 64367 64738 64811 65003 65031 65083 65294 65422 65454 65551 65571 65586 65716 65796 66507 66512 66530 67145 67527 67545 68244 68270 68329 68352 68436 68824 68876 68937 69082 69085 69271 69337 69469 69492 69520 69688 69699 69869 69988 70074 70120 70184 70189 70208 70272 70452 70495 70545 70560 70664 70732 70784 70791 70839 70857 70868 70928 71014 71029 71110 71653 71701 71964 71965 72101 72114 72136 72179 72212 72284 72365 72404 72451 72499 72565 72703 72724 72883 73374 73852 73995 73997 74115 74169 74198 74224 74308 74408 74444 74444 74485 74500 74502 74534 74561 74822 74910 755032 75106

255 Bonds amounting to \$41,700 nominal capital

Witness: WB Kennsir, Notary Public.

Each of the above bonds when presented at the office of N M Rothschild & Sons Limited for redemption must bear the coupon dated 1st May, 1991, and all subsequent coupons, otherwise the amount of the missing coupons will be deducted from the principal to be repaid. Special listing forms can be obtained on application.

The usual interval of four clear days will be required for examination. NOTICE IS HERSBY GIVEN that the Coupons due 1st May 1990 from bonds of the above loan, which have been assented in London to the 1968 Offer, may now be lodged with N M Rothschild & Sons Limited, listed on the special forms which can be obtained on application. The usual interval of four clear days will be required for examination.

N M Rothschild & Sons Limited New Court, St. Swithin's Lane, London EC4P 4DU 18th April, 1990

LEGAL NOTICES

The Superior Court of the Personne. Linchmentain decrees, according to in decision of the eighth day of February 1990, the official decision and Notice of THE COMMUNICIAL PRINTER.

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The Liquidator Dr. loy, Market Hask

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IN THE HIGH COURT OF JUSTICE

IN THE MATTER OF VIDEO MAGIC LEISURE GROUP PLC THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of

NOTICE IS NECLEAR CHIEF that me order or the High Court of Justice (chancary Division) detect the 25th day of March, 1990 confirming the canonitation of the Share Premium Account of the above named Company was registered by the Registrar of Companies on the 3rd day of April 1990.

DATED THIS 18TH DAY OF APRIL 1990 MABARRO NATHANSON, 59 Stratton Street, London WIX SFL

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FINANCIALTIMES

#### JOBS

# Rewards and risks of international mobility

By Michael Dixon

HOW will pay change if high-grade workers become increasingly mobile across national frontiers?

When the question was put to a seminar of company pay-system managers not long ago, the answer that won most support betokened a certain cynicism about the chiefs who employ them. The pay specialists agreed that, in any big internationally operating concern wherever its headquarters, the topmost bosses would notch up their own rewards to the world's highest level.

Another outcome thought only a little less probable, however, was that companies would re-think their policies for paying staff working for them outside their homeland. As one of the specialists explained:

'If we want to have an Internationally mobile work-force, taking jobs abroad will have to be seen as normal. That's the opposite of how must people see it now, and one of the best levers for changing their attitude is pay - it delivers a stronger message than any company mission statement. But the message it gives at present is that going to work outside your own country is an extraordinary thing to do." The accuracy of those words is surely confirmed by

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Japan A. S.

Country of residence	Net pay 2	Buying power t		expetriate modation Aided	execut Free utilities	ves in eac Company car	ch cou Club fees	ntry whose Help with education	benefits Medical insurance	Passage home
Maleysia	53,901	61,918	86	10	76	83	62	86	97	100
Nigeria	41,801	48,632	84	16	81	77	77	81	94	90
Saudi Arabia	46,383	48,566	97	3	84	63	9	69	84	100
India	40,229	46.113	100	-	44	61	72	100	94	72
Bahrain	43,006	43.170	91	~	91	57	61	91	100	100
US. New York		40.395	50	21	17	58	33	63	100	92
Singapore	43.584	40,076	80	5	44	75	58	80	93	100
Kenya	35,786	39,073	100	-	57	96	57	61	78	91
US. NE & E	57,487	38,636	56	24	20	52	_	52	88	100
ndonesia	38,798	36,522	85	_	81	81	70	89	89	89
Greece	42,168	38,262	94	6	63	69	69	88	100	81
Hong Kong	45,642	37,231	79	Š	31	65	61	83	97	100
Japan	75,436	37.028	76	21	29	67	57	83	98	100
Belgium	45.268	36.990	36	_	18	59	14	86	100	100
Soain	58,610	35,580	96		33	71	54	100	160	83
Switzerland	51.564	36,165	75	19	50	6(3)	63	88_	100	81
taly	43,645	34,838	85		45	55	45	100	100	85
Australia	44,753	30,459	83	7	38	₽1	36	67	95	93
rance	38,094	29,711	70	19	46	54	38	89	97	92
W. Germany	46,243	28,350	43	37	30	77	43	73	93	97

Comparable home-based UK executive on gross pay of £32,000 has buying power of £23,328.

the above table which, as in previous years, is taken from the survey made by the P-E international consultancy. The survey is compiled from data supplied by 46 assorted companies with a total of over 5,000 British nationals working as expatriates in 43

countries. Since my figures refer to less than half of them, and to only one of several ranks of overseas workers in each case, anyone wanting more

information will need to obtain the full report. It is available, at a price, from Tom Raftery of P-E at Park House, Wick Rd, Egham, Surrey TW20 0HW; tel 0784 434411, fax 0784 437828.

The consultancy bases its calculations on samples of the British expatriates who typify various ranks as measured by how much the company would pay them if they were working for it in Britain. The rank I have

> Rathogne UK Lad., South Quay 1.1

Plazz II. 183 Mush Wall,

London Fix 9FU

lei; 01-867 8899 Fax: 01-867 8095

used is the one whose "homehased" money rewards would be £32,000 gross which - for the married person with two dependent children on whom the table is standarised – would reduce to a "buying power" of £23,328.

The 20 countries listed are those with the biggest groups of overseas staff including a statistically respectable number of that specific rank. Besides giving their average net pay after tax and social security payments in the country in question, the table adjusts the net sum in line with price differences so as to show their buying power. Then come the percentages also enjoying each of a range of fringe benefits.

As may be seen, the expatriate status carries with it everywhere a considerable everywhere a considerable bonus in buying power as well as perks. Moreover the advantage holds not only in distant parts of the world, but in six countries which can be reached by air in not much more time than many home based executives take to travel to and from work each day. each day.

Given the move to a single European market from 1992, it is doubtful that expatriate status for British nationals can be justified much longer in those half dozen countries, at least. Nevertheless, to the Jobs column's mind, there will remain a strong case for paying staff working even just across the Channel appreciably more than they would receive at home.

For one thing, research shows it is extremely hard for people to learn to buy as economically in foreign parts as they do in their own land. But above all, staff who move overseas deserve entra benefits to compensate for the increased career risk they take. Hardly a week goes by without my hearing from executives who, having been persuaded to work abroad for their company, are now unable to persuade it to offer them an acceptable job back home.

The rule seems to be that, whatever they gain in pay by moving from headquarters. they often lose the political contacts and influence needed to safeguard their long-run career. And that is something which, no matter how great the increase in international mobility, I do not expect to change.

#### Germany

PERHAPS the said rule should be borne in mind by any reader tempted by the job recruiter John Williams is offering for an economist familiar with Germany's equity and fixed-interest equity and liked-interest markets to work there for a Japanese investment house. Since Mr Williams may not name his client, he promises to respect applicants' requests not to be identified to the employer at this stage.

Salary equivalent to at least £40,000, with usual banking perks. Inquiries to Russell, Wil-liams and Associates, 43-45 St Mary's Rd, London W5 5RQ;

tel 01-579 1082, fax 01-566 2024.

Excellent opportunities for bright graduates with at least 18 months' experience in either currency or interest rate options in the following areas:-

> ★ Trading \* Marketing

If you are looking for rapid career progression in a demanding, result orientated environment and have the strengths to succeed, our clients have a number of openings in these fields due to expansion and development.

\* Structuring

For a confidential discussion about these specific opportunities and for career advice contact Arabella Goodford or Kate Griffiths on 01-831 2000 or write to them at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH.

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#### YOUR BEST MOVE

#### Credit Analysis

We are continuing to receive instructions from some of the most recognised and respected names in banking for bright young Credit Analysts. Demand is strongest for graduates in their mid 20's who have a recognised credit training and two years' experience. On offer is a diverse range of credit based positions.

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Our client, a major international bank, is still looking for individuals to join their European M&A team. Their requirement is for graduates in their mid-late twenties with a minimum of one year's experience of corporate finance or M&A gained with one of the major players. Fluency in one or more European languages - preferably Spanish or Italian – is required.

For further details please contact Julie Byford or Joe Reilly on (01) 583 0073 (Day) or (01) 540 9340 (Evenings & Weekends) or send your cv in complete

16-18 New Bridge Street, Blackfriars.

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recruitment specialists

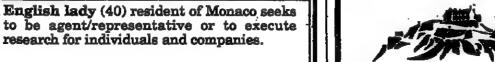
#### **EUROPEAN EQUITY SALES** to £100,000

Pan-European and cross border expansion has led several leading International Securities blouses to review requirement requirements in selected areas of their workswide networks.

We would welcome serious approaches from established individuals with a minimum of 2 years institutional sales experience in Spanish, French Swiss, German and Italian equities or their related derivative products. Applications are also invited from candidates with Middle Eastern marketing experience

Attractive remuneration packages including generous basic salaries and profit related bonuses are available to successful applicants.

For an initial confidential discussion, please contact Lydia Wann оп 071-867 8899.



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**Bristol** 

Fax 93-50-47-56

# LEGAL SPECIALISTS - NEW ISSUES £40,000 + Benefits

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We are currently acting on behalf of a number of international investment Houses who are seeking candidates with a legal qualification and Capital

Your responsibilities will include ageotiating and executing complex structured deals involving OTG options and invariably Swaps. You will be involved in the legal aspects of new issues, private and public Eurobond issues, Unit Trusts and Asset repackaging.

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Reporting to the Read of Department you will negotiate and market Bond transactions; design; analyse and structure transactions; innovate

Markets' transactions. For a confidential discussion please contact Simon Dick or Kathy Rugg on 071-867 8899.

and develop new schemes and promote the department's Capital



Dunedin is one of the largest fund managers in Scotland with offices in Edinburgh, Montreal and Tokyo. Due to continued expansion and implementation of our strategy for the 1990s, we have a number of investment management opportunities in our Edinburgh office.

## GLOBAL FIXED INTEREST MANAGER

The successful candidate will have a background in international bond markets and, while being responsible for all aspects of Dunedin's fixed interest portfolios, will also be expected to participate in our marketing efforts, principally in North America. This will be a highly visible appointment and the ability to communicate effectively is essential. Candidates should have at least five years investment experience and will probably be over 27 years of age.

#### INVESTMENT MANAGERS - OVERSEAS EQUITIES

We are seeking investment managers with at least two years experience of international equity markets. Working within small geographic teams, the persons appointed will have immediate responsibility for day to day management of portfolios. Candidates must have established a successful investment record and be willing to integrate and contribute fully towards our team approach.

ANALYSTS

We are establishing new analytical positions with responsibility for researching and monitoring new and existing equity holdings as well as maintaining our proprietary in-house database. These positions are suitable for candidates with some experience although we may also consider graduates wishing to enter the investment management industry.

All these positions offer a fully competitive remuneration package and the opportunity to live and work in the city which has been voted as having the highest quality of life in the U.K.

Applications should be made in writing to:

C.F. Peters, Company Secretary, Dunedin Fund Managers Limited,
- Dunedin House, 25 Ravelston Terrace, Edinburgh EH4 3EX Dunedin is a member of IMRO

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with senior management potential

From \$30,000 upwards + Car and Benefits

Our client, one of the leading

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Reporting direct to the Business Director and with strong links to the Group Finance Director and MD, you will lead expansion/acquisition initiatives many of which are likely to be generated by colleagues. You will act as catalyst for new ideas and give both marketing and financial focus to their business Bristol BS1 4DJ. Tel: (0272) 276617. potential. This will include direct investigative work with companies prior to purchase.

Candidates will be business qualified to MBA level with strong financial awareness. Broad commercial experience, preferably within a marketing led organisation, is essential.

Previous experience of developing a new product or project from inception to implementation is a key requirement.

Salary will be negotiable from \$30,000. In addition there is a performance related bonus, private medical insurance, pension scheme and company car. Relocation help will be available.

All applications will be discussed with the client unless otherwise

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20 years experience in Commodities, Financial Futures, FX, and Investment products. Completely bilingual (French/English). Professional contacts range from the High networth individual to the Corporate & Financial Institutions in Europe and United Arab Emirates.

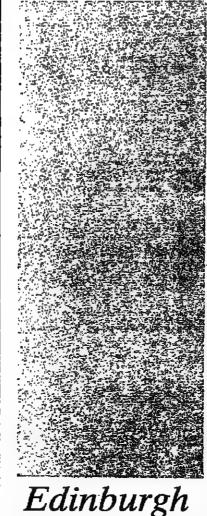
Seeks a position where experience and marketing abilities can be used.

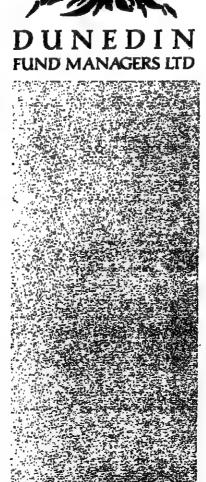
Please write to Box A800, Financial Times, One Southwark Bridge, London SE1 9HL

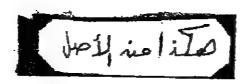
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> O.McKINLEY PERSONNEL MANAGER R.P. MARTIN PLC 4 DEANS COURT
> LONDON EC4V 5AA for further details telephone:- 01 600 8691 x 251







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Contribute to the launch and development of a new Unit Trust Company

Our client, a major UK financial institution, is at present diversifying its business activities into the wider financial services market. It is currently in the process of establishing a Unit Trust Company, which will launches range of funds to the public later this year. An exciting opportunity exists for an experienced Manager to form part of this

new unit trust management team.
Initially, you will join a small project team charged with the development and launch of the new Unit Trust Company. In the development stage, tasks will include liaison with various parties to ensure that all systems are in place for the kunch. Once kunched, it is envisaged that the successful candidate will become responsible for day-to-day operations, reporting directly to the Chief Executive.

· Callenty)

4.2 - 365

The successful applicant must possess a minimum of live years' management experience within the unit trust industry, with experience gained mainly, but not exclusively, in an administrative/systems role. Experience of fund management and

ades/marketing is not required. However, the successful candidate should have experience of all other aspects of the dayto-day running of a most trust operation.

Additionally, the successful candidate will be expected to take charge of a small management team, therefore good interpersonal skills and the ability to work with minimal supervision is essential.

The salary and other benefits will truly reflect the importance of this position within the financial services field and will pose no problem for the right person.

If you believe you have the qualifications and experience necessary to make this new venture a success, please write with a full c.v. indicating present salary level and quoting reference 181/LB/90 to: Lisz Booth, Consultant, Austin Knight Selection, Knightway House, 20 Soho Square, London WIA IDS. Alternatively, you can telephone her on 01-439-5782 (01-494 1093 evenings/

Applications will be forwarded to our client therefore companies in which you are not interested should be listed in your

# Austin

## Jonathan Wren Executive

#### CORPORATE/STRUCTURED FINANCE £40 - 60.000

Our client, a large international bank, is expanding its corporate lending/ structural finance operation and wishes to recruit two additional senior marketing executives. Candidates should have sound credit training plus a minimum of five years experience marketing a full range of banking/offbalance sheet facilities to large U.K. corporates. Graduates aged 32 to 40 preferred.

Please contact Jan Perrin on 071-623 1266.

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A U.K. bank is seeking a Manager, Credit Control, with responsibility for control, monitoring, assessment and protection of the Bank's Loan/Guarantee Portfolio. The successful candidate will have a thorough knowledge of U.K./ international banking, sound judgement and excellent credit and analytical

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OUR-CLIENT is the highly successful fund management arm of a publiclyquoted financial services group offering life assurance, unit trusts and related products through its operating subsidiaries. Two additions are currently sought to its relatively compact investment team.

From the outset, you will be involved in research, stock selection and dealing, and will contribute to broader asset allocation discussions. Aged in your early-to-mid 20s with a good degree, you may already have some experience of the financial services industry. You will be ambitious and numerate, with the ability to take on additional responsibility at an early stage.

For the right people career prospects are excellent and the remuneration package will be highly competitive.

Please send full cv which will be forwarded to our client. Address to the Security Manager if listing companies to which it should not be sent. Ref: H7007/FT, PA Consulting Group, Hyde Park House, 60a Knightsbridge,



#### INSTITUTIONAL FIXED INCOME SALESPERSON

(Specializing in 2nd and 3rd tier institutions in the U.K.) The London division of one of the leading U.S. Investment firms are looking for a salesperson to work in their West End office, covering 2nd and 3rd tier institutional accounts. Minimum five years Fixed Income institutional sales experience required in all major Government markets, associated Euromarkets and derivative products. Excellent commission based compensation structure.

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John Govett & Co Limited, leading London-based International Investment Managers with over US\$3bn under management in the world's Equity, Bond and Futures markets, are in the process of launching a series of dynamically managed futures funds designed for high net worth private clients and corporate investors. This follows the highly successful launch of the Paragon Guaranteed Futures Fund in late 1989.

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For further information please contact James Palmer, John Govett's Offshore Sales Director, in London on 01-378 7979 or write to him at the address below:



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The new Research Follow will have undertaken advanced postgraduate training in economics, with a substantial quantitive content, and be able to demonstrate both an interest in the field and the ability to complete

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The appointment will be initially for a two-year period (subject to a probationary period) and you should be available on or before 1st October 1990:

City University Business School aims to become the world. If you think you can help us achieve our goals, we look forward to hearing from you.

Application forms and further particulars can be obtained from The Administrator, City University Business School, Frobisher Crescent, Barbican Centre, London EC2Y 8HB, to whom applications should be returned by 5th May

We are an Equal Opportunities Employer.

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We are a small, commercial bank seeking an additional member of staff for our Credits Department. The successful applicant will have at least three years trade finance experience, a sound general knowledge of banking, and will be looking to broaden his or her horizons.

Salary according to age and experience. Application to be sent in writing with c.v. to Credit Manager, FIBI Bank (UK) Limited, 2 London Wall Buildings, London EC2M 5PP by 25 April 1990.

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FINANCIALTIMES

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#### A Leading Role With International Influence

Our client is a major international organisation involved in the distribution of foreign exchange and money market information. Renowned as progressive market leaders, they now wish to appoint a Foreign Exchange specialist to be based in London to exploit new business opportunities.

An accomplished track record within the Foreign Exchange/Money Market is essential. Candidates who are fluent in a second language and who have previous overseas work experience will be given preference.

The essence of your brief is to maximise revenues by ensuring the Company's products meet the market's dynamic information needs. whilst remaining competitive in terms of content, response, presentation and

price. You will be responsible for the production and implementation of a business strategy to determine the direction of future Foreign Exchange and Money Market products.

Dealing at the highest level with clients, governments, exchanges, the media and industry associations, you must possess impeccable

communication and negotiating skills. The same skills will also be required in lizising with sales and marketing staff to ensure effective market intelligence is achieved, and appropriate sales strategies are implemented.

The remuneration package fully reflects the importance of this position and is unlikely to prove a problem in appointing the right



Applications in writing please to: Roger Hawkins, Oriel Search Limited. Oriel Lodge, Dunmow Hill, Fleet, Hampshire GU13 9AN.

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£ Excellent + Benefits + Car

Murray Johnstone Limited is one of the UK's largest and most enterprising players in the venture capital market with effices in Glasgow, Manchester, London and Paris. Over £200m has been invested to date in financing a wide range of management buy-ins, development capital situations and

We are now further expanding operations in London and initially wish to recruit an experienced Venture Capital Executive to join the team. You will become involved in the essessment and execution of a wide range of investment proposals in addition to having a key role to play in the running and growth of this office – which could lead to you taking over the management of the department in the near

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The position will become available on the retirement of our current Trust Administrator in July, 1990. The ideal candidate will be someone with considerable experience in either banking, accounting or stockbroking who is knowledgeable in the conduct of trust administration, related accounts and stock exchange securities. A basic knowledge of Trust Law would be an advantage.

This position provides an excellent opportunity for direct client contact, and is principally responsible to the Senior Partner. Preferred age 40-50.

Please submit a detailed curriculum vitae to:

The Personnel Manager Reynolds Porter Chamberlain Chichester House 278/282 High Holborn London WC1V 7HA

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A major institutional fund manager, our client has shown above average growth and consistent performance throughout the 1980s. A strong team of professionals have been fundamental in achieving this success.

A cash manager is required to further augment the fixed income division, ultimately taking on full responsibility for cash management and the running of short term cash performance funds. Candidates should have at least 2 years experience; a wide knowledge of money market instruments; independence of thought and self motivation whils; being a

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Please contact Rosalind Bixley who will treat all enquiries in confidence: 20 Cousin Lane, London EC4R 3TE. Telephone 01-236 7307. Fax 01-469 1130.



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■ Previous expatriate experience essential.

 Financial background not necessary Sales experience a distinct advantage.

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We offer you -■ Financial rewards limited only by your talent and ambition. # Excellent long term career and

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It is possible, however, that you may not be fully aware of all the openings available and this is where FLA may be of assistance.

FLA are the recruitment specialists in the private client stockbroking market. Consequently, we are fully conversant with the requirements of the many different firms offering investment management to private clients, both in the City and throughout the country.

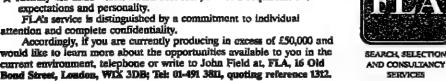
We can therefore:-★ Tell you what alternatives are available to you.

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FLA's service is distinguished by a commitment to individual

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a minority stake.

We have a significant share of the UK equity market, based on our provision of an outstanding service to private clients and we are investing in new systems to develop further our efficient computer linked settlement systems and low

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Our client is one of the world's leading financial institutions, with an established name and presence in all of the major markets.

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They now wish to further strengthen their London office by appointing three people, with a minimum of three years' experience, to sell cross border European Equities. First, they are seeking a French speaking salesperson with an established institutional clientbase in Paris and Geneva. Second, a Japanese speaker whom it is intended will cover Japanese Institutions across Europe. Third, a salesperson with a solid Middle East/Far East clientbase.

A competitive salary will be offered, and there is the opportunity to earn substantial bonuses linked to the achievement of targets.

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B&B Selection

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A rare opportunity is open to someone with an international outlook and high level practical experience in international business.

The iob is Director of the British affilate of the International Chamber of Commerce (ICC), the world's leading business representative organisation, with members in 100 countries.

The role is to run a small, very busy, office in London ensuring maximum UK involvement in and influence on the ICC's international work on a wide range of policy, legal and practical issues affecting world business. It also involves keeping in close touch with the needs of UK members in these

The Candidate is likely to be a graduate in early or mid fifties, having had an international career in business, seeking a new intellectual challenge with wide scope for individual initiative and communications and marketing skills:

The rewards are primarily in the job itself. A salary exceeding £30k is offered depending on experience etc.



For further details, please write with CV to: The DIRECTOR, ICC UNITED KINGDOM, 103 New Oxford Street, London WC1A 1QB or Fax 01 836 5323.

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**Equity Participation** 

Our client is a small specialist International fixed income company established in the mid eightiss. With a strong balance sheet, good base of mainly North American institutional clients and excellent performance record, they are well poised to show

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Candidates should have a minimum of 5 years in International fixed income fund management. Client reporting and marketing experience is essential. Creativity and self motivation will be key attributes for success.

Remuneration will include a basic salary reflecting experience and a profit related Please contact Andrew Thompson who will trest all enquiries in confidence: 20 Cousin Lane, London EC4R 3TE. Telephone 01-236 7307. Fax 01-489 1130.

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Our client, a prime name intermitional Bank, ourserilly seeks to recruit a Spot Dealer of senior status for his existing high calibre Spot dest. The appointer is filety to be aged 25-95 and possess a profitable and stable cereor record to date, tracking a major or orose ourserby at an active

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Salary neg. £30-£45,000

A marketing professional able to mastermind the banks entry into this specialised field, essential is a track record in manufacturers' financial sales support programs, residuals, operating lesses, joint ventures etc.

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V. neg. £50-£60,000 No 2 in Aircraft Division, on and off balance sheet, cross border tax, non tax based; good marketing and technical

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prime international bank's leasing divisions for candidates possessing several years' marketing/negotiating expenence. Good credit, pricing and structuring skills essential. Deal size: \$500K-\$10m range.

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#### **BUSINESS SCHOOL**

Graduate. Holder of MSc in International Finance and quality engineering undergraduate, seeks position in finance. Highly numerate and P.C. Literate with slight experience of Capital Markets. Particularly interested in investment analysis / derivatives analysis / fund management or sales.

Please reply to box A793, Financial Times, One Southwark Bridge, London SEI 9HL.

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A major Spanish bank in the City is seeking a Head of International Division.

The applicants work experience to date should include a sound background in International Operations plus substantial experience in commercial banking.

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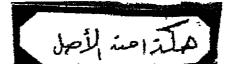
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# **FINANCIAL TIMES**



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STATE PE

Direct marketing began the 1980s as the poor relation of the advertising industry, and entered

the 1990s as one of its most dynamic and expanding

components. Alice Rawsthorn

traces its history and analyses the problems facing the medium

## On the brink of maturity

shop. He sent out a catalogue, with 600 titles, so they could buy the books by post.

The bookseller was called Benjamin Franklin and his catalogue is the first recorded use

of direct marketing. His mod-est catalogue was the catalyst for the development of the international direct marketing industry of today.

Direct marketing now

embraces sverything from direct mail, to telephone sell-ing and direct response TV commercials. It includes the insurance sales people who cold-call prospective customers in the London suburbs and the congressional slush funds that send out unsolicited invitations for \$1,000 a head dinners in Washington.

No-one knows exactly how much money is spent on the various forms of direct marketing every year. But the direct mail market alone is now worth more than \$40bm (\$25bm) worldwide, according to WPP, the London-based communications group which is a major player in international direct

Direct marketing became a serious commercial discipline at the turn of the century when companies such as Sears and Montgomery Ward sent out mail-order catalogues to rural communities across the US. The industry has expanded. r since. But it was not mill the 1970s and 1980s that direct Developments in information

technology enabled companies

EUROPE has experienced a

dynamic, even explosive,

unco-ordinated and the overall

picture is so jumbled that the big advertising groups and

other heavyweight companies manoeuvring for position before the opening of the Euro-pean Community's single mar-ket in 1993 are looking into largely uncharted territory.

Levels of development and

even more importantly, the rel-

evant regulations vary vastly

from country to country. The European Commission aims at

harmonising regulations among its 12 member states

but there is a real danger that further growth may be ham-pered, rather than promoted, if the industry's operating needs

are not more carefully ass

· garagajaja

expansion in direct marketing over the past decade. But the development has been so

LONG, long ago in the 1700s a to be more accurate at selecting suitable targets for direct mail or telephone selling campaigns. The fragmentation of aged companies to divert their budgets away from media advertising towards direct mar-keting. The change in working patterns — whereby more women moved into the labour market — created a new breed of consumers who not only had more money to spend but less time to spend it in.

At the same time it became far easier for consumers to order products and services from their homes. The wider use of credit cards made pay-ment more convenient. It also became easier to order because of the introduction of 24-hour telephone answering sarvices and "0800" phone numbers, where the caller is not

The fastest-growing categories of advertisers bended to be involved in sectors which were well suited to direct marketing. One of the most buoyant sec-tors in the 1980s was financial services, where the products tend to require the detailed information that is not easily communicated in a conventional television commercial.

Moreover, the emergence of new media — such as cable television, faxes and personal computers — stimulated the market by introducing new vehicles for direct marketing. The Minitel videotext system has become an important new selling medium in France and selling medium in France and Belgium. The growth of cable television boosted the market for direct response advertising in the US.

Direct marketing expanded

all over the world, but the most dynamic market of all over 57m Americans purchased something from the home, according to the Direct Marketing Association in New York. This year nearly 92m people, or more than half of American

adults, will do so.

The US direct mail market is now worth almost \$20bn, according to WPP's estimates. The telemarketing sector was worth anything up to \$50bn. And almost a tenth of the \$27bn spent on television advertising went into direct

response commercials. But the growth in direct marketing has not been confined to the US. The same dynamics that drove the North American market in the 1960s have galvanised other markets

too.
The UK market for direct mail almost doubled in the 1980s as did the markets in France, Benelux and Scandina-via, according to Services Pos-

via, according to Services Pos-tanz Europeens.

Most of the major players in the industry are cautious about the prospects for direct marketing in eastern Europe. They suspect it will take time before suitable communica-tions and distribution systems are established. are established.

But the market is growing

rapidly in the Asia Pacific region. Direct mail is already well established in some areas such as Hong Kong and Singa-pore. There is even an embryonic market in Japan. The direct-marketing indus-

try has expanded to accommodate this growth. The bastions of the US industry — O&M Direct, recently acquired by the UK's WPP Group, and Wunderman Worldwide, which is owned by Young & Rubicam, the US communications com-pany — now operate networks of offices all over the world. Other US and UK communications groups - including Foots Cone & Belding, Omnicom, Grey and Saatchi & Saatchi have been building up international networks too.

The emphasis in the market

ing services sector is now on integrating direct marketing with other disciplines, such as public relations and advertising, to produce cohesive mar-keting programmes. "Offering an integrated service is the sinde most important issue facing the marketing industry today, said Mr Bruce Crawford, chairman of Omnicom, which owns the Rapp Collins Marcon direct network.

other communications companies — notably from France and Japan — to invest in direct marketing. RSCG, the French advertising agency, acquired the UK's KLP Group earlier this year.

this year.

Dentsu, the giant Japanese communications group, is said to be interested in taking a minority stake in the FKB group, another UK company. Eurocom and Boulet Dru Dupny Petit, the French agen-cles, have also indicated their interest in developing their

Largely uncharted territory ahead

the Irish.

even be ahead.

The critical question for the industry is whether it will be able to sustain its growth in the 1990s. The immediate out-

mens – and a miserly six for

In spite of these big dispari-

ties in development among individual countries, most par-

ticipants believe that the quality of the technology used in Europe is on par with that of the US — and in some instances, such as the user-

friendly Minitel network, may

ers have to cope with the mul-tiplicity of languages, cultural

differences and excessively

high cross-border telephone call costs, which are unknown

But European direct market-



# International Direct Marketing

look in the US is far from encouraging given that the rate of growth has slowed

down significantly in the last two or three years.
One reason for the slowdown is that the US market is matur-ing. Another is that no new categories of schemes have emerged to stimulate the mar-ket as financial services did in

third factor is the steep industry recently absorbed a 30 per cent leap in postal prices and may face a similar

two companies, NDL and

BehaviourBank, there is one in

the Netherlands but life-style

take root in Germany, the big-

gest market, because of the stringency of German data pro-tection laws. Paradoxically, life-style

bases make targeting more accurate and thus actually

reduce the volume of direct

mail but in Germany, where

such selection is not possible, companies are forced to mail hit-or-miss in larger volumes.

If the ability to target is denied, the volume of

The predicament for European direct-marketers, gearing

up and increasing efficiency before 1993, is that, if EC har-

monisation goes the German way, the immense growth potential they appear to pos-sess may be severely curtailed.

The German state of Hesse was the first to pass data protection legislation. Sweden followed in

1973 with an approach focused on giving individuals access to

the information held about

safeguarding the right to pri-

vacy; basically everything is

Edma and some national

unwanted mail incr

Yet other international markets are still enjoying healthy growth. Even in the UK, where most areas of marketing are under pressure because of the slowdown in the economy, companies are tending to con-centrate their cost-cutting on media advertising rather than

direct marketing.
Moreover, the long-term trends, even in the US, are still favourable. The fragmentation tinuing. Meanwhile, demographic developments are catalysing the formation of new

mail preference services, or Robinson lists, which consum-ers could use to avoid unsoli-

A European complaints

board system, possibly based

on Danish practice under which a consumer can ask a

board to adjudicate, if he is unsatisfied after complaining to an advertiser or data com-

pany. Consumers and the

The overall picture in Europe is jumbled, says William Dullforce

"In the 1980s the packaged that companies desperately need to invest in brand loyalty

of the population should generate demand for new products and services for the over-50s. The increase in environmental awareness could also create new product development

opportunities.
All these developments should increase the demand for the very individualised prod-ucts which are well suited to direct marketing," said Mr Jerry Pickolz, president of

The trend for traditional media advertisers, such as the packaged goods companies, to increase their expenditure on direct marketing is also accel-

goods markets were so destab-ilised, especially in the US, again," said Mr Robert Gordon, managing director of direct marketing for FCB's Integrated Communications Group. "And manufacturers must be aware that if they do not make use of the information produced by bar coding systems, then retailers will."

The direct marketing industry is also developing new techniques and disciplines. The Minitel system, already widely used in France and Belgium, has established an operation in the US. Meanwhile, IBM and Sears have formed a joint ven-ture, Prodigy, which enables US consumers to buy products and services from their perin its targeting. Many consul-

in its targeting, many consultancies are now adding psychographic data to the traditional demographic research systems, "Our ideal is to send the right message to the right person at the right time," said Mr. Lester Wunderman, president of Wunderman Worldwide. "We are already pretity good at We are already pretty good at the first and the second. Now we need to work on the third: make the next great leap forward.

But the outlook for the industry is not all rosy. One important issue is its image. For all the progress of recent years, the industry is still seen as collections of "cowboys" bombarding the public with

junk mail.
This issue is inextricably linked to the sensitive area of privacy, which is already a controversial subject in Europe and could become increasingly so in the US.

So far the US industry has been able to stave off threatened legislation by arguing that, as it is not in its own interest to alienate or antagonise the public, it should be left to regulate itself. But the sheer

ity, combined with the sophistication of the techniques now used, may make privacy a hot

Another emerging issue is the environment. The concept of unsolicited letters clogging up mail-boxes, is far from com-patible with a society which is increasingly concerned with the conservation of natural resources. The DMA in New the feasibility of the industry using more recycled paper and improving waste disposal.

Perhaps the most important issue of all is globalisation. Although the larger direct consultancies already operate on an international basis, the concept of the international direct marketing campaign is still in its infancy. One problem is that levels of regulation differ from country to country, espe-cially in Europe. Another is that relatively few clients are equipped to execute campaigns

across several countries.

But these problems are diminishing. Perhaps the biggest single challenge for direct marketing in the 1990s will be to turn itself into a truly international industry.

#### In this survey ☐ Privacy threatens the US industry ☐ Technology spurs growth in the UK ... Case studies: First Direct and AmEx corporate card . ☐ Direct response television. Profiles: FKB Group and O&M Direct .. Himbration: Robin Medarlan

The European Commission aims at harmonising regulations among its 12 member states but there is a danger that further growth may be hampered if the industry's needs: are not more carefully assessed

and if no understanding is reached among consumers, governing authorities and direct marketers.

Mr Michael Sutherland, the new chairman of the European Direct Marketing Association (Edma), fears that a Brussels directive on direct marketing, expected later this year, may follow the restrictive legisla-tive line pursued in West Germany and Austria rather than more liberal British and Dutch practices. Edma has started to lobby hard, together with national trading associations, for a self-regulatory approach.

A basic problem in reaching understanding is the dearth of

collated statistics on the European industry. Direct marketing is commonly estimated to account for around 35 per cent of total spending on marketing in Europe compared with twothirds in the US, suggesting that there is still enormous growth potential.

Three West German compa-ies - Otto Versand, Quelle and Bertelsmann - and two British companies - Great Universal Stores and Littlewoods - appear alongside five US concerns among the world's 10 leading mail order compa-

Total mail order turnover in

ing seven EC member states, reached Ecu29.4bn (\$24.5bn) in 1988, according to Edma Mail-is still the channel for the larger part of direct marketing. in Europe which, despite the outstanding success of France's Minitel, lags far behind the US in telemarket On the basis of a survey

undertaken with the Bundes-post, the Deutscher Direktmar-keting Verband (DDV) cites a figure of DM12.85m (\$7.55m) for ngure of DM122801 (\$7.501) for the overall volume of direct marketing conducted in West Germany, which is by far the largest market in Europe. Addressed direct mail was esti-mated to account for just under DM6bn and unaddressed mail for DM698m. The volume

to their counterparts in the US.
Big mail-order companies,
advertising groups, banks and insurance companies are plan-ning for a single EC market in of business done by telephone was put at DML44bn. Quelle, the big German Direct mail, where the sev-en-year-old Services Postaux instance, has established units

Europeens (SPE) provides data in France and Spain. There for a dozen countries, is the will clearly be flercer competionly area where reasonably

accurate figures appear to exist for the European market. SPE calculated from a sample test that 22 per cent of total European advertising budgets was spent on addressed direct mail to consumers in 1988 with a similar proportion going to unaddressed direct mail. About one-third of budgets was spent on addressed direct mail to es, SPE found.

Growth in the volume of goods sold by addressed direct mail averaged about 6 per cent annually in the seven years to 1988, according to SPE. Almost 11.2bn items were dispatched in this way in 1988 in the 12 countries covered. West Germany with 3.6bn items sent through the post dominated the business, followed by Prance (2.5bn) and Britain (1.8bn). But the Swiss received 96 direct-mail shots per head compared with 59 for the Ger-

tives for some time to come. Mr Sutherland sees "dawnings" of a Euroconsumer among people who travel regularly and are starting to ask why they cannot easily obtain at home the wines, cheeses and clothes they enjoy abroad. But this, he acknowledges, is still a

area in which European direct area in which kuropean direct marketing clearly lags behind the US — a situation which illustrates a particular Euro-pean predicament. In the US specialised companies market stateswide lists, providing mil-lions of addresses broken down according to life-style informa-tion, which is supplied volun-tarily by consomers. tarily by consumers.

them on computers rather than on forbidding the collection of data. In 1983 West Germany took a different line based on tion on national markets but forbidden unless it is specifi-cally permitted. the mail-order concerns at least expect consumers to

trade associations are pushing for a self-regulatory solution. Edma, which has moved its headquarters from Geneva to Brussels, has commissioned Access, parliamentary and public affairs consultants, to advise on lobbying and has set up a task force, under Mr Tony Coad, managing director of NDL, to develop a proposal for submission to the European fringe development. Life style data bases form an

Communission Access, having collated all the existing laws and codes among the 12 member states, has concluded that the industry should propose two additions to the eight general principles for the conduct of direct marketing operations enunci-ated by the Council of Europe. The additions would provide There is no similar Europeindustry have equal represen-tation on the Danish board under an independent chair-man. The European board would keep a code of conduct sonal computers. Advances in artificial intelliunder review and recommend gence and the introduction of smart cards should enable the

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## Privacy is big threat to the industry

WHEN the Connecticut legislature discussed a ban on Governor William O'Neill spoke out strongly against the measure. Such a law would unfairly impede the right to advertise, he argued, and he would veto it.

On the day of the vote, just to make sure, opponents of the bill bombarded him with a stream of supportive letters –

As a result, he could not receive some important information he had requested. He was so incensed that he changed his mind and helped to pass the restrictions on this new type of unsolicited adver-

tising.
Last year the Direct Marketing Association in New York tracked more than 500 proposed state and federal bills which could have a significant impact on the industry. "Real-istically, only 15 to 20 bills had any chance of passing," said Mr Richard Barton, DMA vice-president of government affairs. "But the number has been growing considerably in

recent years."

The legislation is moving to catch up with the tremendous expansion of direct marketing over the past decade. Direct mail alone represented \$22bn - or 17.8 per cent - of US advertising expenditure during 1989, according to the DMA, an increase from \$7bn 10 years

Since 1983, the number of Americans who shop direct either by phone or mail - has increased from 57m to 92m, or more than half the total adult

In 1988, 12.4bn catalogues were mailed to households by companies such as L.L. Bean and Lands End. Telemarketing has flour-

ished, too. "The telephone is no longer seen as competing for mail funds, but as part of the whole marketing process," said Ms Geri Gantman, senior partner with Oetting in New York. She points to a tremendous growth in the use of in-bound ills from customers to marketing companies, seeking to purchase or learn more about a

There are more than 500,000 "toll-free" numbers in the US. and they received more than 6bn calls during 1988. More recently, "900" numbers, where the caller pays, have become

Smaller market sectors include the cable and network

Number of catalogues meiled in the US (billions)							
Year	Number melled						
1980	5.8						
1961	6.5						
1982	7.1						
1983	7.8						
1984	9.3						
1985	10.2						
1986	10.6						
1987	11.5						

industry since their launch in the mid 1980s. There is also Prodigy, a joint venture between IBM and Sears, which offers a system of on-line shopping through a network of 340,000 computer terminals in

Mr Steve Ashlee, an analyst with Blunt, Ellis & Loewi, a Milwaukee firm of stockbrokers, estimated that some direct-marketing consultancies grew at between 20 and 30 per cent a year in the 1980s. He cited demographic changes as one of the most

important catalysts for direct

Legislation in the US is moving to catch up with the tremendous expansion of direct marketing over the past decade

marketing. "People have become value-rich and time-poor," he said. "With more women working, consumers have higher incomes but less time to shop. The quality of catalogue printing and delivery has improved. Shopping by mail has become more accept

Other factors that have helped the industry to grow include computer technology which has allowed marketers to create mailing lists and build relationships with cus-tomers; the increasing use of credit cards, which make pay-ment and billing simpler; and the widespread adoption of toll-free telephone numbers, where costs are paid by the company called.

Despite the commonly-expressed disgust at junk mail, a 1988 survey by the US Postal Service showed that 68.3 per cent of Americans found third-class mail (which is reserved for advertising matewhich have grown into a \$2bn that the average household

Year	Total population	Direct shoppers	Percentage of population	
1963	158.4	57.A	24.5	
1084	161.9	64,4	40.0	
1985	164.9	76.2	46.2	
1986	169.5	87.7	52.0	
1987	169.5	88.0	52.0	
1988	173.7	66.5	51.0	
1988	178.2	91.7	51.4	

credit cards or to join book clubs clutter up the letterbox. Telephone calls from insurance are commonplace.
The direct marketing industry thrived in the 1980s and has

DIRECT marketing is now part and parcel of everyday life in the UK. Invitations to apply for

become more sophisticated, more valuable, yet cheaper to

run. Five years ago British Telecom's introduction of 0800

numbers, whereby the caller is

not charged, strengthened the

industry's ability to generate

inbound calls. Previously it had relied on the slower and

more expensive medium of

Technological advance has also provided the industry with

new clients. In its early days direct marketing tended to

depend on mail-order cata-logues and book clubs as the

base of its business. But it

attracted new categories of cli-

ents, such as computer compa-

nies, in the 1980s. The Programmes Network,

which now encompasses the UK's second largest telephone

marketing agency (after BT) did much of its business in the

early 1980s selling computers.

The in-built obsolescence of the product required a speedy marketing medium and tele-

phone-selling met that require-

One of the most dynamic

sources of new business has been the financial services sec-tor. This sector used direct

marketing extensively for the

first time in the early 1970s to

launch the credit card. Now it

accounts for almost 37 per cent of all the direct mail sent in

The financial service sector is the single biggest source of business for the direct-mail

industry. The mail order houses lag behind with just

over 20 per cent of the market.

Publishers, travel companies, charities, and main-stream

FOR First Direct, the new Midland Bank subsidiary, proj-ecting the correct message

was arguably more important

A recent newspaper cartoon

depicting a frustrated would-be bank robber pointing a shot-

gun at a telephone receiver puts the point nearly. Most products can appeal to con-sumers from shelves or shop

windows. Other banks have a branch on almost every high

street. But First Direct exists

only on the end of a telephone line. It is Britain's first full

all-day, every-day banking service by telephone: the first "bank without branches".

Direct six months ago. Of this,

an extensive direct marketing

The campaign was carefully

ont on a lucrative new market

This means that marketing is our only form of visual com-

than advertising any new product.

the UK.

Presions numbers.

fastest growing marketing mediums in the UK. The industry owes its growth to demographic change. The falling birth rate, falling death rate a year.
"During the 1980s, database and rising divorce rate has resulted in "demassification". and communication technology penetrated the marketplace," said Mr George Weidemann, There are more households than ever before, but they tend to be smaller in size and to fall president of Grey Direct. "Traditional advertisers caught on into ever more closely defined that direct marketing was a way of communicating with Direct marketing has been

people one-to-one. There was tremendous growth. able to capitalise on these There has been a natural slowing down over the past developments by virtue of rapidly improving technology. Since 1960 the cost of computer two years. The 1987 stock market crash, the wave of lever-aged buy-outs and the punishmainframe storage has fallen 20,000 times, while the speed of operation has increased by a factor of a million. ing postal rate increase in g 1988 had a substantial Consumer databases have

Mr Robert Blattberg, profes-sor of marketing at Chicago University's business school, agreed. "I sense that the industry is not doing as well now," he said. "Companies are com-plaining that response rates are dropping. I see the market flattening during the 1990s. It will be a period of consolida-

"We are seeing a 'demassifi-cation' of the industry, with far greater targeting," he argued. "There is a move from mass marketing to the addressable consumer. Direct marketing sending a catalogue with a covering letter which says 'Dear Bob'." has got to be about more than

Lands End, for instance, is developing catalogues with short print-runs, so it can send versions with different covers and contents, to reflect its customers' interests.

Time magazine has now begun 'selective binding ', so advertisements can go only into those editions sent to subscribers with a certain

socio-economic profile.
Interactive shopping
systems, which allow consumers to select what information
they want to see on their television screens, will develop over the next few years, according to Mr Gary Arlen, publisher of Electronic Shopping News.

The next major challenge for the industry is the rise in postal rates in February next year, which will increase costs by an average of 17 per cent, and by up to 30 per cent for some direct marketers. "There will be dislocations, and some companies will go out of busi-ness." said Mr Barton of the

There is also a growing effort by state and local governments to force direct-marketing companies outside their boundaries to assess sales taxes on every order they receive from within them. This could pose a serious problem "The big issue of the 1990s is going to be privacy," said Mr Barton. "There will probably be moves to restrict the ability of companies to use databases for targeted marketing. It is a big threat to the industry. But I do not think direct marketing

Andrew Jack



Clare Sambrook assesses the thriving UK industry

## Technology spurs growth



Tracing system: Royal Mail workers operate laser guns to track mail-bags on routs to 162 countries

retailers are the next biggest

Together these companies support a multi-billion pound industry. According to Market-ing magazine's latest industry league tables the combined annual turnover of the 46 biggest direct-marketing agencies alone was £236m. The 22 largest telemarketing companies made sales of around 250m.

Direct marketing is still far smaller than sales promotion and is small fry indeed com-pared to advertising. But it is still growing at a rapid rate An analysis by WPP, the giant marketing services group, iden-tified direct marketing as the second fastest growing market-ing medium, after public rela-tions, in the UK between 1978

The industry future is likely to depend on its ability to jump new hurdles and generate new business opportunities. The introduction of the single market in Europe efter 1992 holds a potentially dangerous combina-

The industry is already being restructured in the

approach to 1992. The most approach to 1932. The mos-ably the publicly-quoted groups, which believe their shares are undervalued by the mark market and which could

take refuge in foreign arms. Earlier this year the KLP Group returned to private ownership when it was taken over by RSCG, the French advertising agency. Dentsu, the giant Japanese marketing group, is now rumoured to be interested in acquiring a stake in the FKB Group.
The industry is divided on

whether the single market will be beneficial to direct marketing companies in the UK. Mr Alan Bigg, chairmen of Brand Direct Marketing, is an opti-mist. He is convinced that direct marketing will be at a premium as companies expand across Europe because "it is easier to set up a direct mar-keting operation than a sales force in a foreign country".

Others are more cautious. They cite the variation in the level of regulation from country to country and fundamen-tal cultural differences as long-term barriers to pen-Euro-

pean direct marketing Moreover, the UK industry has yet to prove its worth in new forms of direct marketing. The French and the Belgians, for example, already have valuable experience in computerbased systems. More than 5m French households are now equipped with Minitel, a sys-tem introduced as an alternative to the conventional tele-phone directory, but which is also used to order and pay for

goods electronically.

Regulation could also be a problem. The UK industry is already accustomed to wideranging legislation - includ-ing the Financial Services Act and the Consumer Protection Act - but the legislative restrictions within the single market may be harsher...

Tobacco companies are already building customer databases in preparation for a possible ban on tobacco adverising. But there is also a possibility that future European leg-islation could crack down heavily on their use of direct marketing.

In the meantime, the industry is concentrating on improving the quality of its service. Further technological advances should help it to improve the accuracy of its targeting. The industry is also anxious

to improve its image. The launch of the Next Directory three years ago gave the home-shopping industry a much needed image boost in that it was much more stylish and sophisticated than the tra-ditional mail-order catalogues. In the short term, the out-

look is reasonably bright, not-withstanding the downturn that is affecting other areas of the marketing services sector. Direct marketing continued its growth in the last recession and the industry hopes it will do so again.

But the real challenge for

the industry to continue to attract new clients. The main targets are the companies -like travel agents, motor distributors, retailers and packaged goods manufacturers - that have so far only dipped a toe into the medium of direct marketing.

sound low compared to the

recall rates for the highest profile media advertising cam-

paigns, but you have to remember that those tiny per-

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#### CASE STUDY: FIRST DIRECT

## Banking on phones

ing director of Option One Direct, the subsidiary of the Gold Greenless Trou communications group, which co-ordinated the direct marketing campaign.
For six months before the

launch Ms Sparks went to weekly strategy meetings, also attended by Quentin Bell, First Direct's public relations consultancy, Howell Henry Chaldecott Lury, its advertising agency, and, in the early stages, by Wolff Olins and Fitch, the design consultancies.

Unusually, all the advertising was geared to direct response. Howell Henry's tele-vision commercials invited viewers to respond by telephone. The press advertisements featuring "tip-on's" an origami-style envelope stuck to the page, which opened to reveal First Direct's reply card - offered applicants the choice of responding by

writing or by telephone.

Every respondent received a mailing pack including an explanatory brochure, a "help-card" explaining what informa-



Jan Smith, marketing director

tion applicants needed to open an account and an interest rate card for the various types of

The direct marketing campaign sent the same pack to 500,000 carefully selected prospective customers. Ms Smith described them as "people aged 25 to 44, with incomes over £15,000 and lifestyles that indicated they were likely to be comfortable with the phone." The target customers were ers. "Our research showed these people did not necessarily watch much TV, so we needed to be able to get right inside their homes," said Ms Reaching the doormat is one

thing, but staying out of the waste bin is another and Ma Smith is keenly aware that to be read, direct mail needs to stand out. "The look is very important. When you are launching a new business in a highly competitive market you need a very clear and coherent identity to be noticed," ahe said. First Direct used the

black-and-white corporate identity, designed by Wolff Olins, across all its literature. It also chose an unusual rectangularshaped mailing pack. The direct mail campaign generated a good response of 2.3 per cent, compared with the average response rate of under 2

The press "tip-ons" also preduced an above-average response rate of 0.5 per cent. The usual rate is between 0.2 and 0.4 per cent. . These response rates may

or who will become customers," said Ms Sparks.
The respondents that did not follow up their inquiries received two further letters prompting them to do so. The letters were gently-worded. "We do not believe in forcing

or pressurising people," said Ms Smith. Another mailing-pack has just gone out to new prospec-tive targets. The bank also plans to explore further direct marketing approaches, includ-ing telephone marketing as a follow-up to inquiries.

"Direct marketing works well for us," said Ms Smith. "It is a good way of targeting accurately. Media advertising is more of a 'scattergun' approach." However, First Direct will also continue media advertising throughout the By the end of last year First

Direct had 11,000 customers and 4,000 in the application stage. It hopes to have attracted almost 100,000 customers by the end of 1990. Ulti-mately, it believes there are 5m people in the market for its kind of "bank-withoutbranches" service.

Lisa O'Kelly

#### CASE STUDY: AMEX CORPORATE CARD

## Small success story

Only a few years ago AmEx discovered that almost two These benefits for small identified from the interviews derman launched a direct-mall firms have remained unchanged since 1988. They include quarterly management reports to review employee than 100 employees - were not expenditure; a range of hotel, car hire and equipment-puraware of the corporate card, or chasing discounts similar to those offered by AmEx to large With the small companies corporations; together with travel and disability accident

staff and to belp shape a strat-egy for the new card. "By late 1988 we decided we

had sent so much mail to the

same people that maybe the

campaign was burnt out," he said. Wunderman then

launched the "To Your Suc-

cess" campaign for the card, based around a theme he had

sector showing such dynamic growth. Amex decided to direct its marketing efforts towards the sector. It develinsurance. But Mr Mike Becker, creoped a new product category -the Small Business Corporate ative director of Wunderman, also had his own source of Card - and hired Wunderman market research. He used what Worldwide, the direct markethe calls "ethnographic interviews". He visited several ing consultancy owned by Young & Rubicam, the US mardozen small-business owners to keting group, to help launch it. conduct detailed interviews which he then used to brief his

"We began by identifying the needs of small companies and then built a product around them," explained Ms Barbara Barsa, vice-president of small business services for AmEx. "In 1987 we started the Small Business Partnership, which helped us to identify and to develop a series of benefits for small business card holders."

"being proud out-loud for entrepreneurs". The result was a direct mar-

keting programme running across all the media. All the television, radio and press ads for the small business card stressed a spirit of enterprise by featuring real small business owners in their workplaces. One showed a boatbuilder with five employees in a workshop, above the slogan "You act like it's your com-pany. Because it is."
"We got under the skin of

small business owners by giving them that emotional recognition," said Ms Barsa. "We saw that they did not just have practical needs, but that they also had a desire for a sense of prestige."

The key to an effective campaign, according to Mr Becker. is to create a "total persuasion system". whereby every element of the marketing is integrated. Shortly after the media campaign had finished, Wunprogramme to improve awareness of the card.

The direct mail letter was carefully designed. Wunderman's research showed that, if it was to be read by the business owner, it had to appear to be personalised, rather than part of a mass-mailing. The letters were all sent out firstclass in plain envelopes and were written succinctly with distinct claims for the card. By using a targeted database

of existing card customers and new companies whose financial status had been checked – all the people who received the letter were potential clients with pre-approved credit. As a result, the application form sant with the letter contained very few questions. "We do not like to solicit some one unless we can say we want them as a customer," said Ms

All the advertisements also carried an "800" toll-free number to encourage a direct

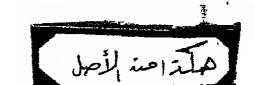
response from prospective customers. Mr Becker wanted to use the theme "success" in the number but discovered that the "1-800 success" number was already owned by a small college in upstate New York. He negotiated to buy it from them for a considerable sum. Telephone marketing was

also used to follow up the small business owners listed on the databases who had received letters but had not responded to them. As well as processing the applications, the telemarketing team was able to offer extra information about the card to prospective AmEx considers the cam-

paign to have been an unquali-fied success. One measure of its effectiveness is that the response rate to the direct mail programme more than doubled from its previous level. The campaign even received one of the Direct Marketing Associa-

tions's gold Echo awards.

More than lin small businesses now use the card, twice as many as in 1988. And earlier this year Amex gave Wunderman a new account: to market the card to large, as well as small companies and to some markets outside the US.



#### INTERNATIONAL DIRECT MARKETING 3

#### PROFILE: FKB GROUP

## Consolidation period

EIGHT years ago the FKB they were discussing possible Group started life as a small joint ventures in the Far East sales promotions agency — The talks could be construed. Francis Killingbeck Bain — with a staff of seven it now claims to be "the world's leading independent marketing ser-

The many August

vices company".

The FKB of today is one of the new generation of market-ing groups that have diversi-fied from other disciplines to invest heavily in direct marketsing. If employs 1,200 people in 35 operating companies mainly in the UK and the US involved in everything from direct mail to graphic design. its sales were more than £65m last year and should be £110m

by the end of this year. FKB has achieved its growth through an aggressive acquisi-tion policy, carried out by for-mer finance director Netl McClure, who joined the group from Saatchl & Saatchl in 1986, but left later to run the Brunning Group. The days of aggressive acquisitions are over and it is now entering a period of consolidation.

Mr Brian Francis, one of the three original partners and now joint chief executive. acknowledges that the biggest task ahead is to pull the various bits of the group together.

"We have grown very quickly," he said. "The feeling in the 1980s was that you had to become a world force to resist hostile takeovers. There are definite benefits to being a worldwide operation, but fast growth brings management problems, especially in assimi-lating the cultures of different companies.

It remains to be seen whether FKB has succeeded in making itself invaluerable to takeover. Dentsu, the giant Japanese advertising agency, is rumoured to be interested in buying into the group. Such a move would appear to make sense for Dentsu which is eager to expand outside Japan.
FKB refuses to comment on
its talks with Dentsu. In the
past the official line was that

a number of ways," said Mr Jonathan Hagger, who replaced Mr McClure as finance director last August.

consolidation by restructuring its management. Mr Douglas Bain, joint chief executive, moved to the US to head the team there. The third founding partner, Mr Chris Killingbeck, remains active in Francis Kil-lingbeck Bain, where he oversees creative output. The group also founded Network Market-ing International, to develop and co-ordinate its interna-

Despite talk of consolidation and strict financial controls -

and expects the buoyancy to continue in the 1990s. Mr Frandis sees sales promotion and direct marketing - which now accounts for around 25 per cent of profits — as parallel activi-ties. Both require an immedi-ate response from a target sudience. Both can target con-sumers more narrowly than conventional advertising and

both have lower entry costs.
Thus, although its era of active acquisitions is over, FKB is intent on expansion within direct marketing, especially in the UK.

the US, where it claims to be the fastest growing player in the market. It recently invested \$2.5m (£1.5m) in new data processing and production equipment for its US compe-nics.

Direct response television

## **Temptation** for viewers

with advertisements enticing viewers to buy cars, holidays or clothes by telephone on

Direct response television is one of the fastest growing forms of advertising in the US. "A number of things that hap-pened independently, but at about the same time, have led to an explosion in direct response television in the last few years," said Ms Shells James, president of Harbor Associates in Greenwich, Connecticut, a direct response con-

sultant and producer. In the mid-1980s the Federal Communications Commission suspended a regulation restricting the length of TV commercials and the number

that could run hourly.

This opened the way for advertising agencies to experiment with longer spots than

Cable television has been discovered by national advertisers as an alternative to the networks

traditionally used for direct

At the same time cable television became a powerful advertising medium. By the late 1980s it was used by more than half of American hom with as many as 80 or 190 channels available to viewers. The new cable networks boosted their revenue by sell-ing time to direct response

The US advertising agencies, which had already acquired or opened direct-marketing consultancies, started to develop the concept of integrated marketing. In a new cost-effective environment, direct response commercials made sense for advertisers," said Ms Francie Barson, media director of Eicoff in Chicago, the Oglivy & Mather subsidiary which is the biggest single direct response

television agency.

The traditional users of direct marketing — book clubs. financial services companies and magazines - turned to direct response television, as did the traditional mass media advertisers such as packaged

goods manufacturers Even charities have turned to direct response. The Christian Children's fund in Richmond, Virginia — which had been hurt by the recent scan-dals over TV evangelists — used direct response television to combat "compassion fatigue" by publicising the famine in Ethiopia. The response to the campaign was

But nothing is imminent.

There is an aimosphere of battening down the hatches at FKB. Two years ago it began to deal with the new problems of consolidation.

and strict financial controls—
FKB's debt has risen to £20m
as the deferred payments, or
earn-outs, on its acquisitions
come into play—there is still
an atmosphere of optimism
among senior management.
FKB, like other below-theline companies, benefited from
a buoyant market in the 1960s
and expects the buoyancy to

It already has a sizeable direct marketing business in

THE commercial breaks between the soap operas and game shows that fill the US television channels are filled matic. growth in direct impossible to estimate the size of the market with any cer-tainty. The closest indication "800" numbers. comes from the Cable Television Advertising Bureau which said that among the six major cable channels direct response ented \$1.5m, a scant 5

per cent of total revenue. Direct response commercials come in a variety of formats There are 80 second slots and 30-minute "advertorials" There are also "infomercials" and whole cable channels devoted to 24-hour shopping

Most direct response advertising is produced and placed by specialist agencies. These include Blooff and Ellement & Springer. The direct marketing consultancies — such as Wun-derman Worldwide, part of Young & Rubicam, and Grey Direct, a subsidiary of the Grey advertising agency - are also involved in direct response.

These agencies are now being called upon to develop more sophisticated direct more sophisticated direct response commercials, to develop new means of distribu-tion and to provide informa-tion for databases to target consumers more effectively.

Mr Roin Bliwas, president and chief executive officer of Eicoff, believes that direct response television has reached maturity. Cable televi-sion, which provided much of

reached maturity, came televi-sion, which provided much of the impetus for growth, has been discovered by national advertisers as an alternative to the networks, where audience ratings are falling. Hence cable rates are rising and the availability of slots for direct response is diminishing.

One possibility for further One possibility for forther growth lies in a move to syndicated television, where programmes previously broadcast on the networks are run on independent stations.

But changes in the length and style of direct response

commercials could run the risk of stirring up controversy over the distinction between pro-gramming and advertising. Some observers suspect the controversy is already begin-ning. Ms Lorna Christle, head of the ethics section of the Direct Marketing Association in New York, said her office has already seen an increase in the number of complaints regarding health frauds and erroneous comparison pricing. It remains to be seen whether direct response televi sion, perhaps the most dynamic advertising medium of the 1980s, can get to grips with the challenge of becoming

a more mature modium.

ing companies who have descended on the city for their unual conference.

ple in 46 offices from 28 countries all over the world.

In the UK, Francis Killing-back Rain is the second largest sales promotions consultancy, after IMP, which Mr Francis and Mr Killingheck left to found FKB. But the group's marketing services sector today is the combination of the different marketing disciplines activity in direct marketing has been less exciting to date. FKB already owns ADS, a Manchester consultancy which to present an integrated packdoes business-to-business and consumer data-based marketing it recently acquired MHA in Twickenham, whose clients

Mail. MHA has since started a imancial division. FKB now sees the develop-ment of its UK direct market-ing presence as a priority. "I see direct marketing as a huge growth area," said Mr Francis. "Supermarkets have all" Supermarkets have eliminated the human element in shopping. Gone are the days when the village grocer knew his customers and their buying habits. Direct marketing can use technology to help compa-tiles to address their customers

personally again."

lude Citroën and Royal

FKB also owns the largest single sales promotion agency

- In the US. It has set a target

of 20 per cent organic growth for all the US sales promotion

subsidiaries for the next five

American Consulting Corp

THIS week the red and white

tional direct marketing industry. The delegates at this week's conference are drawn from a workforce of 1,400 peo-

age to the client.

Traditionally the different disciplines - advertising, pub-lic relations, sales promotion and direct marketing - have been delivered by independent consultancies, even if those consultancies belonged to the same holding company. These consultancies (ace a formidable task in overcoming old barriers and rivalries if they are to

work together. Yet O&M Direct has grown up as an integrated part of the Ogilvy Group. Although it has always handled its own inde-pendent accounts, a large part of its business has been exe-cuted - or orchestrated, in Ogilvy jargon - as part of a co-ordinated programme involving all the other disci-

corridors of Ogley & Mather's shiny new headquarters on West 49th Street in New York will be filled with the senior executives of its direct market-

O&M Direct is the higgest single force in the interna-

It is not only the largest force in direct marketing but also one of the most influential players.

The dominant frend in the

PROFILE: O&M DIRECT

## Giant orchestration system

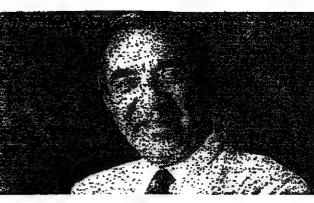
This concept of integrating direct marketing with all the other disciplines was adopted by the Ogilvy Group from the

very start.
Mr David Ogilvy, the urbane
and idiosyncratic Englishman who founded the group, began his career as an advertising copywriter but soon realised he could apply the same skills to other disciplines. In his book, Ogilvy on Advertising he described direct mail as "my

first love and secret weapon" David Ogilvy showed an interest in direct marketing as long as 50 years ago," said Mr Jerry Pickholz, who runs O&M Direct today as chairman. "It was his vision that built the

The Ogilvy Group was also fortunate that, in American Express, it had a client which was not only conceptually committed to integrating all the different aspects of its marketing, but also had the infrastructure and resources needed to execute such a strategy.

In the early 1970s the group set up a small direct marketing subsidiary in New York which worked on AmEx from the very start. A few years later it began to build an international direct network. By the early 1980s it had opened or acquired offices in most of the major European cities and had an



embryonic operation in Asia-Today O&M Direct derives 55 per cent of its revenue -\$107m (£65m) in 1989 - outside the US. For the future it plans to expand into Japan. The Ogilvy Group, under its new owners the WPP Group of the UK, has already staged two unsuccessful attempts to enter

the Japanese market and is now trying again. Mr Pickholz is also keen to expand into eastern Europe. But he is cautious about the prospects of doing so until the necessary systems for postage, payment and distribution are

he said. "And it will happen in East Germany earlier than in Romania. But we will wait until the infrastructure is in

In the meantime the emphasis across the group is to improve the orchestration systration is already in place.

The Ogilvy Group has established a matrix model of management whereby everyone reports to at least two people: the head of country and head

We have been working hard at orchestration for years and have been modestly successin place.
"It will happen eventually," ful," said Mr Pickholz. "But the success of the system really

depends on individuals, on how pro-active they are pre-

pared to be." O&M Direct is also refining its approach to international campaigns. It has aiready worked on some global programmes including one for AmEx and another for Mattel's

Barbie doll. But Mr Pickholz expects to see more and more campaigns in future where the same strategy is used worldwide, even if there are local adaptations in

The arrival of the WPP Group, which acquired Ogilvy & Mather after a bitter bid battle last summer, has made little difference to the day-to-day running of the business but has had an enormous impact on the financial systems.

"As far as I am concerned the changes have made my life easier," said Mr Pickholz. "I get information in greater detail and I get it much faster. It is now much easier to iden tify problems and to act on

For the future be does not envisage any dramatic changes in direction for the business. "We are now on track," he said. "There will be no sharp right turns on to the other side of the road."

Allos Rawsthom

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#### TECHNOLOGY

David Fishlock explains the role of the Shoe and Allied Trades Research Association

# Support to keep one step ahead

it's membership", says Graham But-lin, the physicist who has been running the Shoe and Allied Trades Research Association for the past 14 years. "Membership is a superb business to be in. It's upfront money - they pay a year in advance."

Butlin, Satra's chief executive, claims he has found a successful formula for managing co-operative research and development for a craft industry. As evidence, he points to the fact that he recruits five times as many new members a year as he loses. Satra currently has 500 members, who are either shoemakers suppliers or retailers.

makers, suppliers, or retailers. Satra was also approached by the Satra was also approached by the US Government to assist in the creation of a co-operative R&D operation for the US shoemaking industry. In the UK, the garment industry asked him to set up a parallel R&D activity on its behalf.

While Satra will set up R&D operations for such organisations, it will undertake R&D only for members. It will not be wooed by lucra-tive contracts, even for studies that want to tap Satra's expertise for problems outside shoemaking. But-lin turned down the Ministry of Defence when it asked for his help with the behaviour of "rubber bul-lets".

Like other British research asso-clations set up after the First World War when the Government first realised how far many UK indus-

tries trailed behind Europe in tech-nology, Satra was once heavily sub-sidised by the taxpayer. This year only about 13 per cent will come from Government, next year it may have dwindled to 10 per cent.

have dwindled to 10 per cent.

Most research associations take
the view that they are technologybased – collectively they call themselves research and technology
organisations (RTOs) – and try to
counter dwindling state support by
seeking industrial backers for spe-

cific R&D proposals.

Butlin, currently president of the Association of Industrial Research and Technology Organisations representing 43 RTOs, believes contract research cannot work in such a commercial sector as his own. His average member-company has only about 200 employees. Hardly any employ scientists. Satra would therefore have few clients who might understand its research pro-posals. "We'd spend far too much time trying to persuade them."

THE CLOTHING Technology Centre, located on the same site as Satra in Kettering, Northampton-shire, was set up in 1987 for the British Clothing Industry Associa-tion. It operates on the same basis as Satra, with some 470 members. its director, Alan Carter, seconded from Satra, hopes to achieve a £500,000 budget by 1993.

He has eight researchers and plans to expand to 25, working for

Even after three decades with Satra, Butlin still bubbles with enthusiasm for his industry. He argues that Satra is the best judge of the type of R&D which will bene-fit his clients. "Join our club and we will plan a co-operative R&D programme the output from which will give you a very good return on your

Butlin is wary of undertaking an exclusive contract lest it should "quarantine" an area of expertise of general interest to his members. All of Satra's R&D must have value to the footwear industry as a whole. This philosophy helped shape plans for clothing R&D in the late 1980s (see below), where some enthusiasts perceived similarities and the possi-(see below), where some enthusiasts perceived similarities and the possibility of adapting highly productive shoemaking technology to the garment industry. But similarities are superficial, mainly because both are subject to fashion, Butlin says.

Shoemaking, with makers productive of the statement of the state ing 20-40 different styles, each

an industry four times the size of the shoe industry. The UK clothing industry spends about £2bn a year on its materials.

His big development is Apparel Vision Stitch (AVP), in which about £100,000 has been invested to adapt ideas from shoemaking to garment-making. AVP is a computer-aided manufacturing simulation that allows garment-makers to quantify factory working practices and alter

requiring 30-40 operations in small batches on the same production line, "is one of the most complex manufacturing procedures we know Garment-makers, in contrast, tend to tool up for runs of the same garment lasting for several weeks. Satra has spent about £100,000 adapting computer-aided layout of shoe-stitching operations to the needs of garment-makers.

Then there are the idiosyncrasies

of the shoemaker's staple material. Leather flows under stress creeps, as the metallurgist would say. This unique kind of "deteriora-tion" helps the shoemaker but also helps the product adapt to imperfec-tions in the wearer.

Satra thinks it knows what

makes shoes squeak - usually fric-tion between different materials -but is still trying to understand some of the processes it has invented, such as why steam can would otherwise take two to three

conditions to increase output.

Carter claims the following increases for his members: 27 per cent in the productivity of sheets, up to 30 per cent for shirts, and up to 40 per cent for children's apparel. Similarly, AVP has adapted Satra studies into better utilisation of leather, to optimise the cutting of fabrics and claims thredicted savings ner comments are "predicted savings per company are averaging £45,000 per year."

Co-operative research, he con-tends, is about developing enabling technology to a point where members can use it confidently however they wish. It is about just in time manufacture and rapid response to the marketplace.
Ron Whittaker, as research direc-

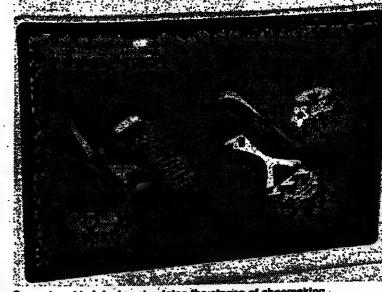
tor, runs Satra's research pro-gramme, harnessing a team of about 90 technologists based in Kettering, Northamptonshire. He will spend about \$1.4m of Satra's total

spend about 21.4m of Satra's total income of £3.25m this year.

One of Whittaker's successes is a way of calculating how much leather will be needed to make a new design of shoe. It saves 5 per cent of material, on average, and about 100 of his members use it.

One that failed, however, was an attempt to replace the worker who cuts the leather by hand with a robot armed with high-pressure jets of water. Technically, it was a success and could beat the productivity of the cutters. But the cutters soon showed they could match the robot showed they could match the robot in output and Satra found itself

and output and Sarra found itself caught up in factory politics.
"We spent a long time examining why it failed," says Butlin. Ten companies said they wanted it but no one put it in. Sarra concluded it failed to win acceptance because it meant too radical a change for its members to offset the expected 5-10 per cent saving in leather. They fur-ther concluded that Satra should avoid development of new shoemak-



Computer-sided design simulates the stages of shoemaking

ing machinery unless under con-tract to a shoe-machinery maker who would undertake to try it in

the factory.

The kind of low-cost, high-tech-nology innovation Satra finds popular among its members are com-puter simulations of the traditional stages in shoemaking, to aid the factory layout of such stages as the "clicking room" where the leather is cut, and the "closing room" where the upper is wrapped round the shoe. Rewards are reaped in improved productivity and smaller inventories of partly made shoes.

Satra believes it came close to simulating all 30-40 shoemaking operations until researchers realised how many adjustments super-visors regularly made in order to

circumvent manufacturing bottle-necks — a finding that increased the complexity of simulation a hun-dred-fold. "It's beat us-for the

moment," Butlin confesses.

One of his grievances is that the
Department of Trade and Industry Department of Trace and Industry fails to recognise factory floor simulations — they are strictly operational research — as the kind of research it should be supporting with funds. "Not science", officials say. "This is where I fall out with Government policy," Butlin complains

His response is to negotiate part-nerships with related research insti-tutes overseas as well as turning his operational research skills on to problems for the retailing side of his

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# Presenting a choice programme

Bernard Simon watches Canada's Interactive TV, which allows viewers to select the coverage

Some 15,000 television viewers in Montreal were able to immerse themselves in the recent Academy. Awards presentation like no others in North America.
Besides the Oscar caremony itself (afther in English or translated into French), they could choose at any time between a studio-discussion on the Oscar nominees (with the caremony displayed in a corner of the screen). Short extracts from each of the nominsted films or a taped replay of the arrival of celebrities at the Dorothy Chandler Pavillon

the Dorothy Chandler Pavilion in Los Angeles.

The Montresiers are the first subscribers to Videoway, a ploneering cable-TV package which not only expands the variety of offerings on TV, but gets viewers more involved in choosing what they see.

The Oscar options were one of a growing number of programms being transmitted on the most innovative part of the Videoway package, known as

Videoway package, known as interactive TV. Instead of corrailing viewers into a single herd which must either take or leave a TV station's programmes. Interactive TV allows the station to tailor its signal to different tastes.

Among other interactive TV offerings now available to Videoway subscribers are the evening news on Canada's leading French-language TV station, and Wednesday night ice hockey games. The news starts of with a nine minute summary of about a dozen top stories. At each commercial break, a choice of options appears on the screen. By appears on the screen. By pressing one of four buttons on their keypad, viewers can either stay with the news summary, watch an extended version of various stories, or switch to sports, cultural or other hadres.

One regular feature is Flash Montreal, a guide to entertainment in the city each evening. Choices for the hockey games include the normal commentary; the same commentary to allow replays (or taping); and two comeres which follow individual star players.

Interactive TV also enables quiz-show watchers to pick

quiz-show watchers to pick questions of varying difficulty, then to answer questions appearing on the screen, tally their scores and select various

Videoway and Interactive TV are the brainchild of Le Groupe Videotron, Canada's second higgest cable TV operator, which also has a growing presence in Britain through cable TV franchises in Southampton and several parts of London, including Wandsworth, Lambeth, Southwark, Greenwich and Lewisham.

In addition to Interactive

Greenwich and Lewisham.
In addition to Interactive
TV, the Videoway package
offers an electronic mail system, 15 video games and more
than 100 videotex services,
ranging from world weather to
the past year's winning lottery
numbers. A Videoway subscription (plus one pay-TV
channel) costs C\$18.95 (\$10) a
month (in addition to the basic

C\$19.95 per month cable-TV.

fees). But Vidéeiron reports that it has signed up about 1,360 new subscribers a week since the system made its debut at the end of January. A planned advertising campaign has been cancelled as the company struggles to keep up with demand for the special keypads and terminals required to receive Videoway.

receive Videoway.
The 32-button keyped has four extra keys for each of the Interactive TV each of the Interactive TV choices, as well as a "mode" key to switch to various parts of the package. The heart of the system, however, is the box-shaped terminal placed above or below the TV set in place of the normal cable TV converse. converter. Michel Dufresne, president of Les Enterprises Videoway, Videotron's research and development

sum, describes the terminal as a "video-computer with a capacity for communication." It includes a high-speed, four megabits-per-second modem, a pay-TV decoder, a descrambler, and an unusually powerful processor. The eightest processor has four peripheral custom chips which give the covered measurement. it the overall processing and memory capacity of a low-end personal computer.

The terminal is compatible with all cable-TV delivery systems - coaxial cable, fibre-optics, microwave and satellite. Dufresne reports that

satellite. Dufresne reports that 90 per cent of Videoway subscribers so far have chosen to instal the terminal themselves, and that about eight in 10 subscribers are fully familiar with the system within a month.

Vidéotron, which has developed both the software and hardware for the terminal, plans to add a "frame-grabhing" device to freeze pictures on the screen, allowing a telesahopping catalogue to be added to the range of Videoway in

While viewers have stam-peded to subscribe to the new service, television stations are service, television stations are concerned about the cost of supplying the extra material needed for Interactive TV. One Montreal station using the system has added nine people to its production staff. In an effort to trim costs, the two stations on the system are using footage which would otherwise be discarded, a strategy which raises the risk of allowing quality to drop. Vidéotron is also providing a computerised coding system

a computerised coding system which it says will reduce costs by automating more of the Interactive TV production process. The company's target is to bring down the cost of Interactive TV to within 20 per cent to 25 per cent of normal

programming. Vidéotron plans to start distributing Videoway to its British subscribers by next antumn, and to licence a US cable TV operator by the end of the year, Some modifications will be made to the package, including a age, including a pay-per view option which, for regulatory asons, is not available in



#### ARTS



Troubleshooting in the manufacturing industry: Sir John Harvey-Jones at Churchill potteries

#### TELEVISION

## Home truths on making good

anufacturing industry has always had a poor deal from television, which makes the theory behind the BBC2 Troubleshooter series all the more interesting, and the content of the programmes in practice all the more fascinating. With any subject television tends to reflect the prevailing attitude nationally while, at an individual level, serving to reinforce the prejudices of the viewer, whatever they

prejudices of the viewer, whatever they may be.

This applies to everything from religion or cookery to violence. Just like the British, and the human race in general, television is much given to violence, and the portrayal of violence, according to the more credible research projects, reinforces the violent predilections of delinquent young men. Yet, as all of us can see, it simultaneously reinforces the dislike of violence in the Whitehouse faction.

The rule appears to apply equally to manufacturing industry, though there may, perhaps, be a special influence at work here. Certainly if you accept the orthodox view that the British look down upon all aspects of commerce, and in par-

upon all aspects of commerce, and in particular turn up their noses at manufactur-ing (with ambitious perents nudging their children into the law, medicine, or even the mass media nowadays, rather than industry) television seems to reflect that attitude. Apart from the occasional schools programme in a careers series showing a factory production line, or a late night programme about industrial relations on Channel 4 or BBC2, there is

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desperately little of any sort.

The special influence which may be at desperately little of any sort,

The special influence which may be at

Wrong.

But, even taking all that into account,
work is television's recruiting gractices. A my reaction after watching the whole disproportionate number of television pro-ducers hold arts and humanities degrees. A much smaller number hold science degrees. Those from either of the Two Culdegrees. Those from either of the Two Col-tures who have ever worked in manufac-turing could probably be accommodated comfortably at a single table in the BBC Club, The result is obvious the schedules are awash with programmes about the arts, social sciences, politics and the humanities, but bereft of programmes

about manufacturing.

Last night you could watch an arts-andcrafts programme about knitting, another about travel in India, a third about the lives of army wives, one of several regular series about gardening, a weekly pro-

series about gardening, a weekly programme about motoring, and of course dear old Channel 4 provided an hour-long opportunity to "celebrate the strengths and varieties of lesbian parenting."

Tonight you can inform yourself about the arts in South Africa, the travels of Thor Heyerdahl, the history of Rhodesia!

Zimbabwe, child care in Fife, and the 1957
Windscale fire. Tomotrow there are programmes about the environment. Soviet grammes about the environment, Soviet. Jews in Israel, Greek tragedy, and women who edit tabloid newspapers. There is

nothing abnormal about all this: it is the usual sort of mixture. The unusual detail

is the presence on BBC2 last night of the fourth in the Troubleshooter series.

This particular programme was the exception within the series in being about the management and economics of the National Health Service. The other programmes so for here here been their Transportations. grammes so far have been about Tri-ang toys, Copella apple juice and Apricot computers. Still to come are programmes about Morgan cars and Churchill china followed by a discussion involving all the organisations featured.

organisations featured.

The "troubleshooter" of the title is Sir John Harvey-Jones, former head of ICI, who visits each firm, looks at the books, inspects the working practices, talks to the middle managers and the men at the top and, once in a while, in rather a royal-visit manner, to the people on the shop floor. Then, with a frankness amounting almost to brutality which, however, he carries off because of his charm, shrewdness and enthusiasm, he delivers a series of home truths about their futures.

Since 80 per cent of us these days are not involved in manufacturing there is a great need of programmes like these to show us what it is like, and I surely cannot be alone in watching this series with eyes broadening in astonishment. No

eyes broadening in astonishment. No eyes broadening in astonishment. No doubt the little we see about foreign industry emphasises the modern and the efficient, and no doubt the British companies which volunteered to undergo Sir John's inspection, fild so because they were among those that felt something was

series (apert from the discussion which has yet to take place) comes close to my feelings about the Second World War: as more and more information emerges about the ruthlessness and efficiency of the Nazis and the Third Reich, it becomes increasingly difficult to understand how the Allies ever won. Similarly, watching Troubleshooter, it is hard to believe that British manufacturers are able to compete at all with the Jeropase or the Competes. at all with the Japanese or the Germans. There seems to be the most astounding lack of planning and even of simple rational thinking of the sort needed to run an efficient family bousehold.

Gazing across the floor of the Tri-ang factory, Sir John murmured "Well, this is controlled — or uncontrolled — chaos, isn't it?" At Copella he remarked "You can't go on as you are; it's absolutely idiculous." Of Apricot he said "I'm getting more and more depressed about the manufacturing output. They're trying to push water uphill. Told at the Churchill retters, (truscover 555 million) that they pottery (turnover £25 million) that they spend £5,000 a year buying designs, Sir John muses "Difficult not to go up-market from that." And at Morgan cars he has a sublime English conversation with what

"How long have you been here?" "Thirty one years." "Always on chassis?

Admittedly all the companies reviewed in this series are relatively small; apart from the Shropshire Health Authority, which employs 7,000, the two largest are Churchill and Apricot, each of which employs 1,000. And three of the five manufacturing companies (Copeila, Morgan and Churchill) are decidedly family concerns. Perhaps it is not so very surprising, then, that one of the most striking points to emerge from the series is that the primary consideration which drives Sir John – business efficiency – is not necessarily the same as that which drives these families and their matrices. lies and their workforces. Despite the sup-posed ascendancy of Thatcherite enter-prise today there is clearly still much ought in this country about maintaining

traditions, and keeping people happy. Remembering the main impression about manufacturing industry conveyed to us by television, of an unending sequence of confrontations between Luddite workers and inhuman managers, it is interesting to observe the good nature and contentedness of many of those appearing in these programmes

In the end you get the feeling that Sir John was called in either to square a circle ("We are all very happy using 1930 meth-ods on a 1930 site to build a 1930 design: how do we make a 1990 profit?") or to act the tough outsider and announce changes h everyone know but shies away from admitting. His com-monest function is to be the cruel realist who recognises that if international competition drives you out of business, traditions and happiness both disappear.

These programmes have their faults. It is not always clear whether changes — as at Tri-ang, for instance - occurred because of Sir John's suggestions, or in spite of them. Details of the manufacturing process, as at Apricot, are often left unhelpfully vague. Some of the fly-on-the-wall camera set ups create doubts in the viewer's mind: when the camera observes Sir John entering the managing director's office and saying "Hallo, Harvey-Jones," is that rehearsed or not?

But on the whole they make good, even engrossing, television. Following the creation of a peculiarly cosy, almost Dickensian atmosphere with these comparatively small companies, perhaps Sir John and the BBC could go on to review some of Britain's larger companies which do export successfully: ICI, say, or Sheffield Forgemasters, perhaps.

**Christopher Dunkley** 

## The Miracle of our Lady

JANAGEK THEATRE, BRNO

In political importance, Brno has traditionally fallen between the two poles of Prague and Bratislava. Its cultural significance, however, has never been in doubt, as this inspiring new production of Martinu's The Miracle of Our Lady confirms. Brno harks back to a musical world that has virtually disappeared in the West

it has its own particular interpretative
tradition and composer-association, a large
resident ensemble, conductors who live and work in the community, and an audi-ence drawn entirely from the local region. Bruo does not appear on international opera schedules, and a journey there needs time and careful planning. But the visitor from afar is rewarded many times over.

While Janacek remains the staple of the

repertory, the highlights of the current season have been a staging of Dvorak's Dmirrij and a series of events marking the Martinu centenary. Of the 15 programmes in the Brno State Philharmonic Orchestra's subscription series, no less than 12 include a major Martinu work. The Brno performances of *The Miracle of Our Lady* (Hry o Marii) are the first opportunity to assess this unusual set of four mystery plays since a Czechoslovak Television proon more than 20 years ago.

The work was premièred in Brno in 1935. It enjoyed immediate recognition, but its folk-religious character was anathema to the Nazis and Communists. After being to the Nazis and Communists. After being revived at Wiesbaden in 1966 in a German-language production by Kaslik and Svoboda, it was briefly taken up again by three different Czech theatres in the 1968-9 season. This new production at Brno, conducted with total conviction by Jiri Belohlavek, coincides with the issue of a Supraphon recording under the same conductor. The score of The Miracle of Our Lady suggests that by the mid-1930s Martinu was in control of the influences which the cosmopolitan world of Paris had had on

cosmopolitan world of Paris had had on his musical personality. Although still res-ident in France. he was feeling a strong pull back to his Czech roots. This is most clearly felt in the extensive choral contributions: the harmony is full and trans-parent, melodies are almost naively simple and their development admirably pure and



Hana Malkova

concise. The syncopations have become integrated into the overall rhythmic structure. The textures and sunny, pastoral lyricism – a foretaste of his American "prai-rie" idiom – are unmistakable Martinu. For his subject-matter, Martinu turned to medieval mysteries and miracles, viewing them through secular modern eyes and enfolding them in Czech customs, dances and legends. The result is just as original as Martinu's other stage works. Closer to a dramatic cantata than conventional opera. The Mirocle of Our Lady definitely blossoms in a theatre setting. Two short static panels elaborated from biblical stories, "The Wise and Foolish Virgins" and "The Nativity," are contrasted with the more dramatic settings of "Mariken of Nijme-gen" and "Sister Paskalina," in which the ultimate victory of good over evil is illustrated in the life of a central female character. The overall effect is devotional, wholesome and moving, a paean to Czech art and folklore.

It would be easy to allow the stage pre-sentation of such material to dissolve into kitsch. That the Brno production avoided this was a tribute to its sincerity. Jan Vancura provided colourful, representational designs which preserved the sepa-rate identity of each of the four plays. The parable of the virgins resembled an ornate blue confection on three levels, with simple illustrative choreography and a static chorus in traditional costume in the foreground. The nativity was a children's picture-book portrait of a Czech village. The stage director, Alena Vanakova, deserves credit for the restraint and expressive poise of these scenes. The two longer panels unfolded with a primitive urgency, though the hallet of devils in "Mariken of Nijmegen" was not nearly erotic enough. The standard of musical execution was superb from start to finish. Belohlavek, taking time of from his near responsibility

taking time off from his new responsibilities with the Czech Philharmonic, exercises the kind of dead-pan control that makes sense of Martinu's rollicking rhythms and hectic ostinatos: the Brno orchestra responded with precision, secu-rity and flair, the accents placed in such a way as to make them seem totally natural. The choral singing was of uniform purity and agility — an outstanding feature of the evening, particularly in the women's dancing Alleluia in "Mariken" and the hymn for triple chorus at the end of "The Nativity." There were vigorous contribu-tions from a long line of principal singers, including Richard Novak and Magda Klobouckova in "The Nativity" and Hana Mal-kova, whose Paskalina seemed a distant relative of Suor Angelica. Altogether, a triumph for Bruo and for Martinu, and a real discovery for anyone who cares about

Andrew Clark

## Ballet in Italy during the spring season

Terpsichore is one of the muses represented on the facade of the elegant Teatro facade of the elegant Teatro Argentina in Rome, but only rarely does her art find a place in the programmes. In mid-March there was a gap in the season of the Teatro di Roma, which was filled by a brief series of dance performances. First, the Riga Ballet brought The Steeping Beauty and its familiar production of Stoan Lake. While the Latvian company has a full orchestra and large stage at home, in Italy it has yet to appear in a completely suitable setting. In Rome, it had to make do with taped accompaniment and a taped accompaniment and a limited number of dancers. The court was, indeed, so pathetically small and poor-looking that one could well understand the king and queen's eagerness nately, we had no opportunity to assess the prince's back-

At all events, despite the rather tatty costumes, the com-pany as a whole made a very good impression, particularly on the female side. As Aurora, Inesse Dumpe danced with attractive ease and outstandingly harmonious arm move-ments, but her fixed open-mouthed smile detracted from her charm. Andrey Rum-iantzev looked rather a stick as Desire, contributing an undis-tinguished solo at the wedding, during which the Bluebird, Marian Butkevich, supplied the

ground, for - with no warning of any kind - Act 2 was elimi-

best dancing.

Notwithstanding the omission of Act 2, the Lilac Fairy (Lita Beiris) had a substantial role, for in Alexander Lemberts are producting and only done berg's production not only does she share the throne with the royal parents but also directs Desire in his encounter with

Carabosse (glamorous Zane Lielduzha). The Riga company should be seen to greater advantage in June, when it appears with orchestra in Genoa, in its production of Le

There had been no ballet performances at all this year in Rome until the unexpected arrival of the Riga Ballet. Typi-cally, in that same week Elisa-betta Terabust, the new director of the Rome Opera Ballet School organised a "marathon" at the Teatro Brancaccio with the aim of raising money for a new rehearsal room. She danced twice, once with Ales-sandro Molin and once with Luigi Bonino; other partici-pants included Vladimir Derevianko, Raffaele Paganini, Luciana Savignano, Toni Can-deloro, Aterballetto and the Balletto di Toscana. The programme opened with a glowing performance of the balcony scene pas de deux from Kenneth Macmillan's Romeo and Juliet by Viviana Durante and Bruce Sansom, both making their Rome debut, Durante in her home town.

In Milan, a heartening feature of the season so far has been the resurgence of the Scala Ballet, after last year's long series of strikes. Following a well-danced Giselle in a production by Yvette Chauvire - in which, after Carla Fracci, Anita Magyari and Oriella Dorella appeared creditably in the title-role and Laurent Hilaire of the Paris Opera made a notable debut as Albrecht – the company was shunted off to the Teatro Smer-aido, which has a varied ballet season, including the Riga group. Ashton's Les Patineurs had been announced, but because of difficulties over the costumes it had to be postponed and was replaced by Balanchine's Square Dance, staged by Victoria Simon and danced with spirit. After two popular pas de deux (Balanchine's Chaikovsky pas de deux and Ben Stevenson's Three Preludes, both well done), the pro-gramme closed with Robert North's *Troy Game*, led by Michele Villanova and Biaglo Tambone

In Napies, at the small Teatro Mercadante during the clo-sure for renovations of the San Carlo, Carla Fracci was at the centre of the production devised by Rita Riboni and her husband, Beppe Menegatti, called Adieu et au revoir. The correspondence between Isa-dora Duncan and Eleonora Duse has recently been published in Italy and has sparked off this production, which contains a great deal more speech than dance, in Fracci performs a certain number of pas de deux, Paul Chalmer and Maurizio Bellezza being among her partners, and also one noteworthy solo, a reconstruction by Millicent Hodson and Kenneth Archer of a dance made by Iss. dora to the adagio from Beethoven's "Pathetique" sonata. This she executes very pains-takingly and with feeling, wearing sandals (she she never dances barefoot). It is difficult to associate Fracci with as unconventional, spontaneous and passionate a nature as Isa-dora's, but in that one solo we catch a glimpse of the true

In Florence, the latest offering by the opera house com-

pany, Maggiodanza, is a version of La Dame aux Camelias by the director of the company, Evgeny Polyakov, which shows that he seriously over-rates his powers as a choreographer. and also the interpretative powers of a promising young dancer, Umberto de Luca. A more passionless Armand is hard to imagine, and although Florence Clerc, from Paris, is an excellent dancer, and expressive in her way, that way is not the way of Marguerite. The choreography is too much made up of clumsy, and too often downright ugly, lifts, with the small corps de ballet drifting without rhyme or rea-son in and out of what purports to be Marguerite's home. With scenery and costumes by Polyakov's fellow-Muscovite Vladimir Kara, and accompan-

under an hour and a half, an awkward length, hardly sufficient for an evening's entertainment. Like the Scala and other opera house companies, the Florence one is usually gated to some other building, in this case the recently built Teatro della Compagnia. Maggiodanza will also provide the one dance event of the Maggio Musicale, the May music festival. On that occasion (late June), the company will appear

in the Roman Theatre at Fie-

ied on the piano by Francesco Novelli playing Schumann and

John Field, the work lasts

Freda Pitt

## Mandela Concert

WEMBLEY ARENA/80C 2 Apart from that Mrs Mandela,

did you enjoy the concert? The Wembley tribute to Nelson Mandela must be one of the few mammoth pop events in which all the participants were happy that the outsider, making his first appearance on that stage, should steal the show. For once, the actual music exceeded expectations. There had been the usual back stage rows - South Africa's leading exiled musician, trumpeter Hugh Masakela, refused to appear arguing, wrongly as it turned out, that the concert was a showcase for western musicians rather than an out-let for local talent, while another South African, Johnny Clegg, played, despite a ridiculous ban by the British musicians union because he opposes apartheid while working in South Africa. There were also accusations that, horrendous thought, some record companies were using the occasion to promote their artists before a global audi-

In the event it could not have gone better. There were generous slots for African musicians (although the BBC rudely used the time for back stage interviews) and the welcome absence of super-stars enabled some of best journeymen in the business to widen their appeal. It was a good night for two middle aged men who still wander the world with guitars strapped to their hips. Neil Young took on the audience, walking the parapet while spitting out "Keep on rocking in the Free World" and Lou Reed displayed an unexpected caring side when drawling through "The last great American whale."

They shone by retaining their prickly individuality while other artists were pack-aged into sets. This worked lie Cole, Anita Baker and Bon-nie Rait sharing "Blowin' in the Wind" forced you to listen again to the old hippie anthem, that Jackson Browne, appearing here for the first time in years, should be glimpsed later as a side musician.

Many artists managed to come up with a symbolic song from their back catalogue – "Freedom Now;" "Mandela's Day;" "I ain't gonna go to Sun City;" "Free Nelson Mandela" and they were all as joyously, communally as appropriate as "Auld Lang Syne" or "Happy Birthday." And while no new star appeared to seal the event, like Tracy Chapman's glittering debut at the Mandela 70th birthday concert two years ago, there was Tracy Chapman, whose resonant, emo-tional, voice and genuine lyrics, lifted the evening above the "right on" smugness of the likes of Peter Gabriel and Jim Kerr of Simple Minds.

I know they've walked their mile and more for the cause, but in the past year the real world has left behind cliched gestures and the parroting of slogans. As the stars walked off the stage, fists clenched, after telling the audience that it was up to us to maintain the struggle, what had been a happy party became theatrical, self-conscious, posturing.

Antony Thorncroft

#### ARTS GUIDE

THEATRE

Anything Goes (Prince Edward). Cole Porter's silly ocean-going 1930s musical has four or five marvellous songs and Eleine Paige failing to emulate Ethel Merman. Jerry Zak's desperately bright production comes from the Lincoln Center in New York and is undemanding fare (734 8851, cc 836 2428). Jeffrey Bernard is Unwell (Apollo). Tom Conti has taken (Apollo). Tom Conti has taketi over as the alcoholic journalist who embodies a Palstaffian, nay-

saying life force while commit-ting public suicide by vodka.

Keith Waterhouse has stitched a fine play, the season's high-light, from Bernard's own writing, Ned Sherrin directs.
(437 2683), Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber operetts derived from David Garnett's 1955 novelle. Musically

interesting and well directed by Trever Nums, a cast of unknowns project the right sense of syberitic insouciance. A probable, but unspectscular, hit (889 5872).

(839 5972). Bus Stop (Lyric). Glam revival of William Inge's 1955 Kansas comedy, with Jerry Hall making her West End debut as the tank-

New York

Cat on a Het Tin Boof (Eugene O'Neill). Kathleen Turner, whose stainesque good looks embody Tennessee Williams' vibrant character Maggie, is surrounded by an excellent supporting cast in Howard Devies' production. Grapes of Wrath (Cort). The Steppenwolf company's interpre-tation of the Steinbeck epic novel has taken a long time to reach New York from Chicago: the wait New York from Chicago; the wait was worth it, with the 1930s brought alive in its squalor as well as its test of human strength. Cary Sinise as Tom Joad stands out in Frank Gelati's

town "chantoose" to Shaun Cas-sidy's Montana cowboy, a part-nership forged on Broadway by Marilyn Monroe and Don Mur-ray. Plenty of glow but not much grit (487 3895). Shadowlands (Queen's). Four-tis-sue weeple about the love affair between crusty Oxford writer C.S. Lewis and the cancer-riddled American poet Joy Davidman, which pushes both Nigel Haw-thorne and Jane Lapotaire into

which pushes both ruger raw-thorne and Jane Lapotaire into the awards rakes. William Nicholson's play is irresistibly emotional. Elijah Moshinsky's direction is superb (734 1166/489

adaption.
The Sound of Music (New York State), The New York City Opera. scare). The New York City Opera performs the Trapp Family sage starring Debby Boone as Maria and Laurence Guittard as Cap-tain von Trapp. Ends April 22. Heidl Chronicles (Plymouth). Wendy Wasserstein's award-win-sing drams covering 20 years. ning drama covering 20 years in the life of a successful Ameri-can baby boomer goes from sup-port for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompa-nied by the musical and emo-tional flavour of the period (239 6200). Gypsy (St James). This 30th anai-

versary production does more than revive a rich, vivid musical; main revive a nen, vivin musica it also introduces a new belter in the Merman tradition, Tyne Daiy, as the bossy, tireless and timeful Rose, who shamelessly leads her daughter into bur-lesque (245 0102). Grand Hotel (Martin Beck). Tummy Tune, Broadway's present musical doctor, directs this remake of the Garbo film to at least thake the bones of this inert depiction of lives trisscress-

ing in an elegant, but somewhat random setting (M6 0102). Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musica in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Gunton as the demon barber of Fleet Street (289 6200). Jerome Robbins' Broadway (Imperial). Anyone attracted by

the notion of three hours of film traffer previews will adore this compendium of Robbins' directe compendium of Robbins' directs and choreographed plays of the past 40 years, including On the Them. West Side Story and Oypsy. The lustre of the credits is dimmed by the brevity of each Coppy. The lustre of the crems is dimmed by the brevity of each piece, with a contemporary crew of Broadway aspirants who lack the multi-talents that inspired the beyday of the musical.

Cats (Winter Garden). Still a sealing Transparent. sell-out, Trevor Nunn's produc-tion of T.S. Eliot's children's poetry set to music is visually startling and choreographically

Les Misérables (Broadway). The

magnificent spectacle of Victor Hogo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama.

(239 8200).

Phantoen of the Opera (Majestic).

Stuffed with Maria Bjornson's
gilded sets, Phantom rocks with
Andrew Lloyd Webber's haunting melodies in this mega-transfer from London (239 6200).

Washington The Cometary Club (Eisenhower). Elizabeth Franz, Elicabeth Heckart and Doris Belak star

in new playwright Ivan Men-chell's comedy of three widows who meet monthly to visit their husbands' graves. Ends April 29 (487 4600).

Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dry-ers in a busy hairdressing estab-hishment (888 9000). hisment (988 9000).

Tm Not Rappaport (Briar St).

Shelley Berman, one-time standup comic, now plays Nat, Herb
Gardner's memorable Central

Park character who gags his way
through the 1988 Tony Award winner (348 4000).
The Good Times are Killing Me (Body Politic). This City Lit pro-duction of Lynda Barry's first play captures an American childbood with poignant zaniness.

hood with program rammess.

(871 3000).

Rillott Loves (Goodman Stadio).

Director Mike Nichols teams up again with writer Jules Feiffer to explore middle-aged love with the epocymous hero, who makes the mistake of introducing his new love to his old friends.

Authory Hoald plays Effort Anthony Heald plays Elliott

oosite Christine Baranski. Ends May 13. (443 3800).

Kabuki, Kabuki-za (541 3131):

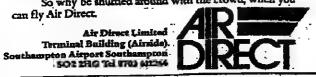
two lavish mixed programmes (Ham, 4.30pm) to mark the 50th anniversary of the death of the great Kabuki actor Utaemon V. Among those appearing is his son, 76-year-old Living National Treasure Utaemon VI. The highlight of the evening programme is Rago Tsurube, a famous 19th century play about a country humpkin who falls in love with a country any with tracing results. a courtesan, with tragic results.
Excellent earphone guide in
English and English-language
programme. Ends April 25.
King Lear (Tokyo Globe Theatre). The Repaissance Theatre
Company. Led by Kenneth Bran. Company, led by Kenneth Braz agh, (with Richard Briers cast in the title role). (360 1151). Hamlet (Ginza Hakuhinkan Theatre), Yuri Lyubimov's con Theares, fur Lyubinov's con-troversial production was origi-nally seen in Britain and has since been on a world tour. The acting tends to be upstaged by the continuously moving curtain that dominates the set (535 0555). by Hideki Node, the darling of Japan's fringe. Wordplay, frenetic action and acrobatics form the basis of Noda's style, and can be enjoyed by those with only a minimum of Japanese

(5478 0771). (S478 9771).
Ain't Misbehavin'. Lively Broadway revue and 1978 Tony award winner, based on the music and times of the late great Fats Walby Andre De Shields, who starred in the original New York and London productions. MZA, Ariake (529 5187).

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#### FINANCIAL TIMES

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Wednesday April 18 1990

## The Mandela strategy

MR NELSON Mandela did not come to Britain this week simply to attend a pop concert. His rpose was more serious than that. It was to mount a unique platform provided by TV in order to appeal to the world to maintain its pressure against

It is clear from everything the African National Congress leader has done since he was released from prison nearly two months ago that he regards international pressure on the South African Government as the principal weapon available to the ANC. Without it, Mr Mandela would probably still be a prisoner and militant black nationalist organisations would still be illegal. The ANC's "armed struggle" once caused a number of horrendous casualties, but overall it has been ineffective. From the black point of view, the over-throw of apartheid has come to depend more than ever on a single factor: the desire of white South Africans to rejoin the world community and see both economic sanctions and constant expressions of opprobrium brought to an end. Mr Mandela has perceived this from the start,

This strategy is rejected by the British Prime Minister. Mrs Thatcher has always displayed an aversion to official sanctions; she prefers Britain to work alone, with the aim of winning the confidence of President FW de Klerk. In consequence she and her envoys enjoy a remarkable degree of access to Pretoria. Their advice is not only listened to with respect, it is, on occasion, courted. Broadly speaking, this has been helpful to black aspi-rations. President de Klerk will have had his own reasons for releasing Mr Mandela, sus-pending capital punishment, unbanning political organisations and relaxing censorship, but all of these steps have been urged by Britain.

#### Unilateral defiance

It was perhaps this happy coincidence that led Mrs Thatcher to remove the sanc-tion on new British investment in the Republic. She should not have done so in unilateral defi-ance of Britain's allies. The penefit in terms of Pretoria's appreciation is doubtful; the damage to relations with most South African blacks is plain Any future moves should be taken in concert with the EC, and in consultation with President Bush. The latter is reported to have indicated to Mrs Thatcher in Bermuda that he could not go along with her anti-sanctions campaign. Mr Bush is motivated by his own domestic politics; he is also aware of how easily an antisanctions campaigner can come to be portrayed as an apologist for apartheid. Mr Mandela did not quite do this to Mrs Thatcher on Monday; he did, however, come as close to it as his old-world courtesy and restraint would allow.

#### Bottom line

All of this may seem to Pres-ident de Klerk to be unfair. He has taken bolder, and more radical, steps in the direction of democratisation than any of his predecessors. His desire to continue with this process is patently genuine. There is an Afrikaner conscience, born of deep religious feeling; there is also the plain economic truth that business will not return to an unstable republic. Events in eastern Europe have influ-enced everyone's thinking. Yet nothing done so far is decisive. The South African police are not under control. Negotiations have not yet begun; the South African Government's bottom line has yet to be revealed. Yesterday's speech by Mr de Klerk, in which he once again rejected majority rule, is not a good omen

Thus the cautious hopes that attended the release of Mr Mandela are being severely tested. Political violence is increasing, rather than subsiding. Deaths at the hands of police in black townships are all too frequent. These developments make it imperative that negotiations recover the momentum they are in danger of losing. The ANC could improve the climate by suspending the nearly-dormant guerrilla campaign, and drop-ping the rhetoric of the armed struggie. It should also recog-nise that out-of-date Commu-nist alogans are of little value in the 1990s. International goodwill will eventually be eroded if it is the ANC that comes to be seen as disorgan-ised, obdurate, or unreason-

## The right school curriculum

MRS MARGARET Thatcher has a remarkable ability to dis-tance herself from her Cabinet colleagues. In 1988, Mr Kenneth Baker, the present Tory chairman, steamrolled the con-troversial Education Reform Act through Parliament. The linchpin of that legislation was a compulsory 10-subject National Curriculum — the first in UK history. Statutory orders dictating what children must learn in all the traditional school subjects were to be buttressed by a formidable new apparatus for testing and assessing performance.

In an interview at the weekend, the Prime Minister took it upon herself to criticise this central plank of her own Government's education policy. She accepted the case for a "core" curriculum, setting min-imum standards in mathematics, English and science, but voiced scepticism about detailed state intervention in other subjects. She said teachers should be allowed to use their own methods and learn from experience. If the wrong kind of curriculum was intro-duced, she warned, the situa-tion in schools might be worsened rather than improved. Downing Street anxiety about the National Curriculum

is hardly surprising. Most of the educational initiatives of the late 1980s fit comfortably within the Government's philo-sophical framework. The dele-gation of budgets to head teachers, the rules allowing schools to opt out of local authority control and the creation of free-standing City Technology Colleges can all be interpreted as moves to foster greater competition, choice and diversity. They are pre-cisely the reforms being advocated by right-of-centre educa-tional theorists in the US.

#### Crude uniformity

But such theorists are adamantly opposed to government control of the curriculum, which they regard as an infringement of parents' rights and a crude means of imposing uniformity from the centre. In their eyes, choice between different schools is meaningless if it does not also include choice over what is actually taught. They argue that the high stan-dards of many independent schools reflect competition

rather than bureaucratic regulation of the curriculum. In view of these arguments, it is surprising that Mr Baker should ever have contemplated should ever have contemplated more than a minimal core curriculum. In the late 1980s, however, the case for more ambitious controls looked attractive. Ministers disliked the type of education being provided in many schools: statutory orders supported by utory orders supported by a battery of new tests were seen as a means of countering dam-aging "progressive" trends and re-establishing "rigour." Moreover, there was genuine con-cern about schools' failure to offer a broad and balanced education. In 1987, around 45 per cent of girls gained the equivalent of an O level pass in English, but less than 10 per cent achieved a comparable qualification in physics. Nor is the problem of balance restricted to lack of science; the history working party the history working party recently noted that only about 45 per cent of pupils study history after the age of 14.

#### Progressive trends

The attempt to suppress progressive trends has largely misfired. The educational establishment has used the National Curriculum as a vehicle for promoting modern approaches to learning. Con-trary to the fears of critics, this is no great disaster: many recent trends, such as the emphasis on skills and under-standing and the downgrading of passive rote learning, are positive changes.

The importance of a broad and balanced education cannot be overstated. But it does not require detailed state intervention of the kind found in Mr Baker's statutory orders. It is perfectly possible to insist that all pupils study a given range of subjects without laying down what the detailed programmes of study should contain. Even if some form of state certification is thought necessary, schools could be invited to choose between a number of competing "approved" curricula. The Prime Minister's criticisms of her own policy are thus largely sound. The Gov-ernment should not abandon its curriculum, but it needs to find a more flexible means of

pursuing national educational

'f Mr John Gunn is lucky, he may emerge in some 18 months' time from the crisis which has engulfed British & Commonwealth Holdings at the head of a size able money broking operation - more or less where he found himself five

years ago.
The diminutive B&C chief executive was in a subdued mood yesterday as he faced the press to explain the Atlantic Computers debacle. The collapse of Atlantic has plunged Mr Gunn, still only 48 after a glittering roller-coaster career, into the higgest crisis he has yet faced.

Indeed, the very survival of the group remains in question after yes-terday's announcement that it is to write off about £550m against its investment in Atlantic and place the computer leasing group in the hands of atministrators.

Mr Gunn's reduced circumstances were amply illustrated by the way in which Sir Peter Thompson, the for-mer head of NFC who was recently brought in as B&C's non-executive chairman, handled the bulk of questions from both analysts and reporters. "It has become clear within the last few days that Atlantic is not, and regrettably cannot be a company that is worth the more than £400m that is worth the more than £400m that B&C originally paid for it," he said. B&C's problems with Atlantic were building up well before Sir Peter's appointment, although he seems to have had a central role in developing

a strategy to tackle them. The group recognised soon after the June 1988 acquisition that certain accounting practices used by the com-puter leasing company were imprudent. It claims that it intervened promptly to make the necessary changes but that these later turned out not to have been properly carried

The "full enormity" of Atlantic's position, Sir Peter said, only came to light in the past two weeks. This followed the completion of three sepa-rate reports into the company's affairs - studies which showed that Atlantic's problems were threatening to undermine the entire B&C structure. According to one of the reports, from Boston Consulting Group, Atlantic's gross margins were considerably smaller than envisaged in the company's business plan. Worse still, B&C's senior management realised that they would have to bite the builet and take substantial write-offs for Atlantic while telling the world that the group could no longer rely on cash flowing in from the computer-leasing business. This meant that it had to seek backing from its banks. Accordingly, the company says, it took a proposed solution to a group of ten banks responsible for the lion's share of its loan facilities who finally

THE ramifications of the troubles which have overtaken Atlantic Computers go well beyond the immediate impact on B&C Holdings, serious as that is.

Atlantic, the world's third largest computer leasing company after the International Business Machines' subsidiary ICC and the US-based company Comdisco, with some 160 subsidiaries in Europe and the US, has supplied hundreds of companies with computers through its controversial "Flexlease" contracts.

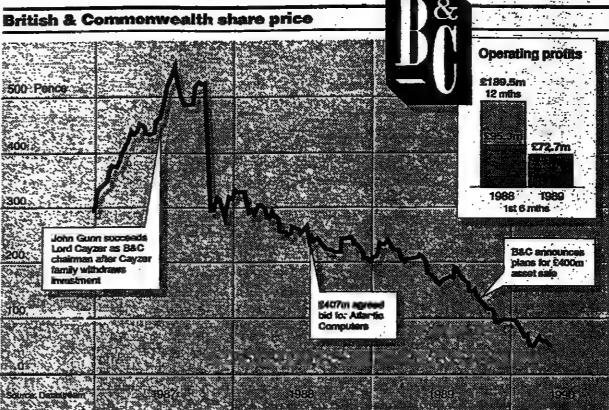
Many of its individual deals with

blue chip companies run into tens of millions of pounds. B&C's decision administrators to carry on the business of the company affects only Atlantic Computers pic. But it still means that companies based in the UK with computers leased through Atlantic are now having to go through their leases with a fine tooth comb to find out what they owe, to whom and for how long.
Atlantic's deals invariably involved

a finance house as owner of the leased computer. An example is

Terry Dodsworth, David Owen and David Lascelles consider in order to quell rumour - to take unusual step of commenting public take in order to quell rumour - to take unusual step of commenting public take in order to quell rumour - to take unusual step of commenting public take unu

# An exercise in damage limitation



pledged their support. "We have not asked the banks for additional support but to retain our lines of credit in place," said Mr Iain Burns, B&C chief

financial officer.
The Bank of England was brought into discussions at an early stage, as the most prominent of B&C's many financial regulators. The group has no fewer than 40 subsidiaries in half a dozen countries which are regulated. These include three UK-licensed banks, several money brokers and leasing compenies, and other compa-nies engaged in funds management and stockbroking.

AT&T Istel, a Midland-based

computing services company which has nine Atlantic systems. Mr David

Teague, the finance director, said

reague, the manner director, and yesterday that he had already set in train moves to review the terms of his contracts with Atlantic. It would not be proper at present, he said, to give a view of his gravity of fire matter, but three of his staff

of the matter, but three of his staff were working on it full time.

maximum flexibility when technology changes; the concern

over Atlantic's predicament is that

turning a profit. There are boom times, like the early 1980s, and there

The Bank, as lead regulator, con-tacted other regulators, such as the Securities Association, the Securities and Investments Board, the self-regulatory bodies, and — shroad — the US Federal Reserve Board and the Japa-nese Ministry of Finance.

A crisis meeting of B&C's "college of regulators was summoned by the Bank last Thursday, and a further follow-up meeting took place yester-day. This was to ascertain that the problems of Atlantic were not "infecting" other parts of the group, and to make sure that the banking and broking operations had sufficient capital

are troughs when margins narrow and IBM turns the acrew, IBM less

computers in its own right but its chief concern is controlling its accounts, competitors say, rather than absolute profitability. It

controls the market through its

stranglehold on prices.

The skill lies in estimating

accurately the second hand (or

enough used to establish reliable residual values.

residual values.

Typically, Atlantic would buy evaputers from IBM for lease to customers. Two separate contracts would be written; one between the customer and a bank or fluence house (the "head lessor") which would take title to the computer and have the rights to the wavenues.

and have the rights to the revenue

from the lease, and a second between the customer and Atlantic.

"residual") value of an IBM or Distint Equipment (DEC) machine. Only

to operate normally.

The regulators were especially anxious to avoid a situation similar to the one experienced by Drexel Burnham Lambert, the Wall Street investment bank which filed for bankrupicy in February. In that case, the parent sucked capital out of its subsidiaries in a desperate effort to keep going, and brought the whole group down. Contrary to some reports, the authorities stopped short of trying to mobilise a support group for B&C.
We felt that the counting about be market determined," said one official. But the Bank still felt it necessary

The first contract might be for six years; the second for four. At the end of four years, Atlantic would pay the final two years instalments and have the right to dispose of the computer either through sale or a The variations on a computer less are endless. Mr Hark Wood, the B&C

executive put in two weeks ago to axecutive put in two weeks ago to take charge of Atlantic after managing director Mr David McCormick was, according to B&C, suspended in March, said yesterday that investigations of the according had been hampered by the heterogeneity of the leaves Atlantic had written. They are different in size, structure, financing and

The "Elexicase" was invented by Mr John Foulston, Atlantic's principal founder and driving force principal founder and driving force who was killed in a racing car, accident three years ago. It allowed customers to change to equipment of similar or greater value without financial penalty.

It attracted controversy from the start and was hardly settled to.

start and was harshly criticised by

The B&C case is unprecedented in its regulatory complexity: even at the height of the secondary banking crisis in the 1970s there was no group with fingers in as many pies as B&C. This could raise questions about the wisdom of allowing a single group to become highly diverse and thereby risk infecting many financial markets. risk infecting many financial markets

The fate of B&C may well lie in the hends of predators. Corporate finance departments were said yesterday to be running their slide rules over the group to measure its takeover and break-up potential

The group itself, meanwhile, is hoping to avoid such a fate by stepping up its asset disposal programme to realise £750m by mid-1991. At the head of its sale list are its BCMB merchant banking activities. Analysts believe that other candidates for sale will include Oppositional Management include Oppenheimer Management, the US mutual fund management company, and a clutch of smaller financial services businesses and

B&C's aim is to realise cash from these disposals to cut its debt and reduce interest payments to manageable levels. The company admitted yesterday that it still had about fibn of borrowings, including £737m of long-term bonds. "Elbn is not our Barders High Street Kensington over clays High Street Kensington over-draft," said Mr Gunn yesterday in a rane quip. The average life of the debt is "a bit over 12 years" and the aver-age coupon "a bit over 10 per cent," he added.

The trouble with the disposal programme is that — unless interest rates turn down — B&C will be sell-ing into a buyer's market. Indeed, the group is currently demonstrating how much the tables have turned since its heyday in the go-go financial world prior to the 1987 stock market crash. Since then, B&C's vulnerability to a dear money environment has become painfully apparent. Virtually all of its businesses are sensitive to high interest rates because the cost of money reduces either margins or volume or both. The group has compounded matters by burdening itself with a mountain of debt.

Although it is not immune to such Although it is not immune to such an environment, the Exco moneybroking business remains by general acceptance the jewel in B&C's crown. Those Exco is not for sale." Mr Gunn mumbled on leaving yesterday. If it has to go, it would be an ironic outcome for a group which was once among the most acquisitive players in the City of Newdon.

Atlantic's competitors who argued . . Atlantic's competitors who argued that the flexibility was more apparent than real. Certainly, castomers complained that relations with the company were amouth while they were apprading their equipment; however, relations deteriorated if they wanted to cut back on their data processing investments. They were builted."

back on their data processing investments. "They were builted," one observer said.

Computer leasing has never been popular with the financial community, chiefly because of the "optimism" with which it often does its accounting. its accounting. Leasing companies earn most of their profits from the the first lease; it has been common practice to estimate profits at the beginning of a lease and include the numbers in the accounts before they

Sir Peter Thompson, B&C chairman, said yesterday that although B&C management had outlawed the practice after taking over Atlantic, the 1989 accounts nished a mixture of the old and the new practices.

1 - 4.1

A STATE OF THE ASSESSMENT

## customers might find themselves less able to shift quickly out of their less able to saint quickly out of their present leasing commitments. Computer leasing is a dangerous, nervy business carried on chiefly by entrepreneurs prepared to take substantial risks in the hope of

#### OBSERVER The Times are changing

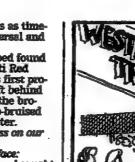
It is good to see Simon
Jenkins making his mark on
The Times. It has been most
obvious on the front page, but
the introduction yesterday of
a new (actually old style) Diary
column is a seminal event not have contrived words as time-less, sportingly universal and indeed banal. George Ellard helped found in 1869 the Cincinnati Red

only, though perhaps only, among the minuscule college of diarists. We are gratified to observe that the new Times Diary is anonymous (which Observer usually is), contem-plative (ditto) and, apart from an item on wartime food, intent on avoiding all downthe ball. market references to the realms of the senses (no com-

Even more brave was a singular omission from The Times leader on cricket, itself a throwback to a nobler age in its advocacy of the virtues of the four-day game. In spite of countless news reports of how Sky Television's fortunes have been turned around by its screening of the Test matches in the West Indies, the leader made no explicit reference to Mr Murdoch's TV arm. Such independence is unusual in the News International empire. The hope is that it will continue to be applied when less important matters than cricket are under editorial discussion.

#### So is cricket

■ Anent which, it has been very hard to find the definitive judgment on what has passed in the West Indies. As ever in moments of crisis, The Base ball Reader has come up with the answer. Neville Cardus et al notwithstanding, baseball has consistently attracted the finest writing in any known field of sporting endeavour. Angel, Kahn, Boswell (the American Thomas), Mencken, Updike, Nash, Roth, Thurber, Twain, Wodehouse, Wolfe, Breslin could not keep away from the game. Actually none of the above wrote what follows but perhaps none could



Stockings, baseball's first pro-fessional club. He left behind a poem apposite for the broken-fingered and ego-bruised contemporary cricketer. We used no mattress on our

No cage upon our face: We stood right up and cought

With courage and with grace. Even better are the by-laws of the amateur Excelsior Basehall Club, of Brooklyn, estab-lished in 1860. Rule Nine, for example, lays down that "members, when assembled for field exercise, or for any meeting of the club, who shall use prolane and improper lan-guage, shall be fined ten cents for each offense." So much for the habit quaintly known as

sledging.

Rule 11 gets closer to the bone, which Viv Richards gnawed in his dance of protest last weskend. "A member who shall audibly express his opin-ion on a doubtful play before the decision of the umpire (unless called upon to do so) shall be fined 25 cents for each

The most severe sanction is for a transgression not known to have been committed in Antigua. "A member wear-ing or using the apparel of a fellow-member, without his written permission, shall be fined one dollar." This is one for the box score.

Force of nature Younger than baseball, cricket and The Times, but still an institution in its own right, is the National Geo-graphic magazine, but here, too, change is in the wind, though on this occasion it is not clear if the movement is forwards or backwards. Wilbur



Atlantic adrift

We've just had a cancellation as a matter of fact two seats to South Africa."

Garrett's Great Experiment with the magazine is over. After ien years as editor, he... has been ousted by Gilbert Grosvenor, president and chairman of the National Geographic Society and scion of the family which founded the journal 102 years ago. In recent years, Garrett's Geographic treated such sub-iects as the reconstruction of

jects as the reconstruction of Vietnam, the Exxon Valdez oil spill, the fall of the Berlin Wall, and AIDS in Uganda. The latest cover story is enti-tled Growing Up in East Har-It was a bold effort to make

the Geographic more respon-sive to news and more appealing to younger readers. But Grosvenor, himself a former editor, preferred the timeless coverage of Nature, best cap-tured by the rich colour pho-tography of mountain lakes and exotic tribesmen. For him and exonic tribesmen. For min and perhaps for the 10m mem-bers of the National Geo-graphic Society, East Timor was always going to be more inviting than East Harlem. It would be misleading to

cast the struggle in purely per-

## sonal terms. Grosvenor was sonal terms. Grosvenor was a friend and colleague of Garnett's for 35 years. In a parting tribute, Grosvenor was quoted as saying. "Every member of the society and every reader of our magazine has benefited from his great enthusiasm for dispensing knowledge." In the matter of dispensing money, they differed. Grosvenor they differed. Grosvenor wanted more staff cuts than Garrett could stomach. Moreover, the non-profit society's sitempts to diversity into new book and television pro-grammes appear to have hurt the magazine's own profile and

finances.

Garrett's successor is William Graves, who, before his elevation, went by the wonderful title of senior assistant editor for expeditions. A former diplomat, Graves is 63 and perhaps only a transitional

#### Watch out

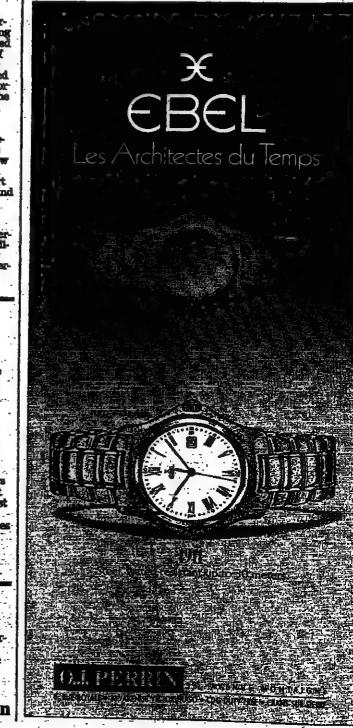
■ Since the subject today is loosely about the media, it must be reported that we do get a lot of invitations. There is no point in elaborating on the following, just received from somewhere in Switzerland all about the European Watch and Jewellery Fair, opening in Basle tomorrow. The headline reads Swiss

Lady Watch. The text says; The Swiss Watch which not only tells the woman her days when she won't conceive, but also the days when she'll most probably conceive a son or a rughter and therefore enables her to actively plan the sex-of her child, in advance." And we thought that Switzerland was falling apart

#### Revenge

■ The following was spotted: on the bumper of a car in Mar-yland the other day. "GET EVEN: live long enough to be a burden on your children."

Jurek Martin



#### Martin Wolf on the origins of the Soviet monetary crisis and, right, the debate over price reform

# The fall of the rouble

the Rupee you may omit. It is somewhat too sensational. What might Oscar Wilde's Lady Bracknell have said of

the hapless Soviet rouble?
Absurdly, inflation was officially estimated at 2 per cent for last year, though with 5% percentage points thrown in for "shortages". Quenes are pervasive and prices of food in Moscow's free markets, on average, six times as high as in state shops; enterprises barter to provide goods for their employees; and western ciga-reties serve as a parallel cur-rency, while taxi drivers clam-our for the US dollar.

At the beginning of 1990 the State Commission on Statistics estimated the Soviet monetary "overhang" at Rhs165bn, more than a third of the cash and liquid savings deposits held by Soviet citizens and close to 40 per cent of consumer spending by the people; the State Bank, the Soviet Union's central bank, estimated the overhang at Rbs130bn. Either way, these organs of the Soviet state agree that money is the one commod-

ity in chronic oversupply.
In 1989 a reforming communist government in Poland bravely decided to liberalise prices. It then watched as consumer prices soured and promptly became the ex-gov-ernment of Poland, bequestiing hyperinflation to its succes-

The parallel will not have been lost on President Mikhati Gorbachev. Influential pundits appreciate that a market economy cannot emerge without price reform. The caution shown, until now, by the often bold Mr Gorbachev indicates his awareness of the political risks, when expenditures on food and beverages already absorb half of the spending of

the citizenry.
The problems of the Sovier currency are an apt symbol of those of Soviet communism. As money, the rouble is inconvertible into foreign exchange, into domestic assets or into domestic goods. It serves, instead, as a lubricant for the command economy, a covert tax and a concealed source of subsidy. Historically, the aim of Gosplan, the State Commission for Planning, was to balance real resources. The banking system's humble role was to provide enterprises with the credit needed to carry out their allotted tasks. In this guise, money was just a lubricant.
The financial system also

provided the Government with the finance needed to cover its budget deficit. With more money-being created than goods to back it (at official grouss to beth it (at deficit) prices), monetary emission is, in effect, a concealed tax. Equally, the low rates of interest paid on savings accounts – averaging around 2.7 per cent at present – are a tax on personal savings. sonal savings.

The liabilities of the finan-

cial system are a method of extracting revenue. Its assets are a source of concealed subsi-disation. Enterprises pay inter-est at between 1 and 2 per cent. Such subsidised rates of interest themselves induce excess investment in stocks. In addi-tion, the credits themselves are offen no more than govern-ment mandated grants. To take one example, Agriprom Bank (the Agro-industry Bank) has Rhs70hn, more than a quarter of its total assets, in doubtful

credits.
Liberalising an economy with such a financial system is highly problematic. But the danger has become far worse as a result of two trends of the second half of the 1980s; the exploding hudget deficit and the decentralisation of control over enterprises. The lamenta-ble state of the rouble today is largely Mr Gorbachev's per-sonal achievement.

Behind the increase in the budget deficit is the disastrous anti-alcohol campaign, a surge in investment and the fall in the world price of oil in 1986. Both the anti-alcohol campaign and the increase in investment reflected the demand for "acceleration", the alogan under which Mr Gorbachev initially hoped to banish the years of "stagnation". The fall in the price of oil, so ill-timed for Mr Gorbachev, revealed the dependence of the Soviet economy on this one commodity.
With the failure of the more

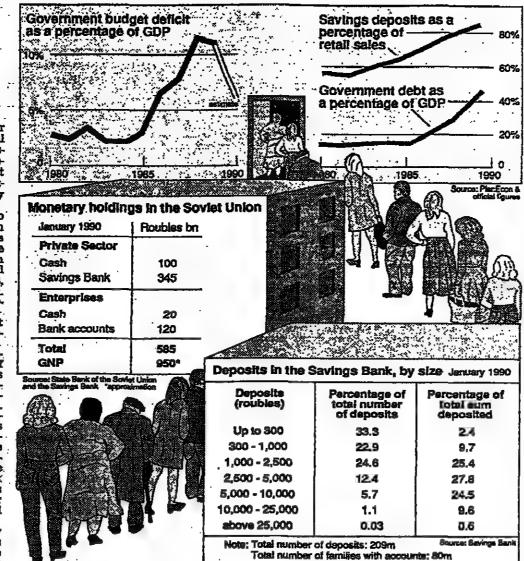
traditional forms of discipline,

ernments strongly committed

to competition.

British Telecom has been

The path to monetary reform in the Soviet Union?



a small turn was made in the direction of liberalisation with the Law on State Enterprises of June 1987. The law was typi-cally half-hearted and con-fused, but it did give enterprises greater freedom.

In Soviet circumstances the

unhappy result was less output (why produce more in return for worthless roubles?), more useless investment and, of immediate importance, more wage inflation. In 1989, for example, the "group egoism" of Soviet parlance and associated labour unrest led to wage increases, of 10.9 per cent see increases of 10.9 per cent as against increases in output of a mera 1.7 per cent.
As the inflationary crisis became more evident in the

summer of last year, the conflicts among Mr Gorbachev's advisers grew more bitter. Gos-

plan chairman Mr Yuri Mas-lyukov proposed a crash programme to produce more for the consumer market. In November, the Deputy Prime Minister, Leonid Abalkin, put forward radical ideas for moves towards a market econ-omy and immediately met a storm of protest.

Then, in December, Mr Nikolai Ryzhkov, the Prime Minister, returned to the theme of the crash programme and post-poned price reform once more. The Abalkin programme was now no more than a vague blueprint for subsequent change. The stress was, instead, on increasing the production of consumer goods, by Rbs60bn, or 15 per cent, in

In the first two months of 1990 average wages rose by 15.5

ing period in the previous year. Output of consumer goods rose by only 6.4 per cent in the first quarter. Though better than for industry as a whole, which experienced a 1.2 per cent decline, the increase in output of consumer goods was half that proposed in Gosplan's

crash programme.
Less than three months experience has, apparently, been sufficient to persuade Mr Gorbachev of the obvious; Gosplan's crash programme will not work and would be inade-quate, if it did work. At the end of March he called for the formation of a normal full-blooded market...to describe it in a nutshell we are talking about a controlled transfer to market relations. Some nuishell: some nui.

# Hard choices

ARE THERE any price and monetary reforms that would be both economically effective and politically acceptable? Now that President Mikhail Gorbachev has promised to submit a package of 30 radical laws and decrees to the Supreme Soviet by May 1, the Soviet Union, not to mention Mr Gorbachev himself, will

soon find out.
In late March Mr Leonid
Abalkin, the Deputy Prime
Minister, said that price liberalisation and new tax and lend-ing policies must be introduced no later than the start of next year. Then, only last week, he started talking of "this year". The planned reform would, he then said, raise interest rates, restrict the money supply, index wages and raise prices but without negatively affecting the population.

According to Mr Vyacheslav Sengachov, the chairman of the State Prices Committee, the authorities are now considering three alternatives for

price reform.

The first option would be to copy Poland's shock therapy, by raising energy prices to world levels and moving towards rouble convertibility. The second option would involve an average 20 to 30 per cent increase in wholesale and retail prices, an end to price subsidies (which would save the budget Rbs100bn) and a 50 per cent devaluation.

■ The third, preferred, option would be more timid than either, involving fixed prices for oil, grain, cotton, sugar and other staple commodities, a middle tier of "regulated" prices with upper limits and between 15 to 30 per cent of

goods at free prices. No serious analyst doubts the need for reform of a pricing structure that has been unmodified since the 1960s. Less widely recognised, the reform must involve a move towards world prices. Large price increases would then occur in some areas - in particular, food and energy - but there would be declines elsewhere notably, for more sophisticated manufactured goods. Along with price reform must go an end to the provision of open-ended credit to government and state enterprises.

This far, there is widespread agreement, though the preferred option does not look sufficiently radical. But three difficult choices do divide the protagonists of radical economic reform: over wage indexation, monetary reform and external convertibility.

However politically desirable, full indexation of wages is infeasible (unless the Government is prepared to risk borrowing from abroad on a huge scale). If price reform does not bring real wages in line with that justified by productivity, an explosive wage-

price spiral will ensue.
It would be better to make nominal wages the anchor and adjust the structure of relative prices, to eliminate both excess demand and the need for subsidies. In order to reduce hard-ship, limited rationing could be introduced, as recommended by one of the Soviet Union's eading radical economists, Gavrill Popoy.

On the divisive question of monetary reform (or confisca-tion) Mr Popov finds himself allied with Mr Alexei Sergeyev, adviser to the reactionary populists of the United Workers Front, Against them line up Mr Abalkin, Mr Nikolai Petrakov, President Gorbachev's personal economic adviser, and Mr Victor Geraschenko, Chairman of the State Bank. Real money balances will be

reduced by any price reform that eliminates the current "wage overhang". Beyond this, a confiscatory monetary reform appears to be neither necessary nor sufficient.

It will not be sufficient, because the budget deficit must be closed as well. It is not necessary however the "over-

necessary, because the "over-hang" does not look that threatening. As of January 1990, broad money was some 60 per cent of GNP. In compari-son, holdings of broad money are around 100 per cent of GNP in Japan, 70 per cent of GNP in West Germany and the UK and 60 per cent of GNP in the US. In the Soviet Union money is the only form of wealth available to the bulk of the population. The average savings held by the 80m households with eposits in the Sberbank (the Savings Bank) are only Rbs4,300 (£4,300 at the official exchange rate), less than one and a half times the average annual wage. Moreover, since saving accounts are quite evenly distributed, confisc would hurt many people. distributed, confiscation

Can Soviet households find this wealth excessive? They are more likely to feel that they hold it in useless forms. The solution then is not confiscation, which Mr Petrakov rightly calls "the idea of a highwayman". The state should, instead, sell real assets - housing, shares in Soviet enterprises and even gold and provide holders of money with a positive real rate of

return. In support of monetary confiscation, Mr Sergeyev claims that 60 per cent of the savings are in just 5m accounts. This appears to be nonsense. Some households may hold many accounts, but a reform that eliminated just the larger accounts would achieve nothing, except dissuade citizens from putting their money in

Finally, there is convertibil-ity. Contrary to the general impression, the rouble is not overvalued on a purchasing power basis. CIA estimates of Soviet GNP in dollars suggests This may be an over-estimate of its true value, but the official exchange rate is well below that level, at around

None the less, the country cannot move to convertibility First, a bout of corrective infla-tion is to be undergone. Second, there is a pent-up excess demand for imports, shown in exchange rates at the official auctions of 10 times the official rate and more. Finally, so long as internal relative prices are distorted, decentralised deci-sions can only lead to equally distorted patterns of trade and

international borrowing. Since creation of a link between the Soviet and world economies is important, the best move would be towards convertibility on current account. But this can only follow price reform and elimina-tion of excess demand in the domestic economy. Meanwhile, Mr Petrakov's recommendation of a parallel hard rouble is just another way of "dollar!sing" the economy.

All paths to reform will

inevitably, show that the population has been cheated for years. The question for Mr Gorbachev and his advisors is how fiercely the people will respond to that demonstration.

#### Telecoms: the way to fair competition

From Mr lain Vallance.

Sir, Your leader ("No need for phone cartels," April 17) makes a strong attack on the makes a strong attack on the current arrangements for set-ting the charges for interna-tional telephone calls. But in-some respects it misrepresents the position in the UK.

You say that, even in the US, UK and Japan, where there has been deregulation of domestic services, "competition on inter-national calls remains almost non-existent." That is simply

not the case. The strongest competition in the strongest competitions the strongest the communications services; where new entrants have made the greatest headway, has been in the market for international calls. Indeed it is perhaps not surprising that international calls from the UK and the US are among the cheapest in the

world.
You say that the decisions on the use of high margins from international calls to subsidise unprofitable local networks should not be taken by monopoly suppliers behind closed doors. In the UK they

In the UK these decisions have been taken by the Gov-ernment and the regulator. They are not in British Telecom's interests and we expect them to be properly addressed in the forthcoming competition

Policy review.
You say that the best hope for speedy change may lie in bilateral action between gov-

Britain.

calling for reciprocity between (or, at least, harmonisation of) the regulatory regimes for tele-communications in the UK and the US for a long while without success. So we are less than sanguine about the prospects of speedy change via that The only sure way of encouraging fair competition in tele-communications, whether international or domestic, is directly to attack the cross-subaidies between business mers users. Cross-subsidy and fair

competition are simply incompatible. We calculate that in the UK alone, for international and domestic calls taken together, that cross-subsidy amounts to well over fibn a year. This massive distortion of the market makes a mockery of compe-tition and should be elimi-

area.
Any remaining subsidy of telecommunications users thought necessary on public policy grounds should surely be made from public funds or, failing that, from a charge on operators and not just on Brit-ish Telecom all public telecommunications ish Telecom. Iain. D.T. Vallance,

British Telecom Centre. 81 Newgate Street, ECI

#### The freedom to advertise

From Mr Remeth Miles. Sir, Lord Deedes's report, Freedom of Expression and the Law, ("Former editor sees threat to free speech," April 9) highlights the growing number of threats to free speech in

But freedom of speech is a basic right which should apply to commercial companies as well as to private individuals. Information and commercial communication must flow as freely as personal ideas – for the benefit of consumers as well as companies. The compa-nies who are members of this association (most of Britain's major firms in the manufactur-ing and service sectors) are increasingly worried about threats to freedom of speech in commercial communication, particularly advertising.

The freedom to advertise is

#### Food prices and inflation

From Sir Simon Gourlay.
Str. The headline to Andrew
Marshall's article ("Soaring
food prices etc." April 12)
smacks of sensationalism. It is true that a snapshot compari-son with a year ago shows a one point larger increase in the food index than in the general index of retail prices. But as the article points out, if seasonal food is excluded, there is virtually no difference between the two series.

For a proper appreciation of the role of food in general price inflation, the effects of the weather and other short-term influences need to be discounted. What is significant is

an essential component of the free market economy. It must not be subverted by pressure groups who are actually trying to politicise trade through

ever-increasing regulation.

An increasingly wide range of industries is threatened. from motor cars to medicines, toys to food. They are threat-ened by the belief that bureau-crats and "experts" know best about the information that con-sumers need. The business community must be alert to this danger and must take action to avert it. The regulatory tide must be stopped before it becomes unstoppable and weakens competition and Kenneth Miles.

Director, Incorporated Society of 44 Hertford Street, W1

that over the 1980s as a whole the retail price index rose by 103 per cent as against a food price increase of 72 per cent. Farm gate prices lagged much farther behind with a rise of only 44 per cent and, if there had been no Green Pound, the increase would still have been only 55 per cent. A Green Pound devaluation will lead to some increase in

some food prices but the impact should not be exagger-

Simon Gourlay.

National Farmers' Union. Aoriculture House.

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#### Values statements and the vital ingredient

reinforces a common manage-ment misunderstanding which our research over the last

three years has exposed.
Mr Lorenz states: "The formulation of a values statement, together with tangible evidence that managers are putting it into practice, can greatly benefit a company's cohesion and morale, its speed of action and external reputation." This gives much too

From Mr A. Campbell, Ms M.

Devine, Ms S. Young and

Mr D. Young.

Sir, Christopher Lorenz's article ("The virtues of 'values' statements." April 9) raises a central issue for many corporate managers. However, it with the company memory and the corporate managers. However, it was a company memory and the corporate managers. However, it was a corporate managers. cer nor The Body Shop has values statements, yet both have strong values and both achieve most of the benefits. Mr Lorenz then compounds the problem by saying: "The best-known example of the way a values statement can energise a company is that of Johnson & Johnson." It was not the values statement that energised J&J's handling of the Tylenol scare, it was the fact

that management, even at low levels, shared the values. This shared belief about the difference between right and wrong heiped these managers respond quickly and correctly. We pre-dict that these shared values would be just as strong if J&J's
"Our Credo" did not exist.
So what is the role of a values statement? It is like writ-

ing down your new year resohritons: If you are resolved and determined to live up to your resolutions, the list you write down is a helpful personal reminder. If you are not resolved, or if the resolutions are too ambitious, writing them down is no help. The vital ingredient is the degree of resolve rather than the state-ment. Leaders should therefore focus on how to help their people become "resolved." A values statement is only a minor part of this process. A values statement can also

aid communication with individuals or groups who do not know the organisation well – but only if it describes fact rather than fiction. When a values statement is more hype than heartfelt it encourages cynicism and attracts ridicule. Andrew Campbell, Marion Devine, Sally Young, David Young,

Ashridge Strategic Manage Centre,

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**FINANCIAL TIMES** 



## **FINANCIAL TIMES**

Wednesday April 18 1990



**CRISIS IN LITHUANIA** 

## US may cancel talks with Moscow

Evidence supports Iraq gun claims

By Lionel Barber in Washington

PRESIDENT George Bush is reviewing a series of measures. including a possible freeze on US-Soviet talks on a bilateral trade and economic pact if Moscow carries out its threat to cut energy supplies to Lithu-

The Lithuanian Government said yesterday it had informa-tion that Soviet oil supplies to a big refinery would be cut this morning. This would affect not only domestic supplies but also export contracts.

export contracts.

Earlier, Moscow signalled its intention of pressing ahead with economic sanctions by threatening sharp cuts in natural gas supplies to Lithuania.

Mr Aleksandras Abislas, speaker of the Lithuanian parliament, and domittee to the contraction of the contraction liament, read deputies a telegram from the regional gas headquarters in neighbouring Belorussia, warning that sup-plies would be "sharply reduced from April 17 of the current year."

NEW evidence emerged yesterday to support claims by UK Customs and Excise offi-cials that British companies

have manufactured parts of a

gigantic gun for Iraq. Walter Somers, the West

Midlands forging subsidiary of the Eagle Trust mini-conglom-

erate, received an order this

month for what might be an aiming device for such a gun,

Eagle Trust said yesterday.
The British and Belgian Governments, meanwhile, have evidence that PRB, a Belgian

defence company now owned by Astra of the UK, was con-tracted by Iraq to help produce a booster-assisted shell for

such a gun. Contracts for both the sus-

pected gun components and

the projectile it would fire were

co-ordinated by companies associated with Dr Gerald Bull,

the Canadian ballistics expert

murdered in Brussels last

Investigation Officer with Cus-toms and Excise, said yester-day he was convinced that the

seized equipment made by Forgemasters Engineering was covered by the Munitions list

Order 1989 and could be used as the barrel of a large gun. The opposition Labour Party

yesterday called on the Gov-

ernment to explain the affair. Mr Gordon Brown, opposition spokesman on trade and indus-

try affairs, challenged the Gov-ernment to end a week of "inexcusable silence and eva-

Completed orders worth

£1.9m (\$3.1m) already sent to

Iraq by Walter Somers, according to Mr David James, Chair-

• £55,000 of hydraulic equipment which may be a recoil

man of Eagle Trust, include:

rt of Goods Control

Mr Douglas Tweddle, Chief

However, an official of the gas company said the telegram was meant to serve as a warning and that the 18m cubic metres of gas used daily by the republic would continue to flow for the present.

US and Soviet negotiators are due to resume talks on eco-nomic issues in the next three weeks, but they could be can celled or postponed if the crisis in Lithuania escalates.

Mr Bush referred indirectly to a menu of retallatory mea-

sures yesterday when he warned Moscow that the US would make "appropriate responses" if the Soviet Union imposed its threatened embargo on Lithuania. He told reporters in the Oval

Office, where he was meeting with President Rafael Callejas of Honduras: "Obviously we are watching the situation very, very closely. We're waiting to see if the Soviet announcements are imple-

system for a gun.

• items which could be used for polishing the inside of a

350mm-bore pipes.
 All orders had been

described as being for a petro-chemicals plant. Walter Somers became suspl-

clous about its business with Iraq following the murder in Brussels last month of Dr Bull.

and ATI, companies connected with Dr Bull, provided techni-cal data and drawings for the

various orders, Eagle Trust

The possible aiming device has not been supplied to Iraq by Walter Somers. "It is a steel frame which allows for a very

substantial pipe-like device to

be swung through a 60-degree angle," Mr James said. "None of us have ever heard

of an oil pipe which requires a

lateral movement of 60 Eagle Trust told the authori-

ties of its suspicions and last week customs officials seized

documents from Walter Somers and Forgemasters

the components of a suspected

gun barrel. Forgemasters has consistently maintained that

the pipes are for a petrochemi-cal project.

Astra refused to comment on

the PRB contract yesterday.

But Astra's information is

thought to have played an

important part in convincing British officials that an Iraqi

Suspicions were alerted when Astra, shortly after tak-ing over PRB last September,

discovered a contract for

advanced propellants, ostensi-bly destined for Jordan, Iraq's

gun project was under way.

Space Research Corporation

By Victor Mailet, David White and Emma Tucker in London

gun barrel.

Mr Bush's decision to go public on possible US responses to the Lithuanian crisis reflects rising concern in Washington. However, the administration is still playing a waiting game in view of the

intentions. The apparent ambiguities in the Soviet leadership over the fate of the rebellious republic emerged yesterday after four hours of talks in Moscow between Mr Eduard Shevardnadze, the Soviet Foreign Min-ister and Mr Gianni de Mich-

uncertainly about Moscow's

elis, his Italian counterpart. Mr Shevardnadze appeared to acknowledge Lithuania's quest for independence by comparing it with eastern Europe. His remarks, reported by Mr de Michelis, supported statements made to Soviet journalists earlier this week when Mr Shevardnadze said the ultimatum from Mr Mik-

hail Gorbachev, the Soviet leader and Mr Nikolai Ryzh-kov, the Prime Minister, to the republic last week was "put forward in a hurry."
The US-Soviet trade talks

stem from proposals from Mr Bush at the Malta summit which were aimed at producing closer economic and trade ties between the Soviet Union and the West in time for signing at the US-Soviet summit starting

on May 30.

The proposals include an expanded civil aviation agreement, support for Moscow's observer status at Gatt, and granting most-favoured-nation status to the Soviet Union to accompany completion of a bilateral trade pact.

The escalation of the Lithuania crisis has prompted Congressional criticism of

Other reports, Page 2; Fall of the rouble, Page 21

#### oil tankers from Onassis estate By Stevan Butler

in London

SHELL, the Anglo-Dutch oil group, yesterday purchased four very large crude carriers from the estate of the late Christina Onassis, after a decade in which oil companies had consistently made disposals in the shipping market.

The deal was said by shipping brokers to be worth well over \$100m, although Shell would not comment on the

price.
The deal was seen as particthese were vintage vessels, built between 1972 and 1977, ranging between 265,000 dead-weight tonnes and 273,000 dw.

Many vessels of this age and type were being scrapped until recently. There are also fears about safety and integrity of older vessels at a time when

when environmental standards are growing tighter.
Shell stressed resterday that the technical standard and integrity of vessels was determined not by age but by the standards to which it was built and by its maintenance. standards to which it was built and by its maintenance record. It said thorough inspection had confirmed the hull integrity and good condi-tion of the vessels which would enable them to be operated safely.

The vessels were operated by Olympic Maritime, part of the Onassis group. The deal was arranged by Seascope Shipping, the shipping broker, The purchase reflects Shell's view, which is shared by many analysts, that the world's oll tankering capacity could be tankering capacity could be put under strain in the 1990s, as oil for the industrialised countries is supplied increas-ingly by long-haul tankers from the Middle East.

Tanker rates and prices were in the doldrums in the early 1980s as world oil con-sumption declined and many

sumption decimed and many large oil companies disposed of loes-making ships.

Tanker scrapping reached a peak in 1985 and has declined sharply since then.

At the same time prices for second-hand tankers have rican steadily over the next

risen steadily over the past five years from a level barely above scrap value.

During the years of depression in the international ship-

ping and shipbuilding indus-try, worldwide manufacturing capacity was cut back sharply. Supertankers basically cannot be built in Europe any lon-

ger, while Korean and Japa-ness yards are booked solidly. A new ship costs between \$80m and \$100m to build. The world's order book for tankers doubled between 1987 and 1989, while delivery time has also doubled to three years. Older vessels which would have been scrapped

takeover. Its information was that these contacts were "inno-They were of the kind to be expected between a top world expert on long-range artillery and a leading munitions manu-facturer, it said. until recently are now being refurbished to extend their

#### Shell buys Pulling the plug on Atlantic

There are some historic precedents in the UK - but very few - for British & Comvealth's drastic attempt to wash its hands of Atlantic Computers. Not only was it dis-turbing as a matter of business ethics to see B&C issue a 15paragraph statement disowning a subsidiary of this size without a word for Atlantic's without a word for Atlantic's customers or employees. It is also hard to be reassured by B&C's protestations that with Atlantic gone, all its other problems are manageable. B&C has the full backing of the nine UK, US and Hong Kong banks accounting for the bulk of its lines of credit. But judging lines of credit. But judging from B&C's 1983 balance sheet, at least half of its £1bn debt pile is made up of unsecured loan stock, whose holders may well be less keen to shore up

the facade. Without 1989 results, one can only stab at the price B&C's shares could fetch when they eventually reopen. The ultrabearish, who say zero, are over-doing it. By writing off £550m on Atlantic, B&C must have created tax losses worth something to somebody. Its sizeable damages claim against Quadrex could be valuable. As for the rest of B&C's businesses, such as Exco in money-brok-ing. Oppenheimer in fund man-agement and Hamptons in estate agency, operating profits in 1988 came to about 110m. If they did only £100m last year, B&C should still be able to service its debt and the show

might stay on the road.

But there are two obvious possible pitfalls. One is that none of B&C's businesses, even Exco, is a totally reliable cash generator. The second is that B&C's interests are so far-flung, ranging from property lending to private client stockbroking, that the City is bound to fear skeletons tumbling out of fear skeletons tumbling out of fear skeletons. bling out of more closets. It is a poor omen that it apparently took Mr Gunn and his fellow-directors 18 months to find out how had things were at Atlan-

Vickers

Now that Vickent' sharsholders have the formal arguments for and against the demerger of Rolls-Royce Motors; there seems little doubt which way the meeting should go tomorveek. The central risk is that an independent Rolls-Royce might get into trouble as Jaguar did. The Brierley camp points out that Rolls-Royce has said it can fund its next decade of investment internally; but, as Rolls-Royce also says, public companies must pay dividends

Suppose it were true, as Sir Ron argues, that a demerged Vickers would start with a total value of 255p, compared with 223p at present. The crucial problem – which his document does not address – is that if Rolls-Royce were to falter, rescue by takeover would be direly complicated by the fact that it does not own its own brand name. It is not impossible that a new owner might be found who could convince Rolls-Royce plc that the purity of the name would be preserved; but it would not do to count on it. Suppose it were true, as Sir to count on it.

Sir Ron's whole approach seems based on Goldsmith's attack on BAT, or rather on BAT's response. Vickers is both to demerge businesses and sell them, while using its cash both to buy back shares and to step up the dividend payout. The trouble is that by declining to bid outright, Sir declining to bid outright. Sir Ron is toothless, it sharehold-ers pass the Cosworth deal, a Rolls-Royce demerger would be immediately harder. If they do not, they would in effect be inviting the management to resign. Tempting though the Rolls-Royce prize undoubtedly is, it seems to be receding by

Currencies

Any suggestion that the recent Group of Seven meeting had restored order in the foreign exchange markets was quickly dismissed by another outbreak of yen-bashing yesterday. The dollar just failed close above the 160 yen level in European trading; and if today's US trade figures for February are anywhere near as good as some of the predictions, the yen is likely to take another tumble.

In the near term, the biggest regular will constitute to be the

casualty will continue to be the

Japanese equity market. How-ever, the longer the turmoil in the currency markets persists, the more likely that the blunt weapon of interest rates will have to be used again. One of the lessons of the recent sharp setback in Japan's financial markets is that its reliance on non-monetary ways of influencing the markets, such as moral sussion, no longer seems as effective as before. If this means that Japanese and perhaps global interest rates have to head yet higher before they can start to decline, the surprisingly robust performance of other equity markets in the last few months may have been overdone. Equities have largely ignored this year's weakness in the bond markets, but there is a limit as to how long the two markets can

The growing deregulation of Japan's financial system may partly explain why its latest money supply figures continue to look so worrying. Nevertheless, the sharp drop in the yen over the last year has added to inflationary pressures and the inflationary pressures, and the recent dip in the oil price is not going to disguise this. The news on the US inflation front is equally disconcerting. The annual rate is increasing at a time when it should be decreasing. The bond markets are once again nervous; and it would only take another nasty surprise, such as a rise in West German interest rates or a sharp drop in the dollar, to upset the present complaceny in the equity markets.

#### Radio shares

The savage stock market The savage stock market reaction to yesterday's profits warning from Yorkshire Radio, which affected most of its rivals to a lesser degree, is understandable if misplaced. Industry-wide figures are not yet available; but if the 17 per cent drop in Yorkshire's first quarter 1990 advertising revenues is anywhere near typical, it does not bode particularly well for the rest of the industry in the short tarm. High fixed in the short term. High fixed costs, rising spending and falling revenues do not make a happy backdrop for an infant industry facing its first real recession. The plus points are that most of the companies are cash rich, and that slashing radio. advertising spending may quickly prove to be a false economy. When the industry was selling on multiples of 20 times plus of earnings, it was too expensive. However, it still does not deserve to sell at a discount to the market.

Marian C

## US will not rejoin Unesco

By Lionel Barber in Washington

THE US will not rejoin the United Nations Educational, Scientific and Cultural Organisation (Unesco) because it wastes money, continues to be poorly managed and remains equivocal about press freedom, according to a State Department report released yester-The report concludes that

Unesco has made little prog-ress in correcting the management weaknesses, fiscal indis-cipline and anti-Israel bias which caused the US to withdraw from the UN organisation

"Bluntly stated, Unesco needs the US as a member far more than the US needs Unesco," said the report, issued by Mr James Baker, Sec-

retary of State.

The US would have to pay \$50m a year in membership dues if it rejoined the Parisbased group, which has an annual budget of \$189m. The report says US influence is sometimes greater as an out-

The US has long been hostile to Unesco, particularly during the 13-year stewardship of Mr Amadou-Mahatir M'Bow of Senegal, which came to an end

Mr M'Bow backed a "New World Information Order" widely criticised for being hostile to western news and broadcast organisations, and was accused of turning Unesco into a forum for partisan debates between the Third World and the west

There were hopes that when Mr Federico Mayor Zagaroza of Spain took over as Director-General, US opposition would

But the lack of fiscal discipline and the appointment of a special Unesco co-ordinator for co-operation with Palestine appears to have irked the US which is trying to pursue a peace initiative in the Middle East.

Britain withdrew from Unesco in 1985, citing anti-western bias and mismanage-

cent of Unesco's budget.

• In Paris, Mr Federico Mayor Zagaroza said the absence of the US would slow down the pace of reform and that the decision didn't take into account changes already in place, Reuter reports from

Engineering.

They also impounded eight neighbour and ally. The con- PRB cut off all connections

pipes made by Forgemasters as tract was found to be for Iraq. with Dr Bull after the latter the components of a suspected The contract was signed in was convicted in the US to 1980

early 1988, about the same time

as the deals concluded with

Walter Somers and Forgemas-

ters. Technical specifications

for the PRB propellant were supplied by ATI in Athens. PRB was owned at the time

of the contract by Gechem, a subsidiary of Société Générale

de Belgique.
The Belgian munitions com-

pany was a former partner with Dr Bull in an artillery

venture and was in contact

with him shortly before his murder on March 22 this year,

Gechem has maintained that

full account of the changes in programme which have already taken place at Unesco," the statement said. The Director General has

senior posts. According to an auditors' report, senior officials were often overpaid and given ille-

ment. Together, the US and Britain took away about 30 per

Dr Gerald Bull, murdered in Brussels last month, whose

Faris.
"The report failed to take

since he announced a contro-versial \$6m overhaul of the organisation in February, involving the creation of 40

HIGH PRICES for international and long-distance telephone calls in the UK are subsidising

Vallance, BT's chairman, calls the cross-subsidy, which is imposed by the Government for social reasons, a "massive distortion" which makes a mockery of competition and which should be eliminated. He says business users are paying more than necessary to subsidise residential custom-

#### BT says domestic calls are subsidised by £1bn a year

By Hugo Dixon in London

of breaking the arms embargo

on South Africa. Astra had been planning to issue a state-ment to this effect yesterday.

However, Astra said it had discovered that PRB had con-

tinued to hold "desultory talks" with Dr Bull since the

cent and mundane."

local calls to the time of well over £1bn (\$1.63bn) a year, according to British Telecom.

In a letter to the Financial Times published today, Mr Iain

Mr Vallance's letter portrays BT as a victim of the international phone cartel, of which it is a member, rather than an active supporter of its prac-

BT's figure of well over fibn relates only to the UK. An FT investigation published earlier this month showed that customers across the world were being overcharged by more than \$10bn a year for international calls. The UK's Office of Telecommunications, the European Com-mission and the US Federal Communications Commission are all investigating why inter-national prices are so high. In its 1988-89 financial year, BT reported operating profits of £653m on turnover of

Mr Vallance says: "The only sure way of encouraging fair competition in telecommunications, whether international or domestic, is directly to attack the cross-subsidies between business users and the bulk of residential users. "Cross subsidy and fair com-

\$2.05bn from international ser-

petition are simply incompati-Letters, Page 21

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#### **WORLDWIDE WEATHER** Figures fuel market fears

Continued from Page 1

In London, sterling opened had added to anxieties about a sharply lower on its trade-weighted index as traders digested the full implications of the news that UK inflation was rising and set to peak this

"All of the bond markets weakened - but the really bad news was reserved for the Anglo-Saxon ones," said Mr Peter Spencer, economist at Shearson Lehman Hutton.

City economists said the prospects of a wage-price spi-ral stemming from the current wage-bargaining round, and of heavy Conservative losses in the May local council elections

Continued from Page 1 weak pound and rising inflaon board, but the point of the

tion in the UK. "Inflation could breach 10 per cent by the summer and blow the Treasury forecasts out of the water," said Mr Neil Mackinnon, of Yamaichi International.

In the expectation of con-tinuing high inflation, gilt yields rose while gilt futures sustained losses of around half a point. The FT-SE 100 share index closed down 7.6 at 2214 5 2,214.5.

Sterling closed down at 86.7, after finishing at 87.0 on

#### Mongolia throws light on death of Lin Biao

ill-fated flight was not obvious.

"After the investigation, the details of the flight were still not clear. Some people said that the aircraft was shot down by the Mongolian army those reports are not true," the general said.
 Lin's grand but clumsy con-

spiracy and his supposed ties to Moscow, which he had repeatedly criticised before his demise, have always had the ring of the ridiculous, particu-larly as the marshal was recognised as a brilliant military



Thwaites
THE NO.1 IN DUMPERS

THE FINANCIAL TIMES LIMITED 1990

Wednesday April 18 1990

#### INSIDE

#### The rewards of boxing clever



It has been a busy year for Robert Montague . (left) chairman of. Tiphook - one in which his group became the world's third largest container rental company. Much of the 12 months was spent batti-ing for a part of James Sherwood's Sea Containers empire, in a joint takeover bid with Stena,

the Swedish shipping group. But with victory came a doubling of Tiphock's fleet of containers - the basic boxes which are used to ferry all manner of cargo around the globe. Page 29

#### Bond sells Chilean interest

Alan Bond, the embattled Australian entrepreneur, has sold his 43.72 per cent stake in Com-pania de Teléfonos de Chile for US\$388m. It has been bought by Telefonica, and is the Spanish telecommunications monopoly's big-gest ever foreign investment. Page 24

#### Power to the people



Market and the state of the sta

132 5

anagi

When Denmark's two largest pharmaceuticals manufacturers, Novo and Nordisk Gentofte, merged last year, it would have been easy to shed staff and achieve a three-digit rofit improvemen Speculators would have loved it, but -. within five years Novo Nordisk would

have been dead," says Made Ovilsen, co-president. So, instead employees were redeployed in the research and development and marketing operations a strategy that is already showing signs of success, reports Hilary Barnes. Page 24

#### All eyes on the beet route



UK augarbeet farmers have had more to worr about than when to plant their crop this spring. British Sugar, the monopoly processor of all sugarbeet grown in British is a subsidiary of Berisford International, the troubled commodi-ties group which last month put itself up for sals. Many growers have become distillusioned with Berisford and will not be sorry to see a win Bensiord and will not be sort to see change of owner at British Sugar, writes David Richardson in his Farmer's Viewpoint column. There is, however, a feeling of unease about what will happen next. Page 38

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Volum Wassarstein Perelia

#### Midland Bank Norton Company Chief price changes yesterday

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	NCMB	40 T	•			+	190
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New York prices as at 12.30pm.

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# European tinned fruit business

By Clay Harris in London

DEL MONTE, the US processed fruit and vegetables group which was bought out from RJR Nabisco in January, yesterday sold its European juice and tinned fruit business for \$75m to investors led by affiliates of Britain's Charterhouse Bank,

Britain's Charterhouse Bank.

The deal continues the global shake-up in the ownership of food groups in the wake of Kohlberg Kravis Roberts' record \$25hn leveraged takeover of RJR at the beginning of 1989.

It also means "the man from Del Monte" will have four different converse faces around the

ent corporate faces around the world: US, Japanese, British from Turkish Cypriot origins, and UKbased "European."
Polly Peck International, the

trading group headed by Mr Asil Nadir, separately bought Del Monte's worldwide fresh pineapple and banaria business from RJR for \$875m last year. Del Monte Foods International.

the company which changed hands yesterday, is the market leader in tinned fruit in Europe and ranks first or second in juices in every country.

It achieved operating income of

\$48m on turnover of \$351m in the year to November 1989. The UK and Italy — where it also supplies tomato-based products, cake and pizza mixes and desserts together account for 60 per cent of group sales. Mr Leon Alien, president and

chief executive officer of the European business since May 1988, said his operation was "sep-arate and separable" from the rest of Del Monte. The company planned to

increase penetration of markets in which it was relatively weak, especially France and Spain, and to extend the range of products carrying the Del Monte name, he

Charterhouse subsidiaries or affiliates arranged all aspects of the European buy-out. Three Charterhouse-run funds are underwriting the \$136m equity element of the transaction and intend to retain a significant

Del Monte International management and employees will own an "important part" of the equity and the former US parent com-pany plans to subscribe for a 5 to 10 per cent holding.

The financing includes \$80m of mezzanine capital, provided by Prudential Insurance of the US, and \$212.6m of senior debt, which

and \$212.6m of senior debt, which includes acquisition costs and working capital.

Merrill Lynch, the US securities house which led the original \$1.48bn buy-out of Del Monte, has now reduced its equity stake from more than half to between 20 and 20 per cent 20 and 30 per cent.

It advised Del Monte on the latest transaction.

#### Citicorp profits down 56% in first quarter

By Martin Dickson in New York

CITICORP, the biggest banking group in the US, yesterday announced a 56 per cent drop in first-quarter net income, due mainly to mounting pressures on its corporate and investment banking business and higher write-oils and provisions for the troubled domestic real estate

The figures underline the dingly tough climate for US banks, as investment banking revenues slow, federal regulators take a tougher line on accounting for problem property loans, and some highly-leveraged deals carried out in the 1980s go sour.

Citicory's not income totalled

\$231m, or 60 cents a share, com-pared to \$529m, or \$1.53, in the first quarter of last year, when the figures were helped by a \$77m post-tex gain from a prop-erty sale and \$66m of revenue

from Brazil. Despite the profits dip, the board raised the quar-terly dividend by 9.9 per cent to \$0.445 to reflect the "outlook for Citicorp's continuing long-term revenue and earnings momen-tum" and the company's stock was unchanged on the day, at \$24%, in lunchtime trading on the New York Stock Exchange. Citicorp's consumer banking

husiness did relatively well. boosting net income 26 per cent to \$270m, from \$214m a year ago and \$202m in the fourth quarter.
However, corporate and investment banking in North America,
Europe and Japan suffered from
a flattening of revenues, which

After a \$225m provision for possible credit losses, compared to \$45m, net income on the corporate side was \$40m, against

## Del Monte sells | A grandmaster's defence

John Burton on the Wallenbergs' efforts to protect their industrial empire

r Peter Wallenberg, a grandmaster commanding the chess board of Swedish industry, moves his corporate chessmen with a purpose. His aim is to ensure that the

His aim is to ensure that the financial dynasty he heads retains its dominant domestic position against all challengers — from inside Sweden or, perhaps in future, from outside.

His latest manoeuvre came in early April when Wallenberg-controlled Asea, the electrical engineering concern, took over the development holding company incentive, which the family founded in 1963. The short-term aim of the deal was to buy out incentive's largest shareholder, the property developer Mr Fredrik Lundberg, one of several Swedish investors who has conducted profitable "greenmail" raids on Wallenberg companies during the 1980s.

But like any good chess player,

But like any good chess player, Mr Wallenberg was thinking sev-eral moves ahead, anticipating the day when foreigners will have unlimited access to the Swedish corporate world, once ownership barriers have been

dropped.

The merger of Incentive into Asea is part of a strategy of consolidating the Wallenberg holdings into their most important

Probably no other family in the Western world wields as much economic power within its own country as the Wallenberg family does in Sweden, controlling com-penies that account for one-third of the market value of the Stockof the market value of the Stockholm bourse. The dozen corporations affiliated with the Wallenberg sphere are like a blue-chip guide to Swediah industry: Alfa-Laval, Asea, Astra, Atlas-Copco, Electrofux, Ericsson, Esab, Incentive, Saab-Scanla, Scandinavian Airline Systems, SKF, and Stora-Smaller shareholdings range from Skandia, Sweden's largest private insurance company, to private insurance company, to the commercially-run Stockholm Options Market.

In addition, there is Skandinaviska Enskilda Banken, the descendant of Stockholm's Enskilda Banken, which provided the foundation for the family's

rise to power.

The bank, founded by Mr Wallenberg's great-grandfather, financed Sweden's early industrial revolution and gained stakes in the country's leading companies. These holdings were later 8. IT transferred to several Wallenberg family foundations and investment companies, such as investor and Providentia, which, together with the bank's pension funds and cross-ownership arrangements, keeps the group bound together.

The family, through this com-plex financial network, possesses the largest block of voting rights in each of its member companies,



Peter Wallenberg: consolidating the family holdings

#### Wallenbergs' voting & equity stakes in affiliated companies Percensages Inclu Assers" stakes in Electrica & Audio Electrokus 47 Essio Ericeson SKF 20 Saab-Scani Alta-Lavai Atlas-Cooco Attes. (noentive) Skandinaviska Ensidica Banker

majority stake. Control is strengthened by the appointment of executives by the family.

Although the Wallenbergs no longer enjoy the hegemony they once had over Swediah industry, Mr Wallenberg has spent the 1980s reorganizing the industrial empire into a more cohesive group. He has confounded earlier predictions that the federation of Wallenberg companies was on predictions that the federation of Wallenberg companies was on the verge of disintegrating in the face of corporate raiders. The Wallenbergs have man-

ed to contain such threats so far because the enormous rise in stock values on the Stockholm made it expensive for an outsider to acquire large blocks of shares. The market, however, appears to be headed for a weaker period. Consolidations have also

occurred to create bigger compa-nies that would not only be harder to take over, but would benefit from economies of scale and vertical integration. The mergers, too, provide the family with income to bolster financial But it is Sweden's decision to harmonise its laws with the EC that could loosen the family's grip on its companies by opening them up to sizable foreign invest-

The Swedish system of differentiated stock, with some shares having 10 to a thousand times the voting strength of other shares, has allowed the Wallen-bergs to keep companies within their sphere of influence, even when holding only a minority of the equity.

But the Swedish rules could change, such as introducing "one share, one vote" reforms, dependdecides in its attempt to harmon-ise stock ownership laws. Sweden may also have to abolish laws limiting foreign ownership in most companies to 20 per cent of the votes and 40 per cent of the

equity.
Some analysts believe the Wallembergs would have to give up control of some of their compa-nies if these changes occurred, since raising the family's stake in all of them would sap its financial resources. The Wallenbergs' total stock portfolio is now valued at SKr45bn (£4.39bm), about a fifth of the combined market value of the Wallenberg companies. The family would have to spend at least SKr50bn to retain control over its concerns, by raising its average voting stake to 40 per cent from the current level of

20 to 25 per cent.

But Mr Wallenberg already appears to have decided on a compromise solution by merging the group's companies with foreign concerns on a 50/50 basis to create pan-European giants. The first example of this was the merger of Asea and Brown Bov-eri of Switzerland in 1988, creating Asea Brown Boveri, the world's largest electrical engi-

neering company. Asea is now planning to split into two halves, a holding com-pany for Asea's half of ABB and pany for Asea's half of ASB and a group to manage the rest of Asea's operations, which are mainly based in Sweden. This will also aid the Wallenbergs in holding on to Asea and other parts of their industrial empire. It will be less expensive for the family to gain a bigger stake in the smaller Asea group, which will be independent of ABB, than for it to strengthen its control of

the present Asea.

Asea is a particularly impor-tant component of the Wallen-berg sphere since it owns 49 per cent of votes in Electrolux, sup-porting the family's direct stake of 46 per cent in the concern, and holds 48 per cent of Esab, the

welding equipment company.

Mr Wallenberg is also splitting up other companies. General Motors last December acquired half of the Saab car division in a bid to save the loss-making division which we have blooding available. sion, which was bleeding away profits from the rest of Saab-Scania. The new joint venture is now a separate company, Saab Automobile

The search for foreign partners is an acknowledgement that Sweden's multinationals will have a hard time continuing to survive alone in the 1990s in the face of the EC single market. The fact that most of the Wallenberg com-penies are capital-intensive with high research and development costs would indicate that many of them are destined for interna-

The 1990s will probably see the Wallenberg sphere of influence berg companies will forge equal partnerships with foreign con-cerns leaving the family with a group of smaller concerns that will be easier and less costly to

It amounts to a new variation of the "divide and conquer" strategy, with the Wallenbergs retain-ing a jealously-guarded financial power base in Sweden, while par-ticipating in the globalisation of Swedish industry.

March 21, 1990

## Rover interests valued at £520m

HONDA and Rover Group yesterday announced they had finalised terms for a cross-share-holding valuing the Rover Group's manufacturing and sales

operations at 2520m (\$553m).

The agreement, coming three months later than expected, again focuses attention on whether British Aerospace, Rover Group's parent, paid too little for the vehicles group which it bought from the UK Government

the Japanese car maker handing over £30m in cash to BAe, comes only days before the EC Commission is expected to rule on whether BAe should repay at least £38m which it received from the Government to help with the

two UK Parliamentary select committees which are expected to be highly critical of the sale. The UK's National Audit Office has already concluded that Rover was "substantially undervalued."

chairman Sir Graham Day at Honda president Mr Tadashi Kume It has been structured so that Honda will receive no benefit from assets which formed part of the Government's sale of Rover to BAe but which are not directly involved with vehicle-making. These comprise mainly property and Rover's minority shareholdings in notably, truck-maker DAF and the parts and

accessories group. Unipart.
The agreement, to be fully implemented later this week, provides for Honda to take a 20 per cent shareholding in Rover Group Limited, a company set up unannounced in December as an operating subsidiary to Rover

Group Holdings.

The net assets of the new subsidiary were £1.1bn in January. according to Rover. The subsidiary embraces only the design, manufacturing and

In return, Rover Group Holdings will acquire 20 per cent of Honda of the UK Manufacturing (HUM), Honda's Swindon-based

engines at the 380-acre Swindon site and is to start production of a new car range, with both Honda and Rover versions. When the deal is complete,

Honda will own 104m ordinary £1 shares in Rover Group and Rover will own 74m 21 shares in HUM. However, while HUM is currently capitalised at 200m, the agreement provides for HUM's share capital to be increased progres-sively to £370m as the facility comes fully on stream. Rover will be allotted 20 per cent of each

John Towers, Rover's product development director, will sit on HUM's Board.

#### The cross-shareholding deal was signed in New York at the weekend between Rover Group's

for £150m in August 1988. The deal, which also involves

The EC Commission's ruling will be followed by reports from

marketing activities of Rover, including Land Rover.

UK manufacturing arm. Honda is already making

new share issue.

Each company will have one non-executive director on the other company's board. Mr Shoichiro Irimajiri, Honda senior managing director, will fulfil the role on Rover's Board and Mr John Tenror Rover's product

## Strong recovery at La Générale

SOCIETE GENERALE de Belgique, the holding company which sits atop a prestige collec-tion of Belgian industrial and commercial assets, announced yesterday that its net profits last year totalled BFr20.1bn (\$570m), compared with a BFr872m loss in

La Générale said that "in spite of the less favourable global envi-ronment and because of restructuring currently taking place inside the group," its objective in 1990 is a profits performance "at least equal" to that of 1989. Yesterday's results — above the company's own forecasts at

the halfway stage, though roughly in line with market

expectations - will be noted

with keen interest by Mr Carlo De Benedetti, the Italian industri-

alist whose bold but unsuccessful bid for La Générale captured the attention of European financial circles for much of 1988. Mr De Benedetti is known to be

auxious to sell his remaining 15 per cent stake in the company but he would have to suffer a financial loss even if he found a buyer at last night's closing price of BFr3,395 (up BFr35 on the day). Negotiations earlier in the year with Japanese investors are rumoured to have fallen through.

The net profit figure was made up of current net profits of BFr16.76bn and extraordinary profits arising from capital gains of BFr3.35bn. This compared with extraordinary losses of more than BFr10bn in 1968. The profit per share was given as BFr339 (against a loss of

from BFr?? to BFr84. Last year's accounts have been drawn up (and those for 1988 revised) on a harmonised and internationally comparable basis. They are based mainly on the International Accounting Stan-

dards and the Generally

Accepted Accounting Principles (GAAP). Viscount Etlenne Davignon. chairman, explained that this would help prepare the way for possible entry to the London and Stockholm Stock Exchanges in the course of this year. Mr Herve De Carmoy, La Gen-

érale's chief executive, said that the results demonstrated that investments made by the new management "have been reason-ably judicious."

These securities having been sold, this announcement appears as a matter of record.

New Inches

2,300,000 Shares

Viking Office Products, Inc.

Common Stock

Dillon, Read & Co. Inc.

William Blair & Company

Bear, Stearns & Co. Inc.

Alex. Brown & Sons

Goldman, Sachs & Co. Donaldson, Lufkin & Jenrette

Hambrecht & Quist Merrill Lynch Capital Markets Kidder, Peabody & Co.

Lazard Frères & Co. Morgan Stanley & Co.

The First Boston Corporation

Prodential-Bache Capital Funding

Salomon Brothers Inc Shearson Lehman Hutton Inc.

Smith Barney, Harris Uphara & Co. Wertheim Schroder & Co.

Montgomery Securities

Dean Witter Reynolds Inc.

#### INTERNATIONAL COMPANIES AND FINANCE

## Bond to receive US\$388m from Telefónica deal

By Peter Bruce in Madrid

Alan Bond's stake in Compania de Teléfonos de Chile (CTC), revealing that it is paying US\$388m for the embattled Australian entrepreneur's 43.72

The purchase is Telefónica's biggest foreign investment ever. Mr Enrique Used, president of Telefónica Interna-cional, said yesterday the Tele-fónica subsidiary would finance the purchase by raising about \$70m in capital and bor-

rowing the rest.

A \$220m Bond Corporation loan with the First National Bank of Chicago would be transferred to Telefonica and the rest of the purchase price

would be horrowed from Euro-pean banks, he said.

The purchase, which estab-lishes Telefónica as a multina-tional PTT, was finalised last week. Telefónica has named a new chief executive at CTC. Chile's biggest domestic operator, which last year turned over nearly \$270m. Mr Used said the purchase was made through a Dutch subsidiary of Telefonica Internacional

Telefónica has also strengthened its position in Entel, Chile's main international telephone transmissions operator,

TELEFONICA, the Spanish by buying a further 10 per telecommunications monopoly, has clinched its purchase of Mr per cent. Last summer, Telefónica and Banco Santander paid some \$21m each for 10 per cent stakes in Entel, and Tele-fonica currently votes Santander's shares on the board.

Due to legal difficulties, the further 10 per cent bought for \$23m last week carries no voting rights but Mr Used said Telefónica was looking for ways to change this and increase its stake in Entel to 40 per cent. Partly that could be done, he said, by buying the Banco Santander stake but other shareholders, particu-larly Chilean pension funds, would have to be persuaded to sell as well. The 10 per cent bought last week was owned

by the military. Defending investments in operating companies abroad, Mr Used said the Spanish Mr Used said the Spanish monopoly was "very seriously studying" the possibility of bidding for a stake in the New Zealand PTT if it is privatised. He said Telefonica had already found a bidding partner but would not say who. Telefonica would also be "clearly interested" in PTT privatisations in Mexico and Puerto Rico and planned to submit a bid on planned to submit a bid on April 27 for part of the Argen-

hen Denmark's two largest pharmaceuti-Novo Nordisk's rivals would benefit from the turbulence V cals manufacturers, Novo and Nordisk Gentofte,

caused by the merger.

Pre-tax profits of DKr1.04hn (\$160m) were 14 per cent of sales of DKr7.35bn, which is not up to the best Novo years, however, with the main benemerged last year, they did not seek to rationalise by cutting staff; instead they redeployed staff, in both the research and development and marketing fits of the merger yet to come. Mr Ovlisen hopes (I am not promising anything) that the margin will get back to operations, to generate more firepower.
"If we had said that all those staff who are not really needed en 16 per cent and 18 per cent before too long "I those can go, we could have achieved damned currency rates behave." a three-digit improvement in our result, said Mr Henry Brennum, joint chief executive of Novo Nordisk.

A 6 per cent appreciation of the Danish krone against the currencies in which Novo Nor-"The short-term speculators would have loved it, but within five years we would have been dead," added Mr Mads Ovlisen, disk invoices in the first months of this year can have a significant adverse effect on 1990 earnings, the group pointed out in its preliminary strategy appears to have been a success, both in organisa-tional and in financial terms. However, the real benefits to the bottom line will take a year

merger was a good one. Every-one could see that it was logi-cal for Demmark's two insulin producers, ranking second and third in the world market, to get together.
"It wasn't a question of peo-ple asking "Why?" but exclaim-ing "At last...," said Mr Ovil-

The starting point for the

Both firms were financially strong, and as it was a merger and not an acquisition, no money left the group. Never-theless, getting the two organi-sations, which until January 12, 1989, were arch-rivals, to

Made Ovlisen (left) and Henry Brennum: Strategy is a success momentum ("If we made mis-

Drug rivals increase firepower by mixing their staff

work together required a defit touch from Mada and Hebry, as the joint presidents are familknown around the busi-

An important point for win-ning the backing of the staffs, said Mr Ovlisen, was that the initiative for the merger came from the managements and was not pressed on to the groups by the owners or other

Made and Henry had three points on which they were clear at the start. The reorganisation of the group must be carried out swiftly and without a loss of

takes we would go back and correct them," said Mr Ovii- They had a clear idea of how the firm should be organ-ised into bio-industrial and pharmaceuticals divisions.

It was important that the existing organisations accepted responsibility for the merger ("The employees had to feel that this was their show, not Mads' and Henry's," said Mr. Ordsen).

The period between the announcement of the merger on January 12 last year and its a three phase operation. It started with an inventory

phase, who was doing what, where and why, when every-thing was put on the table. This was followed by decisions on the future overall structure of the group and the definition of its business idea.

All the managers were drawn into this process and a spate of newsletters let all been decided and what was still being discussed. At the same time those in

line for divisional management appointments "were told to go home for a month and then to come back and tell us what the basic idea of the division was, what were its goals and how it was going to be made to work. This meant that we made sure that the organisation was theirs," said Mr Ovlisen.

Finally, there was a fine-tuning phase. The merger was approved on Thursday, April 20. On the following Monday a new firm, with a complete new organisation, was ready to open up shop — and did.

"We had a completely new had a formulately new had a completely new had a completely new had a formulately new had a for

business," as Mr Ovlisen put it. The group was divisionalised and decentralised, with the group staff operation being alimmed down and responsibilities transferred to the divisional managers. The group now consists of a

Hilary Barnes finds Denmark's merged pharmaceutical groups putting great value on their employees shareholders was divided into health care group (diabetics a three-phase operation. care, biopharmaceuticals, pharmaceuticals, medical systems and international operations divisions) and a bioindustrial group (detergent enzymes, enzyme processing, wine and juice enzymes, blochemicals and international operations

divisions). Research staff in diabetics care who became superfluous to requirements were moved to other research divisions (one of Nordisk Gentofte's brightest insulin chemists is now headinsulin chemists is now heading enzymes research), including the 200-strong discovery group working on CNS (central nervous system) remedies.

While Mr Ovlisen does not admit to any serious mistakes in implementing the merger, he said there was a serious near-mistake.

near-mistak

He and Mr Brennum thought that Novo and Nordisk could compete in the insulin market, as Carlsberg and Tuborg do in

"But we were quickly disa-bused of this idea by our mar-keting staff, who said it would be impossible to have market-ing staff from the same group criticising each other's prod-

The marketing staffs were therefore reorganised and merged, and increased by 15 per cent, and now they can

#### **Backing for Renault deal**

By Robert Taylor in Stockholm

VOLVO'S co-operation agreement with the French state-owned motor group Ren-ault looks likely to win the strong approval of the annual shareholders meeting in Goth-enburg on April 25, it emerged

A survey by the Small Inves-tors Association among 1,000 of Volvo's smaller investors has found 65 per cent of them support the proposed deal, believing it will strengthen the Swedish car company's capacity to grow in new markets.

The majority of voting shares in the Swedish motor group are under the control of Mr Pehr Gyllenhammer, chief

executive, and the Svenska Handelsbanken group, so there was little danger of a defeat. Small Volvo shareholders represent over a third of the votes. In 1979 the association mobilised substantial and success

ful opposition to Volvo's pro-posed oil agreement with the Norwegian Government. There have been misgivings about the Renault deal among larger institutional Volvo shareholders. Confidence that the Renault deal will win approval could be seen in yesterday's Volvo announcement that it plans reorganising sales companies as separate car, truck and bus groups in 1991.

#### Thomson-CSF profits fall | Groupe Bull clears last by 11% to FFr2.63bn

LOWER profits from financial operations and sluggish defence sales were the main cause of an 11 per cent profits decline reported yesterday by Thomson-CSF, the French state-controlled defence and

co-president. So far the Brennum-Ovlisen

or two to emerge, the joint presidents emphasise. Pre-tax earnings in the first

year of joint operations were slightly better than forecast

and better than the end-1988 budgeted figures of Novo and Nordisk Gentofte separately,

The group has also stabilised

the Novo Nordisk share of the world insulin market, which

they regard as very important;

there was an obvious risk that

said Mr Ovlisen.

electronics group.

Net consolidated profits fell to FF72.63bn (\$459m) last year, from FF72.96bn in 1988, so putting an end to an unbroken five-year run of profits increases. Sales rose slightly from FFr33.52bn to FFr33.69hn, but net profit margins fell from the previous year's 8.8 per cent

of turnover to 7.8 per cent.

The underlying sales growth
was 8 per cent, adjusting for
the 1988 transfer of Thomson-CSF's general avionics activi-

ties to Sextant Avionique, a jointly held company with Operating income rose by 24

per cent to FFr1.73bn, from FFr1.4bn, which reflects the cost savings of earlier restructuring programmes, said Thom-son-CSP, which will be reveal-ing its debt charges and fuller details of the results early next

However, the group's finan-cial services division reported a fall in net income from FFri.76bm to FFri.2bm. Thomson-CSF agreed last October to cede majority control in its finance division — normally a valuable profits contributor — to Crédit Lyonnais, the state-

## hurdle in Zenith move

By William Dawkins in Paris

THE resolution of a row over the acquisition by France's Groupe Bull of the microcom-puter business of Zenith Elec-tronics of the US romoves an uncertainty over an important step in Bull's efforts to put itself among the world's top five computer makers in the

Built is to pay a total of \$511.4m. The sale was provi-sionally announced last Octo-ber at up to \$635m depending on the value of Zenith's inven-

French state-owned computer maker and Zenith came just a day before today's deadline set by both companies, after which they were to seek entaide arbitration.
The takeover nearly doubles Bull's sales in the US and Canada from 16 per cent to 30 per cent of its total sales and lifts

cent of its total sales and lifts microcomputers from 7 per cent to 26 per cent of the French company's turnover. This gives it 17 per cent of the world market for lap-top machines and 5.7 per cent of world desk-top personal computer sales.

puter sales.

Both sides had produced very different valuations of Zemith's stock, because of their Zenim's stock, because of their differing views of the serious-ness of the fresh round of price undercutting to have hit the world microcomputer market since the takeover was agreed in untiling last October.

#### Solvay modestly ahead but steps up dividend

By Lucy Kellaway in Brussels

SOLVAY, Belgium's biggest chemicals company, yesterday announced a modest 2 per cent increase in its earnings after extraordinary items for 1989, a year in which the group's tra-ditional strength in alkalines re-asserted itself.

The relatively small advance - to BFr20.5bn (\$588m) before — to BF720.6un (\$588m) before extraordinary items — was set against the previous year in which the plastics division did exceptionally well. By contrast, in 1969 polyethelene margins were squeezed through both higher input costs and lower selling prices.

The alkalines division, which had been overtaken by plastics as the company's large-

est in 1968, last year returned

to the fore, with caustic soda results up particularly

strongly.

Mr Daniel Janssen, chairman, expressed confidence for the year ahead, which he said was reflected in the increase in the dividend of 14.6 per cent to BPr470 a share.
During the year net sarnings after extraordinary items rose by 10.6 per cent to BFr18.7bn,

on turnover that rose by just 1 per cent to BFr256.80bn. In the coming year, Solvay plans to increase its investment and expenditure on R&D, which continues to grow as a per centage of its turnover. In 1989 the company spent BF12bn on R&D, equivalent to 4.7 per cent of its sales.

#### SAFRA REPUBLIC HOLDINGS S.A. LUXEMBOURG

NOTICE IS HEREBY GIVEN by the Board of Directors of the Company that the Annual General Meeting of Shareholders of SAFRA REPUBLIC HOLDINGS S.A. ("SRH") will be held at the Hôtel Royal, 12, Boulevard Royal, Luxembourg,

on May 9, 1990 at 11.00 a.m.

for the purpose of considering and voting on the following matters:

- Chairman's Statement.
- Statutory Auditors' Report.
- Approval of the parent company only unconsolidated financial statements for the year ended December 31, 1989.
- Discharge of the Directors and of the Statutory Auditors concerning their duties relative to the year ended December 31, 1989.
- Approval of the proposed appropriation of US\$ 2,000,000 to the legal reserve, distribution of a dividend of US\$ 2.00 per common share and the carrying forward of the balance of the
- Election of the Board of Directors and of the Statutory Auditors for a new one year term. All the Directors are eligible and stand for re-election.
- Election of Mr Jacques Tawil as a new member of the Board of Directors.
- Approval of the 1989 Stock Option Plan and 1989 Stock Award Plan covering a cumulative total of 170,000 bearer shares.
- Approval of the consolidated financial statements of the Company for the year ended December 31, 1989.
- 10. Miscellaneous and individual proposals.

The Board of Directors

Any shareholder whose shares are in bearer form and who wishes to attend the Annual General Meeting must produce a depositary receipt or present his share certifi-cates to gain admission.

A shareholder wishing to be represented at the meeting must lodge a proxy, duly completed, together with a depositary receipt at the registered offices of SRH at 32, Boulevard Royal, Luxembourg, not later than May 7, 1990 at 5 p.m. The shareholder may obtain the depositary receipt and, if required, the form of proxy, from any of the banks listed below by lodging the share certificates at their offices or by arranging for the bank by whom his certificates are held to notify any of the banks listed that shares are so held.

Any shareholder whose shares are registered will receive a notice of the Annual General Meeting at his address on the register, together with a form of proxy for use at the meeting. The proxy should be lodged at SRH's offices in accordance with the above instruc-

The remittance of the form of proxy will not preclude shareholders from attending in person and voting at the meeting if they so desire. All the resolutions covered by the Agenda may be seed by a simple majority of all shares represented at

the meeting.
Shareholders may obtain copies of the docum

2 . The 1989 Annual Report including the Chairman's Statement, the Statutory Auditors' Report, the consolidated and parent company only ancomolidated

at the Company's registered office and from any of the banks at the following addresses:

\* Union Bank of Switzerland, Bahnhofstrasse 45, 8021 Zurich

Union Bank of Switzerland, Bahnholstrasse 45, 8021 Zurich
 Union de Banques Suisses (Luxembourg) S.A., 36-38 Grand-Rue, 2011 Luxembourg
 Republic National Bank of New York, 30 Monument Street, London EC3R 8NB
 Republic National Bank of New York (Suisse) S.A., 2, place du Lac, 1204 Geneva Republic National Bank of New York (Suisse) S.A., Via Canova 1, 6900 Lugano Republic national Bank of New York (Suisse) S.A., Stockerstrasse 37, 8002 Zurich
 Republic National Bank of New York (Luxembourg) S.A., 32, Boulevard Royal, 2449 Luxembourg Republic National Bank of New York (France) S.A., 20, place Vendôme, 75001 Paris

Republic National Bank of New York (France) S.A., 24, rue Feydean, 75002 Paris Republic National Bank of New York (France) S.A., 2, avenue Montaigne, 75008 Paris Republic National Bank of New York (France) S.A., Sporting d'Hiver, 2, avenue Princesse Alice, 98006 Monte Carlo
Republic National Bank of New York (Guernsey) Ltd, Sarnia House, Le Truchot, St. Peter Port, Guernsey, Channel Islands
Republic National Bank of New York (Gibraltar) Ltd, Neptune House, Marina Bay, Gibraltar

\* Paying Agent of Safra Republic Holdings S.A.

# This announcement appears as a matter of record only CITIBANK, N.A.

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## Alfa-Laval: Profit up 34 %

The Alfa-Laval Group, a Sweden-based supplier of industrial, food processing and agricultural plants and equipment, notes a 34-percent profit increase to Sw. Cr. 1,412 million (\$230 million) in 1989.

Ask for Alfa-Laval's 1989 Annual Report at Alfa-Laval's Headquarters in Stockholm, Sweden, or at nearest Alfa-Laval Group Company! The report also includes a comprehensive description of the Group.



OX ALFA-LAVAL

P.O. Box 12150, S-102 24 Stockholm, Sweden, Int. +46-8 80 99 00

# Higher gold price Pioneer third Australian brick maker boosts Anglovaal Pioneer the diversified Australian bullding products about 20 per cent of the about 20 per cent of

HIGHER rand prices for gold sales and tight control of costs. allowed three of the Anglovasi. group's four gold mines to increase profits in the March

rose to R63.2m (US\$23.8m) com-pared with R54.4m; Milled throughput was up over the last quarter at the main Harte-beestfontein plant, Village and Eastern Transvaal Consolidated Mines (ETC), and was constant at Loraine. Hartebeesifontein, the group's larg-est mine, recorded decreased throughput at its low grade

gold plant. Grades at the mines remained fairly constant and total gold output was margin-ally down at 11.108kg, against 11.118kg. A good milling quar-ter together with the improved rand gold price, and an unchanged yield at 9.1 grammes per tonne, saw Hartebeestiontein's main plant increase profits to R117.86 a ton from R115.67.

The unchanged yield runs counter to analysts' predictions of a decline in grades as mining activity shifts towards the lower-grade north-western part of the property.

Lower throughput and

increased unit costs in the mine's low-grade gold plant were offset by higher grades and the firmer gold price. The combined after tax profit of the mine and the low-grade

plant increased to R50.87m piant increases to kso.87m from RA12am.
ETC, which operates a number of small mines in the area, reported lower pre- and post-tax profits, owing largely to a lower yield resulting in reduced gold recovery.

Loraine mine in the Free State managed to contain costs well and hence to report a working profit of R2.12 per ton, compared with a loss of R0.51 a ton previously, in spite of unchanged throughput and a slightly lower yield. After-tax profit incressed to B198m from R1.7m previously.

#### JCI continues trend back y ahear to higher profitability

dividend

S.A.

A BUOYANT rand-denominated gold price and increased recovery grades led to improved performances in

to improved performances in the March quarter by Randfontein and Western Areas, the two operating gold mines managed by Johannesburg Consolidated investment (JCI).

The trend back to profitability at Western Areas continued with net profit after tax increasing to R17m (\$642,000) from R400,000. This was achieved in spite of an increase of 8.3 per cent in increase of 8.3 per cent in working costs per ton milled, a marginal decrease in underground ore milled and the cessation of surface mining

The main countervailing factor was an improvement in the grade milled to 4.48 grammes per ton (g/t) 4.38 g/t. According to Mr Bill Nairn, a director, capital expenditure is well under control and will end up considerably below the R25m mentioned in the last

rand- annual report. However capital expenditure still exceeds the mine's earnings.
At the larger Randfontein mine slightly more ore was milled than in the previous

> This was made up of an increase in tonnage mined from surface sources. Throughput from underground shafts was slightly lower than in the previous quarter, owing to reduced availability. It was this decline which allowed increased throughput from surface sources. The result of this shift in the composition of production is a 4.7 per cent decline in yield.

Overall production costs fell as a result of a decline in surface costs and a small rise

in underground costs. Capital expenditure, at R18.6m was considerably down from the previous quarter's R29.2m, and the directors said this level of expenditure would be maintained for the balance



lissue of up to £250,000,000 Floating Rate Notes 2000



given, that for the Interest Period from April 17, 1990 to July 17, 1990 the Notes will carry an Interest Rate of 15%% per annum. The interest payable on the relevant payment date, July 17, 1990 against Coupon No. 18 will be £381.76.

London, Agent Bank April 18, 1990





Crédit Commercial de France

U.S. \$100,000,000 Floating Rate Notes due 1992

For the six month period 17th April, 1990 to 17th October, 1990 the

Notes will carry an interest rate of 8.675% per annum with a coupon amount of U.S. \$440.98 per U.S. \$10,000 Note payable on 17th October, 1990.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London

Agent Bank

PIONEER, the diversified Australian building products group, has become the "third force" in the country's brick and Pipe accounts for about 20 per cent of the national market, while at least another 15 per cent is controlled by the Perth based Midland Brick group, which has

Pioneer made the purchase from the Receiver of the failed empire of Mr Abe Goldberg, the Melbourne businessman, and will join CSR and Boral at the top of the Australian brick

The deal has begun to resolve an extraordinary period in the Australian build-

ALCOA OF Australia, the

integrated aluminium group, has continued its run of strong financial results with a solid most rise for the March quar-

ter of 1990. The company raised net prof-

its almost 10 per cent from A\$167.5m (US\$128m) to A\$184.1m, following a 9 per

cent sales increase to

Late in March, Alcoa under-

scored its position as a cash cow for its two shareholders -

Australian Alcoa ahead

land Brick group, which has just been put out to interna-tional tender with a reported

price tag of about A\$200m. Sir Tristan Autico, chairman of Pioneer, said yesterday that the Brick and Pipe purchase culminated a three-year campaign to become a dominant force in house building prod-ucts. The deal appears to be at ing industry when about a a "fire sale" price, because Mr

lian group - by announcing a \$A300m dividend. For the full

Alcoa Australia's return on

shareholders' funds for the lat-

est quarter was an extraordinary 43.1 per cent and an ann-ualised return of 24.3 per cent

Directors said the latest result was achieved in spite of

lower aluminium prices, but

reflected higher alumina ship-ments, increased gold produc-

tion and a lower Australian

dollar exchange rate. The company's interest bill

year, dividend was \$A400m.

on total assets.

would be applied to wipe out Brick and Pipe's debt. The deal would be mainly funded with proceeds from the company's

recent A\$240m sale of its min-

eral sands offshoot.

Pioneer is planning further sales of its mineral assets, which include the Nabariek uranium operation. Analysts estimate that such sales could raise a further A3400m-A3500m. Sir Tristan said the Brick and Pipe deal would be complemented late next year, when

growth potential is enormous," Sir Tristan also announced that Pioneer plans to raise US\$200m through a private placement of perpetual pre-ferred stock in US capital

He said it would be the first such issue by an Australian company, and funds raised would be applied to reducing

#### Control Data chief to quit

By Louise Kehoe in San Francisco

MR ROBERT PRICE, chairman of Control Data, will not stand for re-election at the company's stockholder meeting in May, the company has stated. Mr Price's decision follows his resignation as chief executive in January amid criticism of the company's management,

Before his resignation as chief executive. Mr Price acknowledged he was "rightfully the focal point of criti-cism." He was replaced as chief executive by Mr Lawrence Perlman, who is credited with The company's interest bill having restructured the com-

"It is clear that, under current circumstances, my decision to withdraw from active management at this time is best for the company," Mr Price said yesterday.

Mr Price will not be replaced

on the company's board, and no new chairman will now be named, the company stated. In the past year, Control Data has shed several marginally profitable operations. They cost the company \$663.3m in charges. The company recorded a net loss of \$680.4m in the year, or \$16.11 a share,

CREDITABLE results from three of the four mines in the Rand Mines group are spoilt by ERPM which posted a R20m (US\$7.6m) loss in the March

Harmony, Blyvooruitzicht and Durban Deep between them earned after-tax profits of R31m, up from R24m in the December quarter. However, ERPM's results caused the group after-tax performance to slip to R10.9m from R17.1m ERPM was hit by the com-

bined effect of low gold output and unexpectedly poor grades in its underground mines, down from 3.64 to 3.19 grammes per tonne (g/t). Tonnage was also lower at 413,000 arguingt 420,000 argui against 430,000, as a result of which gold production dropped from 1,566kg to 1,318kg. Costs per ton jumped to R150.40 from R134.05 — well above revenue per ton of R107.19 against R119.38.

After taking sundry revenue into account, the net loss for the guster was R20 accommodition.

the quarter was R20.2m com-pared with R7m previously. The mine will require additional funding to maintain it as a going concern, as it has drawn R297m of the R300m available to it in loan facilities. Analysts point out that with

the mine's net debt in excess of R400m and recovery grade far below what is required to recoup costs, something fundamental will be required to avoid liquidation.

More heartening was the performance of Blyvooruitzicht, which showed a fivefold increase in bottom-line profits from R2.1m to R11.4m. Improved tonnage and grade – 4.01 g/t against 3,93 g/t - led to an increase in gold production. Unit costs were R115.87 per ton against R125.32 per ton. Profit margin showed an impressive increase to R5,000 from R1,200

per ton. Durban Deep, the other marginal mine in the group's sta-ble, also put on an improved performance with bottom-line profit up at R2.5m from R1m. The group's financial position is also improved thanks to a property transaction which realised R18.7m. This allowed the mine to reduce borrowings from R28.6m to R5.2m at the end of the March quarter,

Harmony, the group's largest mine, had a steady quarter with both tonnage and revenue unchanged against December. However, a rise in unit costs and an increased tax bill saw after-tax profit down to R17.2m



# The company car?

Much has been said of IEP's proposal for the demerger of Rolls-Royce Motors. In reality the issue is simple.

With Rolls-Royce Motors under the Vickers' umbrella, your shares sell at a discount to their underlying worth. The present structure obscures the unique value of Rolls-Royce Motors.

The world's most prestigious car manufacturer is trading at barely 8 times earnings, rather than commanding a likely rating in excess of 12 times as a separate listed company.

As individual entities, both Vickers

and Rolls-Royce Motors would be more focused and better placed for future performance.

IEP estimates that your new combined shareholding in Vickers and Rolls-Royce Motors would have a value of £2.55, representing a thirty per cent increase\* for all existing shareholders.

IEP's proposal merely asks your Board to formulate plans for a demerger. This is not a sale or a break-up.

Beneficial ownership will remain with you - the existing Vickers' shareholders.

INCREASE SHAREHOLDER VALUE. DEMERGE ROLLS-ROYCE MOTORS.

BASED ON VICKERS' SHARE PRICE PRIOR TO THE ANNOUNCEMENT OF IEP'S PROPOSALS ON 8 MARCH 1990.

#### Pirelli Tyre declares Fl 2 a share dividend

By Halg Simonian in Amsterdam

PIRELLI TYRE HOLDING (PTH), the Dutch-based holding company for the tyre activities of Italy's Pirelli group, raised net profits by 7.9 per cent to Fl 206m (\$109m) last year following a 12.6 per cent rise in sales to F16.67bn.

Adjusted for the main 1988 purchase of Armstrong Tire, the US tyres group, sales rose by 6 per cent last year, said Mr Ludovico Grandi, chairman. The company is paying a divi-dend of Fl 2 a share.

PTH, which was floated on the Amsterdam stock exchange last July, said 1989 profits had fallen below expectations owing to difficult trading conditions in the second half of last vear.

In particular, the mild Euro-pean winter had held back sales and earnings in the last quarter, the company said. Prospects for 1990 remained

fair, according to Mr Grandi, despite increasingly fierce price competition in the original equipment market. Pirelli which is forecasting a rise of about 1 per cent in overall tyre consumption this year, expects to benefit again from its strength in premium priced tyres, which has partially pro-tected it from the difficulties faced by other manufacturers.

As a result, Pirelli car sales should rise by more than 5 per cent this year, while profits should maintain their present level, according to Mr Giu-seppe Ferrari, the finance

However, much depends on price levels, while earnings will also be affected by interest costs, which jumped Fl 113m last year from Fl 55m in 1988. despite the F1 569m proceeds from the share float.

The jump stems from the fact that average debt in 1989 exceeded that of the previous year, largely on account of the Armstrong purchase and PTH's current \$10n four-year

investment plan. Although group debt should fall this year, interest payments are likely to remain at around last year's level on account of higher interest

## Buoyant General Electric climbs 12% to \$950m

By Janet Bush in New York

GENERAL Electric, the leading US industrial and services conglomerate, yesterday reported a healthy rise in net income in the first three months of this year and said strong incoming orders suggested that 1990 would be another "excellent year."

The company achieved net earnings of \$950m in the first quarter, compared with \$849m a year earlier, a jump of 12 per

Earnings per share increased by 13 per cent - reflecting the first effects of General Electric's \$10bn share buy-back programme - to \$1.06 a share from 94 cents in the first quarter of 1989. Consolidated revenues were \$12.6bn, up 6 per cent from \$11.9bn in the year-

Mr John Welch, chairman, said the double-digit increases in earnings reflected solid improvements in the company's operating margins because of higher productivity. He said the first quarter saw substantial strength in bookings for longer-cycle busi-

New orders for Power Generation were up 60 per cent, com-pared with the first quarter of 1989, and Medical Systems nent orders went ahead 25 per cent. Aircraft Engines had a back-

log, including options, of around \$35bn following large new orders from Lufthansa of West Germany and the Soviet Union's Aeroflot. Also encouraging was the fact that short-cycle orders, which were relatively flat in the quarter, turned higher in

Particularly strong contribu-tions were made by GE Finan-cial Services which achieved a 23 per cent rise in net earnings largely due to a healthy performance by GE Capital Corp, and by Power Systems which saw significant sales

Aircraft Engines was another strong segment with a sharp rise in operating profits, reflecting improved margins on

relicting improved margins on relatively flat sales.

Among the weaker divisions was Materials which saw its operating profit down consider-ably, because of a soft housing market and therefore lower demand for appliances, and

#### Low plastics prices hit Nova

By Bernard Simon in Toronto

NOVA Corporation of Alberta unveiled a sharp fall in first-quarter earnings after being hit by low petrochemical and

plastics prices.

The debt-burdened Canadian petrochemicals, pipeline and energy group's net income slid to C\$32m (US\$27.4m) after preferred share payments or 11 cents a share, from C\$124m or 48 cents a year earlier. Revenues slipped from C\$1.3bn to

The number of shares outstanding rose from 245m to 299m as a result of a rights offering late last year. Operating income from petrochemicals, plastics and rub-ber tumbled to C388m from C\$243m. The company also blamed the strong Canadian dollar and a temporary inter-ruption of feedstock supplies for polystyrene.
Pipeline income rose to

C375m from C\$69m, thanks to expansion of the company's pipeline system, which collects almost all the natural gas delivered to Alberta border points for transmission to other parts of North America. As part of efforts to lighten its C\$3.7bn debt load, Nova has said it would consider bids for its rubber division, one of the

world's three biggest makers of synthetic rubber. Analysts estimate this business could fetch between C\$800m and C\$1bn. The company has put up for sale several smaller assets, which contributed C\$50m to revenues and C\$13m to operating income in the first quarter

businesses were deconsolidated at the end of last year. Nova is also taking a close look at its 43 per cent interest in Husky Oil, an energy and sulphur producer, whose controlling shareholder is the Hong Kong magnate Mr Li Ka-shing.

#### Campeau told to repay C\$26.7m loan

By Bernard Simon in Toronto

AN ONTARIO court has ordered Mr Robert Campeau, the beleaguered Canadian real estate and retailing magnate, to repay C\$26.7m (US\$22.9m) to Bank of Montreal for a per-sonal loan on which he is in

The judgment is the latest in a series of steps by creditors against Mr Campeau, whose personal finances appear to be stretched by the difficulties of

Kreditanstalt für Wiederaufbau

April 18, 1995 at par

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ECU 200,000,000

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the debt-laden US retailing interests owned by his holding company, Campeau Corpora-

Campean Corporation's two subsidiaries, Federated Department Stores and Allied Stores, filed for protection from credi-tors under US bankruptcy laws last January.

If Mr Campeau fails to repay Bank of Montreal, the bank has the right to seize 425,000

Campean Corp common shares and C\$17m of debentures that were pledged as collateral for the loan. The shares represent slightly less than 1 per cent of the total outstanding.

Mr Campeau borrowed the money in late 1987 to help pay for share purchases. Campeau Corporation's share price has subsequently plummeted from C\$30 to a record low of C\$1.28

This announcement appears

as a matter of record only.

#### United Telecom to buy GTE's Sprint stake

By Karen Zagor in New York

the US telecommunications group, is to buy GTE's 19.9 per cent stake in long distance car-rier US Sprint for about \$500m. United Telecom already owns the remainder of

Mr William Esrey, United Telecom chairman, told the annual meeting he intended to annual incenting the end of May that United Telecom was exer-cising an option to buy GTE's limited partnership interest in

GTE, the biggest US telecommunications group outside the Bell system, yesterday reported record first-quarter sales and earnings, thanks to strong contributions from its ore telephone operations. Net profits for first three

months of 1990 advanced 8 per cent to \$355m or \$1.05 a share from \$829m or 97 cents a year

Revenues grew 9 per cent to \$4.5bn from \$4.1bn the previous year. The Stamford, Connecticut-

The Stamford, Connecticut-based company said revenues from telephone operations rose 5 per cent to \$3.2bu, while operating income increased 4 per cent to \$720m.

It said the improvements came in spite of a voluntary \$101m annual rates reduction which, with a similar reduc-tion in April 1989, reduced the 1990 first-quarter revenues 1990 first-quarter revenues and operating income by about

Positive factors such as growth in the number of tele-phone lines, and an 11 per cent rise in network usage contrib-

rise in network usage contrib-uted to the growth.

The company is in the mid-dle of reorganisation pro-gramme which is expected to produce annual savings of about \$1hm by the mid-1990s. The reorganisation will result in about 14,000 job cuis.

Mr. James Johnson, chair-

Mr James Johnson, chair-man and chief executive, said the reorganisation would "contime to improve customer ser vices as well as substantially reduce costs and increase our

Revenues from telecommunications products and services jumped 37 per cent to \$798m, largely due to higher sales of government communications systems, cellular-mobile telephone services and directory advertising.

Operating sarnings rose to \$37m from \$10m in the latest vision in the 1989 quarter, operating earnings advanced 30 per cent in the latest three

## Warner-Lambert reveals strong first quarter

By Karen Zagor in New York

WARNER-LAMBERT, the US pharmaceuticals and non-prescription health products group yesterday reported strong first-quarter results, with all the company's business segments contributing to the growth.

Net income for the three months to end-March grew 10 per cent to \$120.8m or \$1.79 a share, from \$101.im or \$1.49 a year earlier. Revenues rose to \$1.1bn from \$1.02bn.

Mr Joseph Williams, chair-man and chief executive, said: This outstanding first-quarter performance strengthens our confidence that we will meet our announced objective to increase earnings per share by at least 16 per cent during

pany's ethical pharmaceuticals products rose 10 per cent to \$359m and sales worldwide of non-prescription health care products advanced 4 per cent

Confection sales rose 9 per cent and sales of Warner-Lam-bert's other products grew 13 per cent to \$187m.

warner-Lambert unveiled its potentially most lucrative product. Novon, a biodegradable material similar to plastic which is based mainly on chemically modified starch. The first operating pilot plant will be based near Basel, Swit-American Home Products,

another leading manufacturer of prescription and ethical drugs, posted record first-quar-ter sales and earnings yester-

day. The company said net income advanced 12 per cent to \$314.5m or \$2.01 a share on sales up 4 per cent at \$1.81bn.
It said net income in the lat-

est quarter benefited from a lower effective tax rate, related to the acquisition of A.H. Robins, the controversial manufacturer of the Dalkon Shield intra-uterine contraceptive. AHP brought A.H. Robins out of bankruptcy at the end of

last year. The company said previous years' results had been restated for the merger with

AH. Robins on a pooling of interests basis.

Net sales from the health care products segment rose 3 per cent while food and household products saw sales advance 8 per cent. advance 8 per cent.

## PaineWebber soars 17%

PAINEWEBBER, the Wall Street securities house, yesterday reported a 17 per cent jump in first-quarter net earn-ings despite a weak period for investment banking and risk arbitrage trading losses.

Net earnings were \$10.8m, against \$9.2m a year ago. Earnings per share, after deducting fixed income, asset manage-

preferred stock dividends, were 20 cents, against 11 cents. Revenues, including net interest, were \$426.1m, up 7 per cant.

Mr Donald Marron, chairman, said the operating performance of its leading businesses

ness. He reported an increase in the amount of retail customer assets held at PaineWebber to more than \$67.1bn at the end of March, against \$54bn. The company did not disclose how large the trading losses were from risk arbitrage

ment and international busi-

## Reviving a sports legend

Bernard Simon looks at the fortunes of Maple Leaf

henever Mr Harold Ballant was calon ill in the past few years, the shares of Maple Leaf Gardens, the Toronto company controlled by the crusty diabetic with a hearty appetite for Mars bers, would bounce up a couple of dollars.

It therefore came as something of a supprise when Maple

thing of a surprise when Maple Leaf shares dropped on the Toronto stock exchange last week following the death of one of the most colourful but least-loved characters in the Canadian sports and business

world.

Investors who drove up the share price banked on the fact that whoever succeeds Mr Ballard would do a better job in realising the full value of the company's two main assets—the Maple Leafs for hockey team and its home arena, Maple Leaf Gardens.

But Mr Bullard's death, at the age of 86, is also expected

to fuel some of the rivalries which brought large doses of tragedy, comedy and farce to

The company's future will probably be in limbo for some time as his three children and a live in companion, 30 years his junior, sort out who is to get what from his estate.

The hockey team and the Gardens building are North American sports legends, but both have been sadly neglected under Mr Ballard's erratic rule. Mr Ira Katzin, analyst at Toronto saurities firm Marit Investment, estimates the company's assets are worth some C\$200m (US\$171m), compared with the current market valua-

with the current market valua-tion of around Ck162m.

The Maple Leafs team, once considered among the finest on ice, has not won the Stanley Cup (the North American ice hockey championship) since 1967. The past few years have been marked by its poor stand-ings in the league, low morals smoog the players and by man-agers and coaches who prom-ised great things but were fired in quick succession by Mr Bal-

Maple Leaf Gardens, a hunk of a building which seats up to

CALLING

OF THE ANNUAL GENERAL

SHAREHOLDERS MEETING

The shareholders of Credito Italiano are called to

attend the Annual General Shareholders Meet-

ing to be held on April 26. 1990 at 3.00 p.m. in

the Bank's registered office in Genoa, in Piazza

De Ferrari (the entrance is in Via Dante 1). If nec-

essary a second sitting will be held on May 24,

1990 at the same address and at the same time, to

Agenda

1) The reports submitted by the Board of Direc-

tors and by the Statutory Auditors. The Bal-

ance Sheet as at December 31, 1989 will be

presented and the relative resolutions made.

2) Appointment of the Board of Directors after

3) The emoluments due as per Article No. 29 of

All shareholders who possess ordinary shares which have voting rights may attend the meeting, providing that they are listed in the Shareholders Register, and that they have deposited

their shares with any Credito Italiano branch or

with Monte Titoli S.p.A., at least five days be-

fore the date scheduled for the Annual

the company's Articles of Association.

having resolved upon its number.

discuss and debate upon the following

17,000 people, is a prime piece of real estate in Toronto's main commercial and financial corridor. But like the team, the building badly needs a facelift. Often pictured in the past few years angrily waving his walking stick, Mr Ballard gained a reputation for extreme bluminess matched by few other chief executives of public companies.

Explaining a decision in the 1860s to replace a picture of the Queen in Maple Leaf Gardens with extra seats, Mr Ballard said: "If people want to see a picture of the Queen, they can so to an art gallery."

- Conditions at the Gardens

started to improve even before Mr Ballard died. After a court declared him mentally incompetent two months ago, a new management team immediately, raised workers' salaries by mike than 50 per cent. It will take a little longer to

tunes. The day after Mr Ballard's death, the Leafs were once again knocked out of the first round of the Stanley Cup.

## Alcoa earnings slide

ALUMINUM Company of America (Alcoa), the world's largest aluminium producer and a business whose perfor-mence is widely considered a gauge of the state of America's industrial economy, yesterday reported sharply lower income for the first quarter, writes

Karen Zagor. Wall Street had expected the Pennsylvania-based company to post lower earnings, and shares in Alcoa gained \$% to \$54% on the New York Stock Exchange yesterday.

This was in marked contrast to the company's fourth-over-

to the company's fourth-quar-ter results, which stunned Wall Street when they fell 24 per

For the three months ended March 31, Alcoa saw net profits fall to \$148.6m or \$1.69 a share, down 45.8 per cent from \$276m or \$3.12 a year earlier. Sales were essentially flat at

\$2.64hn, against \$2.62hn in

Mr Paul O'Neill, chairman, attributed the fall in earnings to the unstable economic chmate in Brazil, reduced activity for fabricated products and a shift in product mix towards more ingot sales.

Earnings were also hart by lower prices for ingot and some fabricated aluminium prod-Mr O'Neill said that the

strong measures being taken to curb rampant inflation in Brare in the long-term interest of Brazil and Alcos. "The deterioration in the economy that began in the third quarter of last year seems to have stopped in the first two months of 1990," he said. Aluminium shipments increased 4 per cent to 634,000

tonnes in the latest first quar-

#### Rockwell sales reduced

By Louise Kehoe in San Francisco

ROCKWELL International, the electronics, aerospace and defence manufacturer, reported an increase in operating income for the second quarter on slightly reduced sales. Income was slightly above

expectations.

Net income for the quarter was \$173.4m, or 70 cents per share, compared with a net of \$270.7m or \$1.05 per share in the same quarter last year when the company recorded a gain of \$104m from the sale of its Measurement and Flow

\$3.15bn, down from \$3.16bn in the second quarter last year. For the six-month period, net income was \$319.2m, or \$1.29 per share, compared with \$430.7m or \$1.57 per share in the first half of last year. Sales for the six-month period were up slightly at \$6.04bn.

Rockwell said the results

demonstrated strength in its electronics businesses. Sales in the electronics sector rose 5 per cent. Mr Donald Beall Rockwell chairman and chief executive, said the company expected modest earnings per

General Meeting.

THE BOARD OF

survey on: 4th July 1990

For a full editorial synopsis and advertisement details, please contact:

on 01-873 3000 or write to him at: Number One Southwark Bridge London SE1 9HL

Agent Bank

Control division.

Sales for the quarter were

The Commissioners of The State Bank of Victoria tion constituted under the State Bank Act 1958 of the State of Victoria, Australia)

**Guaranteed Undated Capital Notes** For the six months 17th April, 1990 to 17th October, 1990 the Notes will carry an interest rate of 3%% per annum with an interest amount of U.S. \$441.61 per U.S. \$10,000 Note and U.S. \$11,040.36 per U.S. \$250,000 Note. The relevant interest payment

U.S. \$125,000,000

Listed on the London Stock Exchange

Bankers trus. Company, London

date will be 17th October, 1990.

#### SWEDEN

The Financial Times proposes to publish this

Chris Schaanning or Gillian King

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New Issue April 1990

Offering Price:

Redemption:

Commerzbank

Dresdner Bank

Amro Handelsbank

(Deutschland) oHG

Nomura International

Generale Bank

Interest:

Listing:

Deutsche Genossenechaftsbank

Bayerische Vereinsbank

Banque Nationale de Paris S.A. & Co.

(Deutschland) oHG Swiss Bank Corporation

Crédit Lyonnais SA & Co.

101/41/4 p. s., payable annually in arrears on April 18

Investment Banking Westdeutsche Landesbank Girozentrale

Bank Brussel Lambert N.V.

Crédit Commercial de France IBJ International Limited

Salomon Brothers AG S.G. Warburg Securities

BHF-Bank

Girozentrale

Hessische Landesbank

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- Girozentrale -

Paribas Capital Markets Group

Credit Suisse First Boston **UBS Phillips & Drew** Securities Limited

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International

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Shearson Lehman Hutton

Deutsche Girozentrale Deutsche Kommunalbank

Norddeutsche Landesbank Girozentrale

#### INTERNATIONAL COMPANIES AND FINANCE

## Treasuries retreat after barrage of negative data

By Janet Bush in New York and Deborah Hargreaves in London

A BARRAGE of negative economic news hit the US Treasury bond market yester-day morning, pushing prices of long-dated issues down by more than a feel point.

more than a full point. At midsession, the Trea-sury's benchmark long bond

#### GOVERNMENT Bonds

reveal

was quoted 12 point lower to yield 8.74 per cent, the highest so far this year. Even short-dated maturities were as much as % point lower. The 40 year Resolution Funding Corp bonds issued recently were quoted a full point lower to yield 9.04 per cent.

The first shock to the market was news that consumer prices

was news that consumer prices rose 0.5 per cent in March and excluding food and energy, by 0.7 per cent. The Consumer Prices Index without food and energy is regarded as a close proxy for underlying inflation and was much higher than the market was anticipating. This year the CPI has risen at an 8.5 per cent annual rate, the largest first-quarter increase since

The CPI figures were fol-lowed by stronger than expec-ted figures for March indus-trial production, which showed a gain of 0.7 per cant, around

double what the market had been expecting. On top of that capacity utilisation jumped 0.4 per cent to 83.3 per cent in March.

The message of these figures, which overshadowed a report that housing starts fell 9.3 per cent in March, is that the US has an inflation problem.

THE LONDON gilts market suffered a bout of the post-holiday blues yesterday when prices tumbled by almost a point on the back of a depressed US Treasury market. Traders returned to their desks in pessimistic mood and a poor performance by Wall

Street was enough to tip the market into a downward spin. Sterling did little to boost confidence and the thin bond market remained caution

The benchmark 11% per cent 2003/07 gilt dropped to around 96% by the close of business yesterday, which marked a loss of about % of a point ~ down to its lowest for several weeks.

WEST GERMAN bond price traded quietly after the Easter break. The 7% per cent banch-mark 2000 bond was marked down at the fixing to 94.05 from 94.27 with a yield of 8.66 per cent, after a previous level of 8.63 per cent.

-	BENCHMARK GOVERNMENT	BONDS
-		

	Coupen	, Design	Price '	Change	Yield	Week ago	Month ago
UK GILTS	10.000	4/93	97-18	-09/32	13,52	13.35	13.33
W 4	. 10.500	5/99	88-09	-19/32	12.72	12.46	12.22
	8.000	10/08	80-00	-26732	11.65	11.44	11.15
US TREASURY."	8.500	02/00	98-08	-19/32	8.77	8.60	8.60
	8.500	02/20	97-16	-34/32	8.73	8.56	8.55
JAPAN No 119		6/99	85.6927	~0.577	7.42	7.26	7.11
No 2	5.700	3/07	88.5550	+0.004	7.20	7.24	6.94
GERMANY	7.758	02/00	93.9000	-0.350	8.68	8.70	8.67
FRANCE BYAN	9.000	02/95	95,9056	-0.247	10.09	10.03	10.53
CAT	8.500	03/00	93.0200	-0.120	9.61	9.67	9.90
GANADA "	9,750	05/00	88.6500	-1.450	11.70	11.59	10.97
METHERLANDS	7.750	01/00	92,1700	-0.260	8.97	9.01	6.94
AUSTRALIA	12.000	7/99	92,7214	-0.143	13.38	13.46	13.40
London closing, "d Yields: Local marie	lenotes Ne et siender	w York		S. UK in S	i2nda., p	thers in	decimal

#### S&P gives DnB its lowest debt rating

ASSET QUALITY problems have prompted Standard & Poor's Corporation, the US-based credit-rating agency, to assign its lowest investment grade debt rating to Den norske Bank (DnB), writes Karen Fossli in Oslo.

DnB, Norway's largest bank, officially came into being yesterday following the marger of Bergen Bank and Den norske Creditbank (DnC). S&P has assigned an A-3 rating to DnB's \$500m Eurocommercial paper programme and to DnB US

Finance's \$1bn US commercial paper programme.

The asset quality difficulties may linger in the medium term. It is thought they will depress earnings capacity while prolonging the time needed to bolster core capital.

#### FT INTERNATIONAL BOND SERVICE

Listed are the latest inter	rational: b	onds for which there	is an	adequate secondary marks	t.	
US DOLLAR	:	Change an	1			Closing prices on April 17
US BOLLAR STRAIGHTS Alberta 9-3-9-5. Alberta 9-3-9-5. Asstria 9-5-7-9-7-9-7-9-7-9-7-9-7-9-7-9-7-9-7-9-		d Color day week Wa	Md.	VEM STEAMENTS Canada 6 to 91. Canada 5 to 92. Canada 5 to 92. Canada 5 to 93. Canada 5 to 93. Denmark 6 to 95. E.I.B. 4 to 93. Morridg 5 to 95. World Bank 5 to 98. World Bank 7 94. Average price change.	أتسح	Mid Offer play week Yield
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Austria 9% 93	140 10	01,101,1,−01,−01, 9,	21	Cr.Local France 64, 94	300	943 954 -04 -04 4.70
B.F.C.E. 91, 95	-150 9	14 984 -04 -04 9. 14 984 -04 -04 9.	4	E.I.B. 4% 93	300 30	943 954 -04 -04 6.70
Brit. Tel. Fir. 93, 98	250			Norway 51g 95	50 50	904 914 -04 -04 7.35 924 924 0 -04 7.39
C.C.C.E 94 95	300 9	75 995 -034 -035 9.7 75 995 -034 -035 9.7 75 995 -034 -034 9.7 95 953 -034 -035 9.7 75 035 0 -034 9.7 75 977 -034 -034 9.7 75 977 -034 -034 9.7 75 977 -034 -034 9.7 75 977 -034 -034 9.7 75 977 -034 9.7 75 977 -034 9.7 75 977 -034 9.7 75 977 -034 9.7	T.	World Bank 51e 98	30 10	945 954 -04 -04 6.70 945 954 -82 -04 6.70 934 94 -04 -05 7.31 904 915 -04 -05 7.35 924 924 0 -04 7.39 864 87 0 -04 7.39
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E.E.C. 791	100 90	15 974 -04 -04 9.	.10 .24	OTHER STRAIGHTS Abbey Nat. 104, 94 CS	اربيط 1.50	264 Stier day week Yield 864 894 -03 +04 13.72
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\* No information available-previous day's price t Caly one market maker supplied a price

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The prices over the past week were supplied by: Bankers Trust International; Krediethank N.V.; Commerchank AG; Deutsche Bank AG; Westdeutsche Landersbank Groanstrake; Bank Generale de Locembourg SA; Bank Internationale Locembourg Krediethank Locembourg, Algement Bank Naderland MV; Pierson, Heldring & Pierson; Dreift Suisse; Bank of Tokyo International; Chemical Bank International; Citicorp International Bank; Dalwa Europe NV; LTCB International; Robert Fiesmeling & Co.; Goldman Sacts International Corporation; Handred Bank; Ib International; Mcridio Securities Company (Europe); Homore International; Sanuel Montagu & Co.; Societe Generale Suraest Turnbull; State Bank of Victoria; Sanus Corporation; IMS-Pulling & Breer, E.E. Werburg Beautiful

#### Wasserstein Perella to open office in Paris

By Stephen Fidler, Euromarkets Correspondent

WASSERSTEIN Perella, the US ergers and acquisition specialist formed in 1988, inten to expand its European operations by opening an office in Paris in the next three mouths.

According to Mr Stephen Oxman, the firm's deputy chairman, the move reflects its increasing interest in European business. The group opened a London office soon after its inception, now staffed by more than 20 professionals, a figure likely to expand to 30 by the year end, he said. The New York-based group also has offices in Tokyo, Chicago, Househow and Los Angeles.

Houston and Los Angeles. Yesterday, WP and Banque Paribas announced they were joining forces to form a fund of at least Ecu300m (\$250m) to make mezzanine loans for friendly acquisitions and corporate restructurings in Europe. This is the largest fund of its type. It is expected to be the prime vehicle for the groups' investment in Eurogroups' investment in Euro-pean mezzanine debt. Mezza-nine loans are so-called because they form a slice of finance more risky than the senior loans provided by banks, but less risky than

equity. Commerchank of West Germany and Amsterdam-Rotter-dam Bank of the Netherlands have also committed money to the fund. However, the participants were unwilling yester-day to disclose the shares of the various participants.

Mr Oxman said that further discussions were under way with other investors, including institutions in North America, Japan, Spain and Italy, if these institutions join the fund discussions are expected to be completed over the next few months when there is expected to be a second closing - its size will be further expanded. He said there was no question of the four existing investors scaling down their commit-

WP and Paribas in the first half of last year. The fund is expected to be fully invested in two to three years. Marketing it to other institutions began has October.

#### Indonesian fund sales completed

By Deborah Hargreaves

DAIWA has completed sales of a \$30m Indonesian equity fund that marks the latest wave of investor interest in the country. The Indonesian equity fund is a general investment fund looking at the new issue market and the private sector. The new fund is part of a hid

to build a strong range of Asian investment products tar-geted at Japanese and Middle Eastern investors. The firm plans to launch a \$60m Thai fund in May and is looking at

other country funds as well as Asian equity issues.

Daiwa has also launched a \$100m global small capitalisa-tion unit trust listed in Ireland. It is the first stock fund to be listed in Dublin and takes advantage of tax concessions similar to Luxembourg's.
A fund listed in Ireland can be sold directly to Japanese investors prohibited from buy-ing stock in a fund from another offshore location.

#### Liffe suspends some contracts

By Deborah Hargreaves

THE London International Financial Futures Exchange is suspending some of its cur-rency futures contracts follow-ing board approval to shelve the thinly-traded products.

The dollar/D-Mark futures and option, Swiss franc and year futures will cease trading immediately, with the remain-ing currency products phased out over the next few months. Liffe's currency products have failed to attract much business, which the exchange attributes to the healthy state of the interbank market in London.

#### Correction

RJR junk bonds

Owing to an editing error, the first paragraph of the story in late editions on Thursday April 12 headlined "Junk bond speculation focuses on KKR." was open to misinterpretation, The paragraph should have read: The high yield market rose sharply yesterday on widespread speculation that Kohlberg Kravis Roberts, the buy-out specialists which took RJR Nabisco private in a leveraged buy-out in 1988, is taking steps to avert potential problems in paying interest on some of RJR's junk bonds. Focus on 1990:

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In these times of rapid change, preparation for a broad range of possible future developments is essential. That's why banking is, more and more, about risk management. As a client-driven bank, DGZ has geared its service capabilities to help its customers meet these challenges: We put emphasis on risk management products.

In 1989, DGZ's lending volume to domestic and international clients rose a healthy 4.3 percent to DM 26.6 billion. Playing a focal part in our asset and liability management, our money market, forex and securities operations contributed significantly to the solid performance.

Financial Highlights (DM million)	1989	1983
Total Assets	43,970	41,741
Due from Banks	16,470	15,132
Debentures and Bonds	6,277	6,655
Receivables from Non-Bank Clients	19,072	17,819
Deposits by Banks	15,833	16,833
Deposits by Non-Bank Clients	3,343	3,118
Own Debentures in Circulation	22,708	19,621
Capital and Published Reserves	785	780
Net Interest and Commission Income	220	243
Operating Income	146	168
Net Profit	30	30



Taunusaniage 10, D-6000 Frankfurt am Main 1, Telephone: (0.69) 2693-0, Telex: 414168; Kurfürstendamm 32, D-1000 Bertin 15, Telephone: (0.30) 8812096, Telex: 183353; Luxembourg Branch: 16, Boulevard Royal, L-2449 Luxembourg, Telephone: 474360, Telex: 3101; DGZ International S.A.: 16, Boulevard Royal, L-2449 Luxembourg, Telephone: 462471-1, Telex: 2841

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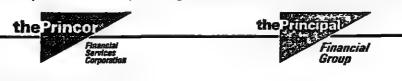
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Manufacturers Hanover Corporation U.S. \$100,000,000 Floating Rate Subordinated Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that 8%% per annum for the period 17th April, 1990 to 17th July, 1990 with a coupon amount of U.S. \$221.18 for the U.S. \$13,000 denomination and \$5,529.51 for the U.S. \$250,000 denomination and will be payable on 17th July, 1990 against surrende: of Coupon No. 20. Bertkers Trust Company, London Agent Be

Banco Central de Costa Rica U.S. Dollars Floating Rate Serial Notes due 1988-1992

For the period 17th April, 1990 to 17th October, 1990 the Notes will carry an interest rate of 9'4% per annum, with a couron amount of U.S. \$30.12 per U.S. \$1,000 Note payable on 17th October, 1990. Bankers Trust Company, London

£200,000,000 MFC Finance No.1 PLC Mortgage Backed Floating Pate Notes Due October 2023 In accordance with the Terms and Conditions of the Notes, notice is hereby given that the new interest rates and periods in respect of the subject Notes are as follows:-Payment Date Series A 4 April to 2 May '90 Serios B 5 April to 3 May '90 Serios C 6 April to 4 May '90 Rato % Payment Date
15355 Series 0 F1 April to 9 May 90
15345 Series E 12 April to 10 May 90
16345 Series F 12 April to 11 May 90 By: Chibank, N.A. (CSSI Dept.) April 18, 1990 **CITIBANCO** 

> PETROLEOS MEXICANOS US \$125,000,000 FLOATING RATE

NOTES DUE 1991 In accordance with provisions of the Notes, notice is hereby given that the rate of interest for the period 17 April, 1990 to 17 October, 1990 has been set at 85% per annum. Interest payable on the interest payment date, 17 October, 1990 against coupon no. 19 will be US \$225.57 per US \$5,000 Note.

CHEMICALBANK as Agent Bank

#### INTERNATIONAL COMPANIES AND FINANCE

## Spain's five-year issue set to give Ecu sector a fillip

THE KINGDOM of Spain will give the Ecu sector of the Eurobond market a fillip when it launches an Ecu500m fiveyear issue in the next 10 days. Terms of the issue are still being set, but the bookrunner and joint lead manager have now been appointed by the

Spanish Treasury.
Spain first announced its intention to borrow in Ecu several months ago, and recently launched a domestic issue. Its debut international Ecu issue was postponed in March amid worries over the implications of German unification for the composition of the Ecu basket of currencies.

The deal will be designed to attract wide international interest. For example, the bonds will be free of withholding tax. It was confirmed yes-terday that Banco Bilbao Viz-caya would be the bookrunner. with Banesto as joint lead

Meanwhile, the primary market for Eurobonds almost dried up yesterday, with investors still unwilling to move funds out of short-term deposits and borrowers far from eager to pay the high yields needed to raise funds.

In Switzerland, however, Swiss Bank Corporation was

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CANADIAN DOLLARS

the lead manager of two successful new issues. A SFr100m three-year private placement for Toyota Motor Credit Corpo-ration was launched with an 8 per cent coupon amid favouraole comments on the pricing. The bonds were trading well

#### INTERNATIONAL Bonds

inside fees at less % bid. Pro-ceeds were thought to have been swapped into floating-rate dollars to achieve a funding rate of around 20 basis points

below the London interbank

offered rate. A SF125m five-year public deal for Deutsche Girozen-trale-Deutsche Kommunalbank, the central institution of the West German savings bank system, was less enthusiasti-cally received, but traders said the pricing was very fair and there was demand for the bonds. Early indications suggested the paper was trad-ing comfortably on fees at around less 1% bid.

DGZ first borrowed on the Swiss market in 1986. Yesterday's issue was its second in On the Swiss secondary mar-

**NEW INTERNATIONAL BOND ISSUES** 

ket, the recent World Bank 7% per cent issue improved % point to less 1% hid in what traders described as moderate but steady demand. Elsewhere, ScotiaMcleod

increased its recent deal for Toronto Dominion Bank to C\$125m, saying it had met steady retail demand for the paper. The new tranche was launched at a spread of 74 basis points over Canadian Treasuries, in line with the existing C\$100m issue. The lead manager was quoting the enlarged issue at 98.75 bid.

Secondary market activity was subdued, with traders reporting some profit taking on liquid issues as investors sought to move to a shorter position on the maturity curve. The recent World Bank Y45bn issue brought by IBJ International was trading steadily at 99.93 bid to yield 7.27 per cent, comfortably inside other Euroyen bench marks. For example, the Y50bn 5½ per cent Norway deal was yielding around 7.39 per cent. • Schroders announced that Hepworth's £100m convertible issue had been 55 per cent taken up by existing sharehold-ers and that the rump of the issue had been placed with sub-underwriters.

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rme.	a) Non-ce	diable. b) is	eus increas	ed from Ci	100mL		- 1

#### Sweden abolishes turnover tax

SWEDEN abolished turnover taxes on bond and stock market transactions on Sunday in a move that will give a long-term boost to the country's growing derivatives mar-kets, writes Deborah Har-

The introduction of the tax at the beginning of last year crippled trading in the coun-try's bond market and almost stopped trading in interest rate options. The tax abolition did not immediately affect trading in Sweden, but brokers expect it to boost the country's credit and options markets gradually.
OM, Sweden's electronic options market, launched new bond futures and options con-tracts yesterday to try to

attract business put off by the

OM had seen its interest rate options activity cut down to five to 10 contracts a day from

a pre-tax level of 10,000 lots a day.

In addition, the tax had forced the closure of the Swedish Options and Futures Exchange (Sofe), an arm of the Swedish Stock Exchange. The tax had pushed business to competing markets in London and Copenhagen and its removal should see a gradual drift of trading back to Swe-

#### Midland Bank unit in Turkey delayed

By David Barchard

MIDLAND BANK'S plans to be the first UK clearing bank to set up a subsidiary in Turkey are being delayed by the refusal of a Turkish cabinet minister to sign the decree formally allowing the unit to be opened until a Turkish bank is given permission to open a branch in London.

Midland ambited to the Turk-

given permission to open a hranch in London.

Midland applied to the Turkish Government last October to open the subsidiary. The Turkish market has proved lucrative for a stream of new entrants in the last decade, but Standard Chartered is at present the only British bank with a branch in Turkey.

It is understood that Midland obtained the approval of the Turkish Central Bank, Treasury and State Planning Organisation, and premises for the branch had already been set up. It was expected that the subsidiary would formally be opened early next month when Midland's chairman, Sir Kit MacMahon, visits Turkey with a delegation of the British Invisible Exports Council.

However, Mr Gunes Tuner, the Turkish State Minister in the furking state minister in charge of the Treasury, has indicated that he will not sign the decree enabling Midland to go ahead until Iktisat Bankasi, m Istanbul-based bank owner by Mr Erol Aksoy, one of Tur-key's best-known bankers and a prominent supporter of the ruling Motherland Party, is given permission to open a

branch in London. Iktisat Bankasi has a repre entative office in London and is understood to have applied to the Bank of England for permission to open a hranch.

Mr Taner's opposition to Midland has incurred criticism from several senior officials. from several senior officials here, who have leaked the story to the Turkish press several times in the last few weeks. "This sort of thing does Turkey's international image no good at all," said one official in Ankars this week.

British officials here declined in comment on the

declined to comment on the story, although they confirmed that the signing of Midland Bank's decree had been

## Chicago shakes hands with the SEC

Barbara Durr on the new regulatory body for the US futures industry

7 he Chicago futures exchanges are giving surprise backing to new legislation aimed at overhaul-ing the regulation of US financial markets. The legislation, introduced this month, would create a new agency replacing both the Securities and Exchange Commission and the Commodity Futures Trading Commission.

The new agency, the Mar-kels and Trading Commission, would regulate both the securities and futures markets. By unifying the present split framework, it would provide the linkage in regulation that already exists through investmant. With the advantage of seeing across markets, it theo-retically could assess potential problems earlier and take

appropriate steps.

The MTC would have five commissioners appointed by the US President and approved by the Senate. The authorities have laid down two years as the transition period to the

new regime.
"This idea is better than any
I've heard," says Mr Leo
Melamed, special counsel to the Chicago Mercantile Exchange and a key figure in the fixtures industry. "A single structure that gives all the markets their correct due" is the kind of compromise Mr. Molemed except he can support Melamed says he can support. The proposal, called the Mar-lets and Trading Reorganisa-

tion and Reform Act, was motivated in part by a need to hait the main argument used vated in part by a need to halt a long-running turf battle between the two regulators. The SEC oversees equities and the CFTC futures, but certain derivative products such as stock index futures have raised questions about where regulatory lines should be drawn.

Both Chicago exchanges oppose a merger of the two agencies because they believe that the SEC, the stronger of the two, would swallow up the CFTC and treat futures like

Mr Thomas Donovan, the president of the Chicago Board of Trade, is against a SEC takeover of futures because "its institutional bias [In favour of the New York equities mar-kets] would kill the futures industry in the US."

But the House market reform Bill would attempt a neutral restructuring of the two agencies. This has calmed Chicagoans. "We'll warm to the proposal because it comes closes to an overall solution." Mr Donovan says.

The change of heart in Chicago comes after momentum was lost in Washington for a quick transfer of stock index futures from the CFTC to the

Efforts to pare away stock index futures or perhaps all financial futures from the CFTC diminished after Mr for the move by Treasury Sec-retary Mr. Nicholas Brady and SEC chief Mr Richard Breeden. Mr Brady and Mr Breeden. had contended that stock index futures and the split regulation

of them from their cash mar-hets caused volatility in equi-ties trading. But Mr Greenspanagid in a Senate hearing last

reeden; argued that Richard Breeden; argued that CFTC should lose some futures month that, according to Fed

studies, there was no convinc-ing evidence that stock index or split regulation of stock index futures and the underlying cash market caused volatility. According to the Fed, volatility was the result of rapidly advancing technology that hastened trading and a concentra-

tion of assets in institutional

portfolios that increased the size of trades. Margins are a critical part of the dispute. Margins on equities are a down payment on an asset and are set at 50 per cent of the stock's value. Margins on futures are instead a performance bond, given that futures are simply a commitment to take or make delivery of a product at a given price and date in the future. the dispute. Margins on equi-

are in the intuite.

The Treasury and the SEC argue that margins on stock indices are set dangerously low, prompting excessive spec-ulation. While not completely conceding this point, Mr Greenspan said stock index futures margins should proba-bly be set higher. He suggested hly be set higher. He suggested the federal government as overseer, but that the Federal Reserve Board was not interested. Oversight by the regulatory agencies and the exchanges themselves was a better idea, he said.

The proposal would also create a new body, the Federal Financial Market Coordinating Council, to be composed of all

Council, to be composed of all

financial regulators.

The Bill would also preserve the current congressional juris-diction over the future MTC, so the politicians on the agricultural committees that overses the CFTC would not lose their Political Action Campaign con-tributions to their colleagues who oversee financial matters.

#### Extra feature of Samsung | S Korean oil refiner to \$75m issue aims to please raise cash for exploration

By John Ridding in Secul

SAMSUNG Electronics, South Korea's largest electronics company, is expected to com-plete its issue of \$75m worth of bonds with equity warrants today and is including a novel

today and is including a novel feature to make the barn more attractive.

The lasue was postponed last month because of the depressed market for Korean instruments. The market has not instrument and the instruments. not improved and the issue will therefore include a mon-

will therefore include a mon-ey-back warrant. This feature, which guaran-tees repayment if the underly-ing share price does not achieve the exercise price of the warrant during the five-year maturity, is being used

for the first time in a Korean issue. It has been included in a handful of other Euromarket

According to one of the issue's lead managers, the money-back option depends on the 70-day moving average of both the voting and non-voting charges not exceeding the crary. shares not exceeding the exer-cise price for 70 consecutive days. The money received on the warrant will be equivalent to its value at the time of the

Otherwise, the terms of the issue are unchanged from original proposals. The bond will have a zero coupon and the company is seeking an exercise premium of 110 per ceni.

By John Ridding

YUKONG, South Korea's largest oil refiner, is to issue \$75m of bonds with equity warrants to finance exploration and production.

The issue, planned for early June, will have a five-year maturity. Subscribers will be able to convert their warrants into common stock after 18 months. The coupon is expec-ted to be less than 1.5 per cent.

Yukong has seen steady sales and profits growth over recent years. In 1989 it achieved net income of US\$96m on sales of \$3.89bn. The comparable figures for 1988 were \$85m and \$3.40m respectively.

The issue coincides, how-

LONDON TRADED OPTIONS

sterling came under pressure. The release of the latest

ever, with a downturn in the market for Korean Euro-instruments. Since the end of last year, prices and premiums of Korean convertible bonds and bonds with warrants have fallen sharply, reflecting an increase in the number of issues and a prolonged decline in the underlying stock mar-

Company (KITC) will launch a new USSOm fund for foreign investors in early May. The new fund, called the Kores Equity Fund, is one of three funds approved by the Ministry of Finance as part of its policy of financial liberalisation.

responded to the equity market's

se of the latest US. more negative tone as put deal

#### LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

	nancial Time tion with the					-					
EQUITY GROUPS  A SUB-SECTIONS Figures in parentheses show number of			Tuesc	lay Ap	rii 17	1998		Thu Apr 12	Wed Apr 11	Time Ager 10	Year ago (appros
		Index	Day's	Est. Earnings Yield%	Gross Div. Yield%	Est. P/E Ratio	≈d adl. 1990	Index	Index	Tymilate	lode
stocks per sec	, cuon	No.	Change %	(Mar)	(Act at (25%)	(Net)	to date	No.	No.	No.	No.
1 CAPITAL GOODS (20)	0)	844.45	-0.1	13.88	5.35	8.78	10.96	845.08	840,97	842.97	936.
2 Building Materials G	<i>7</i> 7)	1023.41	-0.2	15.59	5.71	7.97	5.50	1025.33	1023.70		1182
3 Contracting, Construc	:tion (37)	1355.54	+0.1	18.61	6.09	7.02	16.02		1350.55		
4 Electricals (10)		2384.61	+0.3	12.31	5.62	10.04		2377.51			
5 Electronics (29)			-0.3	10.17	4.18	12.75	17.31		1768.93		
6 Engineering-Aerospa 7 Engineering-General			-0.5 +0.2	15.34 12.19	5.30 5.36	8.03 9.92	7,69	441.14 464.61	437.26 462.67	439 17	0
7 Engineering-General B Metals and Metal Fo			+0.1	24.41	6.46	4,62	7,42 0.53	481.56	462.67	462.72	
9 Motors (16)		345.15		15.57	6.53	7.51	8.43	344.98	344.00	477.70 345.08	
O Other Industrial Mate	rials (24)		MINIT	11.48	5.10	10.15	28.02		1548.45		
1 CONSUMER GROUP	177)	1204 55	-0.3	9.91	4.08	12.58	9.21	1208.47	1204.23		
2 Brewers and Distiller	s (21)	1394.16	-0.6	10.40	3.95	11.87		1402.22		1401.23	
5 Food Manufacturing	(20)	1054,49	+0.2	10.59	4.46	11,75	14.80	1052.10	1052.25	1048.31	1025
6 Food Retailing (16)		2236,56	-0.4	9.48	3.51	13.61	7.94	2246.09	2245.72	2234.80	2071
7 Health and Household	1 (13)	2537.93	-0.4	7.10	2.73	16.81		2547.67	2525.3%	2523.78	
9í Leisure (31)		L353.531	-0.3	10.58	4.52	11.66		1358.13	1353,72		
1 Packaging & Paper () 2 Publishing & Printing	.3)	566.03	en made	12.80	5.73	9.71	10.38	565.72	565.62	564.68	
2 Publishing & Printing	3 (16)	3199.31	-0.3	10.55	5.61	12.00	37.24				
4 Stores (35) 5 Textiles (12)			-0.4 -0.3	12.04 13.85	5.04 7.38	10.72 9.09	1 89	731.26	730.03	729.04	762 523
O OTHER GROUPS (19)			-0.2	11.17	5.12	10.71	0.59	483.93 1120.28	487.00 1120.60		
1 Agencies (17)	** 110001000100010	1622 15	+0.2	5.59	2.43	21.98	12.33	1618.45			
2 Chemicals (23)		1183 02	-0.4	12.09	5.57	9.67				1191.11	
2 Chemicals (23) 3 Conglomerates (14)		1580.60	*******	10.24	6.19	11.57	8.69	1581.41	1577.35	1580.20	1520
4 Transport (13)		2162.18	-0.1	11.24	4.60	11.30	25.71	2165.26	2158.59	2155.27	2380
6] Telephone NetworksC	2)	1108.60	+0.2	11.45	4.62	11.35		1106.41	1110.24	1103.12	
7 Water(10)	******************	1853.63	-0.2	18.80	7.31	5.89	0.00		1865.39	1880.50	0
8 Miscellaneous (26)			-0.8	10.70	4.86	10.47				1797.23	
9 INDUSTRIAL GROUP			-0.2	11.29	4.72	10 83	9.88			1100.98	
1 Oil & Gas (18)		2251.77	+0.3	11 03	5.36	11.96	35.53			2251.62	
9 500 SHARE INDEX (	500)	1197.04	-0.1	11.25	4.81	10.97	11.91	1198.79	1195.32	1196.87	1180
1 FINANCIAL GROUP	(110)	791.71	-1.0	-	5.74		17.48	799.92	800.38	799.41	729
2 Banks (9)			-1.6	19.62	6.27	6.63	24.14	866.26	864,15	867.50	716
5 Insurance (Life) (7)			-0.5 -0.8	_	5.79 6.38	=		1274.44	1278.94 645.17	1273.48	
6 Insurance (Composite 7 Insurance (Brokers) (7	27	1041 77		8.24	6.25	16.02	19.43 26.30	653.66 1042.32	1039.74	642.50 1038.94	573 937
8 Merchant Banks (7)			********	-	4.22		4.85	452.50	454,84	454.84	332
9 Property (48)		1140.18	-0.8	8.13	3.90	15.58		1149.00	1165.78	1157.11	υũ
0 Other Financial (25).		311.02	-0.5	14.13	7.16	9.36	4.09	312.60	313.98	313.67	367
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options, as worries continued about the equity market's direction, while stock option volume largely followed that of the underlying shares.  Total volume amounted to 16,169 lots, compared with 20,201 in the previous session. Yesterday's low level of business was divided between 8,630 cells and 7,534 puts.  The futures market opened firmly following the advance posted on Wall Street on Monday. However, dealers began to have doubts during the morning as	The premium of the futures over the cash FT-SE index was whitted down to 12 points at one stage. This lowered the cash Footsie index, which moved from a loss of down 2 points to down 7. In the event, the US mertets did weaken, which allowed London to trade for the rest of the afternoon in a narrow range. The structures market premium closed at 16 points, 28 points less than the tair value premium, calculated by Barclays de Zoete Wedd.  The FT-SE index option also	the most active, trading 686.  Among the stock options Amstrad was the busiest, as the underlying shares tell and the recovered 'in active trading Amstrad closed 2½ higher a 75½p on 7m. Amstrad traded total of 1,516 lots, of which 1,35 were calls and 158 were puts. Following the suspension of it shares; the London Trade Options Market announced yes terday that British & Common wealth options had also bee suspended.
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#### UK COMPANY NEWS

## Finlan cuts debt amid fears of substantial losses

By Nikki Talt

and residential property com-pany, yesterday became the latest company to report prob-lems in the housebuilding sector warning of a substantial but unquantified loss for the year to end March.

The company does not intend to pay a final dividend for the year to end-March. Finlan's announcement came after the market had. closed, with the shares trading

at 32p.

It also announced a series of measures designed to cut gesting including a number of sales, the refinancing of a development and the ending of

others.

The company has sold its developments at Ixworth House, Chelsea and Comyn Ching in the West End of London for £13m. The price compared with "expectations of £18m for the completed and fully-let buildings", the company said.

However it will share in any profits from a subsequent sale within two years. The deal gives Finlan 95 per cent of any profit, calculated after the holding cost to the new owner of the recoveries in greece of of the properties, in excess of

Finlan's head office and some residential flats, also in London, have been sold for 22.2m;
Negotiations are underway to refinance a development at loss in the year just ended.

FINLAN, a small commercial. Windmill Street, with the company declining to elaborate. The company added that a joint venture in Wardour

> The Newbury office for its residential property develop-ment business had been closed with effect from last week, reflecting the withdrawal from this area. A project manage-ment agreement with Wates Built Homes had been agreed to implement the sale of the remaining properties and sites over the next 18 months.

over the next 18 months.

In addition the company is having to repurchase properties in the Covent Garden area of London for £13.4m, in excess of present market value. When Finlan sold the properties, there was an option agreement which provided, in certain circumstances, that Finlan would have to repurchase them in have to repurchase them in March 1991. The £13.4m price is significantly lower than that contained in the option agree-

The overall effect, said Finlan, was to reduce borrowings to "a level commensurate with net debt was just below £30m although this included some borrowings in respect of cer-tain non-property trading operations within the group.

Hidden perks beyond the shredded Iron Curtain Andrew Hill on the rapid build-up of the Tiphook container group and the challenges ahead

More importantly for inves-tors and analysts, the deal has

actually strengthened Tiphook's balance sheet. To the

layperson, Tiphook looked

heavily geared, with borrow-ings at about 2% times share-

holders' funds. The City had marked down the group's shares because of the risks involved in the original plan —

a fully fledged joint break-up bid for Sea Containers which would have loaded Tiphook

with debt and unwanted assets. The revised deal had no debt

by the two-stage rights issue Tiphook put in place when the

group began its assault on Sea Containers last May,

At the end of the month

ched, and was still financed

R ROBERT Montague, chairman of Tiphook, is pleased with him-

It is not surprising. In 12 days' time, Tiphook will complete its busiest financial year since floating on the stock market five years ago, as the world's third largest container

rental company.

Leap-frogging from fifth in
the world league last year to
third has not been easy. Much of the past 12 months has been spent batiling for a part of Mr June Sherwood's Sea Containers empire, in a joint takeover bid with Stena, the Swedish

bid with Stena, the Swedish shipping group.

For Tiphook, the outcome of the bad-mouthing, bluff and legal bills is surprisingly tidy. Mr Montague and his colleagues have managed to double Tiphook's fleet of containers—the basic boxes which are used to ferry all manner of cargo around the globe—to 400,000 units at a cost of \$533m.

We have not had to sell assets, we have not had to pay

assets, we have not had to pay off executives, we have not had to close offices, we have not had to make redundancies, there have been no skeletons in the cupboard," says Mr Monta-

since the deal was approved by Sea Containers' sharehold-ers a month ago, Tiphook has chosen to put the few thousand trailer chassis which were part

Tiphook Share price relative to the FT-A All-Share index Bermuda court rejects Tiphook / Stena chattenge recommends sale of assets to to SeaCon defence plans Stena and Tiphook launch bid for Sea

of the purchase up for sale; it has also taken on 15 extra staff in the container division. But the principle remains untainted: this was a clean asset purchase, with a minimum of complication and additional co

As if to emphasise this, within two weeks of the formal approval of the asset sale Tiphook had integrated 97 per cent of the Sea Containers fleet into its computer system, which is the group's vital tool for co-ordinating worldwide container movement. As the Sea Containers boxes are generally older than the Tiphook fleet, which has a reputation for quality, the new owner will gradually remove older containers as existing contracts expire.

covered about 1.7 times by profits. That looks slim compared with most companies, but Tiphook points out that its strictest banking covenant demands cover of only 1.25 times, and the Sea Containers asset purchase should increase cover to more than two times in 1990-91. Tiphook's financial services arm already evens out global exchange and interest

Tiphook's borrowings should be

all but unchanged - the origi-nal deal would have left

Tiphook four times geared -

and interest payments will be

rates to simplify forward planning for individual divisions.
"Containers provide good security for lenders," adds Tiphook's finance director, Mr Rodger Braidwood. "There aren't many assets that repay their loan within half their working life."

The drawn out saga of the Sea Containers bid may have distracted some investors from Tiphook's other divisions. It is already the largest operator in the European trailer rental business, alongside rival UK. company TIP Europe, and is also growing its small railcar rental division.

pean business as trade and political barriers come down is Tiphook is already developing contacts beyond the shredded all three rental divisions at a

An explosion in eastern Euro-

hub office based in Hamburg the only site offering trailer, container and rail rental under one roof outside the group's headquarters in Bromley, south

Mr Montague is excited by the next challenge: "There is hard organic growth in our existing marketplace, but in addition to that there is the tre-mendous opportunity of eastern Europe because transportation is very high on those countries' list of priorities." Like the original, simple idea

of container rental - which made Mr Sherwood's fortune as it has Mr Montague's - the prospects for trailer rental sound too good to be true. Mr Montague can see nothing which could drag Tiphook off course. Analysts are more cautious. Tiphook was too small to be hit by a downturn in the shipping business in the mid-1980s, but from the crow's nest there are signs of some weakening in the market, and as one of a trio of giant container rental companies, Tiphook will have to be prudent.

It already has some safeguards in place - the equip-ment is good quality and between 30 and 40 per cent of its business is on term contracts of more than one year. If the group makes more than 131m before tax in the year just about to end, the addition of



Robert Montague: excited by the next challenge

should more than double that figure to nearly £70m in 1990-91. Not bad for the south London company which started 12 years painted brown, Mr Montague admits, so unsuspecting clients would have difficulty spotting

#### Yale and Valor sells catering equipment arm

By John Thornhill

YALE AND VALOR, the stration, security and home products in the group, has sold its catering the div equipment division to a man-

In the 1988-89 financial year, the division had turnover of

agement buy-out team realising 28.5m cash.

The management team, led the disposal continued the company's "tidying-up" prosion's managing director, will take control of four companies: Moorwood Vulcan, Jacksons, Oliver Toms and Sadia Refrig.

#### Thompson Clive net assets rise

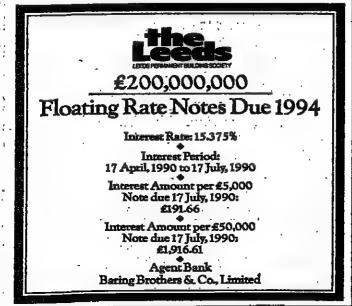
The net asset value of capital holdings in private Thompson Clive Investments: concerns, has invested 1734,000 was 177 in on a fully diluted. In nine companies, six of basis or 183.60 undiluted as at which were already in its port-December 31 1988.

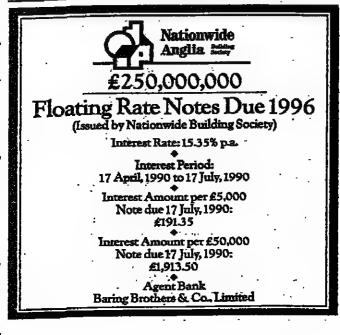
December 31 1989. The figures compared with 68.6p and 168.7p respectively

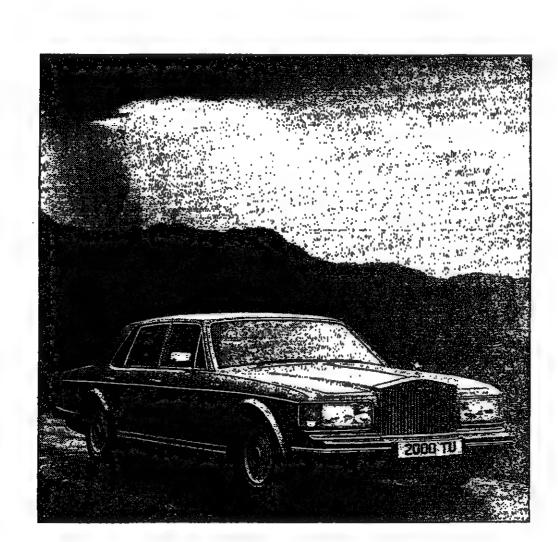
Pre-tax profits more than doubled to 2464,000 (£224,000) and earnings per 50p share since the end of 1989, the group, an investment company which mainly takes up venture and earnings per 50p share worked through at 2.7p (0.9p). A malden dividend of 2p is proposed for the year.

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The Company car.

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## CAULDON GROUP PLC porated and registered in England and Wales under the Companies Act 1985 No. 2044214)

Introduction to the Official List following the acquisition

#### REECE PLC

#### **Barclays de Zoete Wedd Limited**

Share Capital

Ordinary shares of 5p each £7,100,000 The Cauldon Group has five principal activities: manufacture of plant and equipment for the ceramic industry, specialist toolmaking; provision of residential healthcare; cycle and cycle component distribution;

and manufacture of uPVC door panels. Listing particulars relating to the Company have been approved as required by the listing rules made under section 142 of the Financial Services Act 1986 and are available in the statistical service maintained by Extel Financial Limited. Copies of the listing particulars may be obtained during normal business hours (excluding Saturdays), up to and including 20th April, 1990, by collection only, from The Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2, and up to and including 2nd May, 1990 from:

Cauldon Group PLC Federation House Station Road Stoke-on-Trent Staffordshire ST4 2SG

18th April, 1990

Barclays de Zoete Wedd Limited Ebbgate House

#### UK COMPANY NEWS

'What benefits do tanks, baby incubators and Rolls Royce gain from each other?'

## Brierley attacks Vickers' modern make-up

SHAREHOLDERS in Vickers have been urged to support the proposed demerger of Rolls-Royce Motors on the grounds that the engineering, defence and luxury car group "is a mere shadow of the great engineering operation it once

The accusation is made by IEP Securities, the UK invest-ment arm of Sir Ron Brierley, the New Zealand businessman, which has proposed the demerger after building an 18.6 per cent stake in Vickers.

IEP's circular estimates that a demerged Rolls-Royce would be worth 110p per share, while the rest of Vickers would be worth 95p, plus 50p per share in cash. The total of 255p compares with yesterday's closing price of 223p, up 26p since the demerger was proposed.

The company also intends selling the medical division after the demerger which, it says, would further strengthen the 'new Vickers'.

"The business does not sit well within Vickers and could weil within vickers and could be better developed as part of a healthcare group. This sale should raise approximately £100m, and add another 15p to the share price." IEP's circular states: "Our

demerger proposal is not sup-ported by the Vickers' board of directors but this is hardly surprising because the demerger

would expose the illusion of

Vickers' in its present form.
"The historic Vickers of the
19th and early 20th century was a world force in the manufacture of munitions, aircraft and ships but none of these operations remain today and it is now essentially a holding company for a collection of diverse and more-recently acquired engineering compa-nics. Most of these businesses have little affinity with each other and with the exception of Rolls-Royce are unattractive to public investors.

It asks: "What benefits do tanks, baby incubators, ships' propellers and Rolls-Royce cars gain from each other? Why should the world's foremost luxury car manufacturer choose to be in partnership in such diverse businesses?"

IEP emphasises that a demerger is not a sale. If Rolls-Royce Motor Cars was demerged, all Vickers' share-holders would continue to to have beneficial ownership, there would be no threat to the Rolls-Royce trade name, and management would remain unchanged. After the demer-ger, Vickers shareholders would have shares in two more

focused companies.
Sir Ron said: "In our view, the value of shareholders' investment would be greatly enhanced by the demerger of



Jousting knights: Str David Plantow (left), of Vickers, and Str Ron Brierley, of IRP Securities

Rolls-Royce because it would eliminate the present disparity in the market perception of the quality of Rolls-Royce com-pared with other businesses in the Wickers the Vickers group."

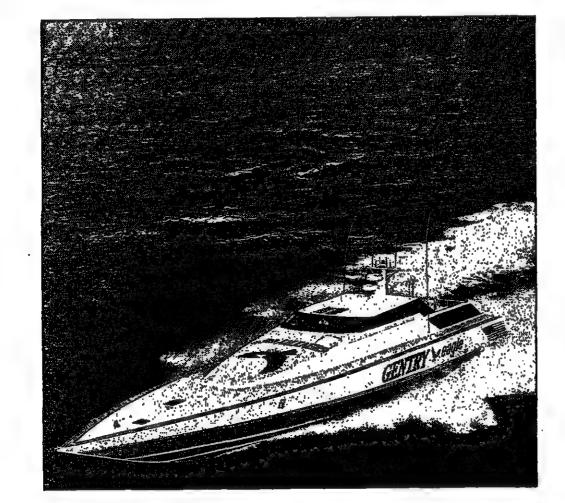
As well as the Rolls-Royce demerger, Vickers sharehold-

ers will be asked at the annual meeting on April 26 to support IEP plans for Vickers to buy back up to 10 per cent of its ordinary shares and cancel its

preference shares.

Vickers is seeking to alter the company's articles of association to permit it to buy back

shares. However, it will not go on to seek shareholders' approval for such a buy-back. The company also opposes the cancellation of the preferential shares, on the grounds that these steps would not at pres-ent be in the interests of all shareholders.



The Company jet.

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FINANCIAL TIMES

علدامن الأصل

#### UK COMPANY NEWS

ECC warned in February that profits would fall this

## Rugby chief set to tackle new challenge with ECC

By Andrew Taylor, Construction Correspondent

MR ANDREW TEARE, a key figure behind the growth of Rugby, the UK cement group, into a successful diversified building materials business, is leaving the com-pany to become chief excecutive of ECC Group - for-merly English China Clays, the minerals and construc-

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Mr Teare, 47, has been

ermaking. tried to It also has aggregates and 1986.



#### Cresta sells its trust subsidiary in refocusing

By len Hamilton Fazey

CRESTA Holdings, the Isle of Man-based company which is shifting its focus into health care for the elderly, has sold its trust and administration subsidiary to UAL Merchant Bank of South Africa at a profit of more than £2m.

The Associated Trust Company, also isle of Man-based, was bought for £385,000 in 1986. It contributed £490,000 of Creata's £6.6m profits last year. The sale is for £3.05m, plus the repayment of £450,000 intercompany loans and interest.

company loans and interest.

The deal has to be approved by the Isle of Man Financial Supervision Commission, as well as the South African reserve bank. The buyer also has to get South African gov-ernment approval under exchange control regulations to export the capital involved.

Money from the sale will belp fund expansion in the UK. Cresta registered its 360th nursing home bed this week and has four new homes under

Cresta retains its original garages and property interests on the Isle of Man but has always said it would sell the trust business if a suitable offer were made.

#### NEWS IN BRIEF

ASSOCIATED PAPER Industries: Chairman told shareholders of an improving trend in the company's trading and stronger demand for its products. The statement accompanied a circular outlining details of the sale of API Hydraulics and P Garnett & Son and the proposed sale of Purification Products.

BRENT CHEMICALS Interna-tional has paid £1.8m cash for-Jansen Hasenoehrl, a West German manufacturer of water and solvent-based laminating adhesives and ultraviolet varnishes used in the printing and packaging industries. Jansen had sales of £5.5m and profits of £430,000 for the year to end-June 1989. Tangible net assets at year-end totalled £90,000.

**HEWETSON** has acquired Construction Material Services for an initial £470,000 cash and a further payment of up to £205,000 cash. North Humberside-based CMS processes, pre-pares and distributes pulver-ised fuel ash, recovered from coal-fired power stations, and a range of caments and cementitious grouts used in the con-

struction industry. MOLINS: Leucadia owns or has received acceptances in respect of 10.48m ordinary shares (34.67 per cent) after acceptances in respect of 2,000 ordinary (0.1 respect of 2,000 ordinion of the offer relating to the US Hart-Scott-Rodino Autitrust Improvement Act has now been fulfilled. The offer will remain open for acceptances for 14 days, unless further

extended.

NSM has expanded its building materials and services division with the acquisition of Cool-plan, a specialist distributor of

construction. It expects to have 1,000 beds registered by the and of 1990.

air conditioning and refrigerstion equipment, for £900,000.Consideration payable as to 574,585 new ordinary shares and cash. TRACE COMPUTERS has

through its Wordflow subsidiary, bought 51 per cent of Wespac for £50,000 via the issue of unsecured loan notes and cash. Through Wordflow, Trace has the right to buy the outstanding 49 per cent between 1991 and 1995. Wespec markets computer and office

TRUSTHOUSE FORTE is extending its roadside operations into Continental Europe through a joint venture with Repsol, a leading supplier and retailer of petrol in Spain. The object is to develop some 100 units, styled on THF's pop-ular Travelodge and Little Chef brands, at prime highway locations over the next five

WAGON INDUSTRIAL Holdings has accurred the business and certain assets of Vierod and Woods, a specialist fabrica-tor of carbon and stainless steel process plant, for 2571,574. Of this sum, £265,000 is being satisfied by issue of 84,936 new ordinary

WILEES (JAMES) has acquired Euro-Holzverwertungs, an Austrian beermat maker, for about £1.8m. In addition it is to convert film of preference shares into ordinary shares at a 5 per cent premium to the existing market price. This is subject to approval at the May 8 EGM, when shareholders will also be asked to approve the resolu-tions necessary relating to the acquisition of Easterbrook Allcard.

#### Daily Mail makes £9m recommended bid for Hobsons

By Clare Pearson

DAILY MAIL and General Lord Chilver, the group's chairman, blamed flat Trust, the UK newspaper group, has launched an demand from the paper £8.9m recommended cash offer for Hobsons Publish industry and high interest rates for the decline. ing, the Cambridge-based

The group's share price rose 12p to 370p following the Directors and their families have given irrevocable underannouncement of Mr Teare's takings to accept in respect of 39 per cent of the shares. The hidder owns an additional 4-3 per cent of the Mr Teare, who leaves Rugby in June, will take over from Stan Dennison, the cur-

rent ECC chief executive who The offer, being made by the Daily Mail and General is retiring because of ill investments subsidiary, is pitched at 255p per share. This is just 5p higher than the price at which Hobsons joined the stock market Mr Peter Carr, previously managing director of John Carr, the UK joinery com-pany acquired by Rugby in 1985, will become managing director of Rugby. in early 1987, but represents a 34 per cent premium over the closing price on

Mr Geoffrey Higham, Rugby's chairman, said: "We are sorry to lose Mr Teare, who has done a good job for Rugby. One of things he has Amil 12.
The acquisition of Hobsons, which publishes educational, vocational, scientific and industrial material, is part of a plan by DMGT to build up Harmsworth Media, its nondone is to build an excellent management team which will stand us in good stead now that he is going. Mr Carr is also an excellent replacenewspaper publishing divi-The company said Hobsons would add an information and database publishing side to Harmsworth, where the

Rugby's share price fell 4p to 155p yesterday.

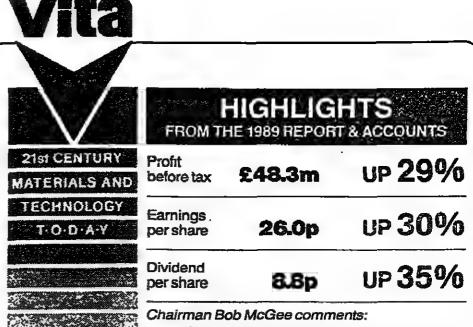
existing titles include The Field and Shooting Times. DMGT also has a majority investment in Euromoney Publications, the publisher of magazines for the financial

A troublesome acquisition poor overhead control and computing problems drove Hobsons into a pre-tax loss of 5520,213 last year, which com-pared with a restated profit

The main problem was a loss at Bodytalk, a health magazines and exhibitions group, which Hobsons claimed overstated its financial position when it was acquired in August 1988. But a failed computer installation programme and inadequate financial controls added to its

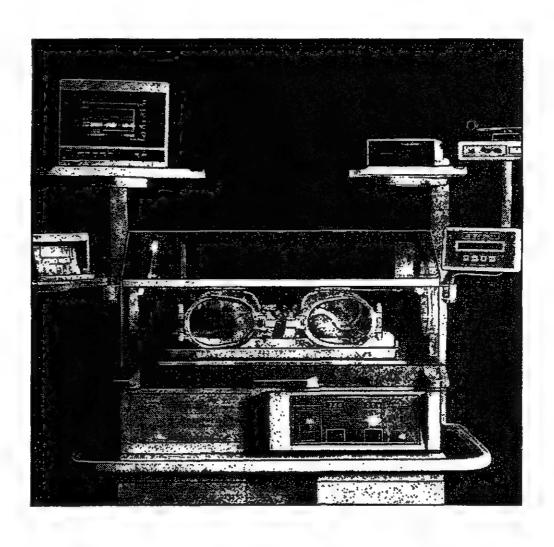
Hobsons said that while measures had been taken to return the company to profitability, the recovery would be more assured with the financial backing of the DMGT group, which owns the Daily Mail and the Evening Stan-

Mr Adrian Bridgewater is to remain as executive chair-



"Our strong presence in Germany, France, the Netherlands, Belgium, Spain, Switzerland, Denmark and Italy, accounting for 60% of total sales, has been spread across a vast, but inter-related, range of products and processes..."

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The Company health check.

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Application has been made to the Council of The Stock

Application has been made to the Council of The Stock Exchange for the admission of up to 80,000,000 ordinary shares of 25p each in the Company and up to 16,000,000 Warrants to subscribe for ordinary shares of 25p each in the Company ("Warrants") to the Official List. THE FLEMING EUROPEAN FLEDGELING INVESTMENT TRUST PLC

> . Incorporated to Regiond, Registered No. 3431143. Introduction to The Stock Exchange

Copies of Listing Particulars dated 20 March 1990 relating to the Company are available in the statistical services maintained by Extel Financial Limited. It is anticipated that copies of Supplementary Listing Particulars following the final determination of the capital of the Company will be available in the statistical services from 24 April 1990.

Copies of the Listing Particulars are available for collection only during usual business hours from the Company Announcements Office. The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD on any weekday (Saturdays excepted) up to 20 April 1990 and may be obtained during usual business hours up to end including 2 May 1990 from the registered office of the Company at 25 Copthall Avenue, London EC2R 7DR, and from the Sponsor:

ROBERT FLEMING & CO. LIMITED 25 Copthall Avenue London

EC2R 7DR 18 April 1990

#### COMINCO RESOURCES INTERNATIONAL LIMITED NOTICE OF MEETING OF HOLDERS OF WARRANTS

A meeting of the holders of common share purchase warrants ("Warranta") of the Corporation issued under a warrants indenture between the Corporation and The Royal Trust Company (the "Trustee") dated as of May 15, 1987 (the "Warrant Indenture") will be held at the Four Seasons Hotel, Vancouver, British Columbia, Canada on Wodorsday, May 10, 1990, at 11,00 a.m. to amend the Warrant Indenture to:

- (a) extend the time within which all Warrantholders, other than Cominco Ltd., must exercise their Warrants to close of business on Monday. May 23, 1990;
- (b) provide for the transfer to Commoo Ltd. of all Warrants that are not exercised by holders thereof prior to the close of business on Monday, May 28, 1990;
- (c) extend the time within which Cominco Ltd. may exercise its Warrants to the close of business on Tuesday, May 29, 1990; and
- (d) authorise the execution and delivery of a supplemental indenture implementing the proposed amon

Cominco Ltd., the principal shareholder of the Corporation, holds approximately 61% of the issued and outcommon shares of the Corporation.

In May 1987, the Corporation usued 32,400,000 Warrants of which 19,000,000 were issued to Cominco Ltd. for mineral properties acquired by the Corporation from Cominco Ltd. on the formation of the Corporation. The balance of 13,400,000 Warrants was assued to the public as part of the unitial public offering of the Corporation under a prospectual dated May 6, 1987 that qualified an offering of 13,400,000 Units, each consisting of one common share and one Warrant. As at April 1, 1990, a total of 32,378,329 Warrants were outstanding. The outstanding Warrants held by persons other than Cominco Ltd. represent 4,548,801 common shares of the Corporation or 3,8% of its common shares on a fully diluted base. Three Warrants entitle the holder, upon payment of the exercise page of \$2,70 per share, to purchase 1.02 common shares of the Corporation until May 26, 1990. The original terms of the Warrants were adjusted to account for a subsequent rights offering by the Corporation.

The Corporation wishes to ensure that its exploration and development activities for 1990/91 are funded as originally planned through a treasury issue of common shares on the exercise of Warranta. While it is hoped that this can be accomplished through the exercise of Warrants by current Warrantholders, there is no assurance that this will occur if current market conditions prevail. If the Warrants are not exercised, working capital will need to be obtained by alternate means, the Warrants will expire valueless and the Corporation will be subject to a tax liability on funds received by it on the issuance of the Warrants which would not arise if the Warrants were exercised.

On April 5, 1990, Cominco Ltd. agreed to guarantee the exercise of the Warrants by acquiring and thus immediately exercising all Warrants that have not been exercised at the close of business on May 28, 1990. In order to implement the agreement, the Warrant Indenture must be amended to extend the exercise period of the Warrants and to effect the tronsfer of unexercised Warrants to Common Ltd.

Warrantholders will not receive any compensation as a result of the amendment of the Warrant Indenture or the transfer to Cominco Ltd. of their expanning Warrants. In the opinion of the Corporation, neither Warrantholders nor common shareholders of the Corporation are prejudiced in any way or under any circumstances by the guarantee of the exercise of the Warrants by Cominco Ltd. It is hoped that all Warrantholders will enercise their Warrants. The guarantee by Cominco Ltd. is not intended to discourage Warrantholders from exercising their Warrants at any time before the close of business on May 28, 1990 and only affects onegercined Warrants.

Provisions of the Warrant Indenture

Under the Warrant Indenture, Warrantholders may amend the Warrant Indenture by an extraordinary resolution that is carried by at least 662, % of the votes given on a poll at a meeting of Warrantholders at which a quorum is present. An extraordinary resolution duly passed is binding upon all Warrantholders.

Additional Information may be obtained from the Corporate Secretary of the Corporation at its head office at 2200 - 200 Granville Street, Vancouver, British Columbia, Canada, V6C 2R2, (604) 682-0611.

#### UK COMPANY NEWS

#### EIS engineers rise to £11.9m

EIS GROUP, the acquisitive specialist engineer, yesterday unveiled a 25 per cent expansion in taxable profits for 1989. The increase, from £9.58m to

£11.95m, was achieved on turnover ahead 40 per cent to £156.77m (£112.04m). About 48 per cent of profits emanate from oversea

EIS's fluid seals and power transmission couplings side benefited from buoyant demand and reported pre-tax profits of £4.16m (£3.31m). The process equipment division also experienced good growth with profits up from £29m to

But the restructuring of the aircraft and precision engineering division resulted in a slight fall in profits to £2.63m (£2.68m). A new galley factory was opened in Wales during the year and other businesses were relocated or sold.
"The aircraft industry has been buoyant for the last three years and in the light of that we built a totally new factory

in Wales to cope with the strong market, said Mr Peter Haslehurst, chief executive. Capital expenditure totalled 26.9m but the company still ended the year with net cash of

£12.5m.
Earnings per share grew to 27.7p (24.7p). The recommended

The Company think tank.

final dividend is raised to 7.7p bringing the total to 10.45p (9.35p).

COMMENT

EIS has rolled out yet another year of solid growth and there seems little reason to suppose the trend will not continue. The company's 38 subsidiaries have such diversified interests - ranging from refitting Egyptian T54 tanks to manufacturing galleys for many of the world's airlines - and such a strong overseas presence that they are well protected from any economic squalls in the UK. The company's big capital expenditure programme should pay dividends in coming years, and its strong balance sheet will also enable it to expand by acquisition - its reputation for circumspection allaying most fears that it might do something rash. The only doubts concern those that afflict all UK engineering companies, namely the general economic uncertainties that have hit others. ers such as McKechnie. Still, EIS's presence in the seemingly more secure heavy end of the engineering sector and the strength of its management fully justifies the above average prospective rating of 9.5 assuming pre-tax profits of

#### Havelock Europa recovering with £0.31m for 8 months

By James Buston, Scottish Correspondent

THE MANAGEMENT which last summer took over Havelock Europa, the alling shopfitting company, yesterday produced results which it said showed that the company was returning to financial health, and held out the prospect of "extended growth" in the

Havelock reported pre-tax profits of £312,000 for the eight months to the end of 1989, compared with £52,000 for the full year to April 21 1989. The irreg-ular reporting period is being used to bring the company's accounts onto a calendar year

Sales were 232.79m (£49.64m). Mr Lewis Robertson, the com-pany doctor, came in as chairman last year at the instiga-tion of institutions led by Scottish Amicable, when the company got into difficulties, having made profits of £4m for the year to April 1988. The old management was

largely removed and Mr Hew Balfour became chief execu-

They diagnosed the problems of the company, which produces and installs high quality shoplittings, often at short notice, as managerial rather than financial. In the retail boom of the late 1980s Have-lock pursued turnover at all costs, taking on some ill-judged



Lewis Robertson: brought in

contracts which were handled by a sprawling organisation under lax control, causing substantial losses.

Mr Robertson said that the mer monagement arrived before problems at group level had had time to impair "the generally excellent reputations for quality, reliability and service enjoyed by the acceptance." vice enjoyed by the operating units".

Under the new management Havelock, now based at Dalgety Bay, Fife, cut back its manufacturing units from about a dozen, spread all over Britain, to just three main cen-tres in Dalgety Bay, Inchinnan near Glasgow and Nottingham. It said it had improved its coordination of contracts and tightened financial controls, reducing debtors by £5.5m, creditors by £3.4m and borrow-

ing this."

order book at an unprecedented level for the period with orders from stores chains led by Boots, Marks and Spencer and Woolworths, who he believed would spend heavily on refurbishments over the next two years in spite of the downturn in consumer spend-

The company is also diversitying into fitting out banks and building societies, hospitals, museums, laboratories and smaller shops.

It is creating new productive capacity by moving towards just-in-time production at its plants, beginning with Notting-ham. The aim is to cut manufacturing lead times from eight weeks to one week and reduce inventories and work in progress. Mr Balfour expects the annual productive capacity of the Nottingham plant to reach £100m next year from £25m

Mr Robertson said that the physical facilities of the group represent capability unique certainly in the UK and per-haps in Europe and there are major opportunities for exploit-

He said that while this year's half yearly results were likely to show relatively low profits, because payment on the high manufacturing activity would mainly come in the second half, he expected the full year to "register a major stage on the group's trajectory of improvement."

Earnings per 10p share improved to 1.6p (1.4p) and Havelock is paying a dividend of 2.5p which it said main-Mr Balfour said that Have-lock began the year with its tained the equivalent of last year's total of 3.6p.

#### Downturn in second half cuts How to £5.18m

IN SPITE of the inclusion of an diluted figure emerging at exceptional credit of £1.15m from the disposal of investments, profits of How Group, the building services contrac-tor, declined by 19 per cent to 25.18m before tax for

At six months, profits were 2400,000 higher at £2.44m and the directors expressed confidence for the future. In the event, the second half saw profits fall from \$4.34m to \$2.74m.

Turnover for the year ex-(£31.34m) before taking account of a £5.1m rise in administration expenses to

Excluding exceptionals, undiluted earnings totalled 6.22p (9.77p) with the fully

5.58p (8.47p).

A final dividend of 2.25p makes a 3.5p (3.275p) total.

Contributing factors for the profits setback were construction delays, start-up costs and contractural disputes within the contractural disputes within the engineering services divi-

Looking ahead, the directors believed that their policy of active organic growth gave opportunities for advance-

They pointed out that each pended from \$179.14m to division was extending and \$222.83m and gross profits worked through at \$34.09m tivities and was seeking new

stood.
The level of current contracts was expected to produce improved results for 1990. The shares closed 2p down at

#### NEWS DIGEST

#### **Triefus** profits jump 60%

TAXABLE PROFITS at Triefus, the diamond tool manufacturer and contract drilling group, rose 60 per cent, from 21.6m to 22.57m, in the year

ended December 31, 1989. The increase came on turnover ahead some 10 per cent at £32.29m (£29.45m), and was struck after higher interest charges of 2577,000, against

M11,000.

After tax of 2755,000 (£505,000) and minorities 2431,000 (£186,000), earnings per share emerged at 12.96p (9.23p) and the proposed final dividend is raised to 2p for a 4p (3p) total.

An extraordinary credit of 282,000 related to profit on disposal of listed investments, less losses on disposal of sub-

#### Purchase for up to £7.29m by Inishtech

inishtech, the industrial holding company, which is a subsidiary of James Crean Group is buying Droyhurst Group, an Essex-based marketing concern, for a maximum £7.29m. As part of leishtech's funding arrengements it is raising E6m (£5.9m) gross by a placing of 1.17m A ordinary at 195.15

per share. James Crean is also converting its £3.25m convertible loan notes into A ordinary shares. Consideration for Droyhurst will be satisfied by an initial £5.69m cash and £600,000 in loan notes. There will be fur-ther profit-related payments to

a maximum £1m. Droyhurst reported profits of \$1.22m on sales of \$3.89m in the year to end-August 1989. Net assets at February 28 were

#### F&C Pacific net assets rise 21%

The net asset value of F&C Pacific Investment Trust stood at 234p per share at January 31 1990, an advance of 21 per cent over its financial year.

By the end of March, how-

By the end of March, now-ever, net assets had fallen to 219.7p per share. The figure, a decline of 5.1 per cent. on the year-end, compared with a cur-rency adjusted fall of 24.2 per cent in the Japanese stock market

Attributable revenue for the year slipped from £2.21m to £2.04m

Earnings per share eased from 2.07p to 1.92p but the total dividend is raised to 1.4p (1.2p) via a proposed final

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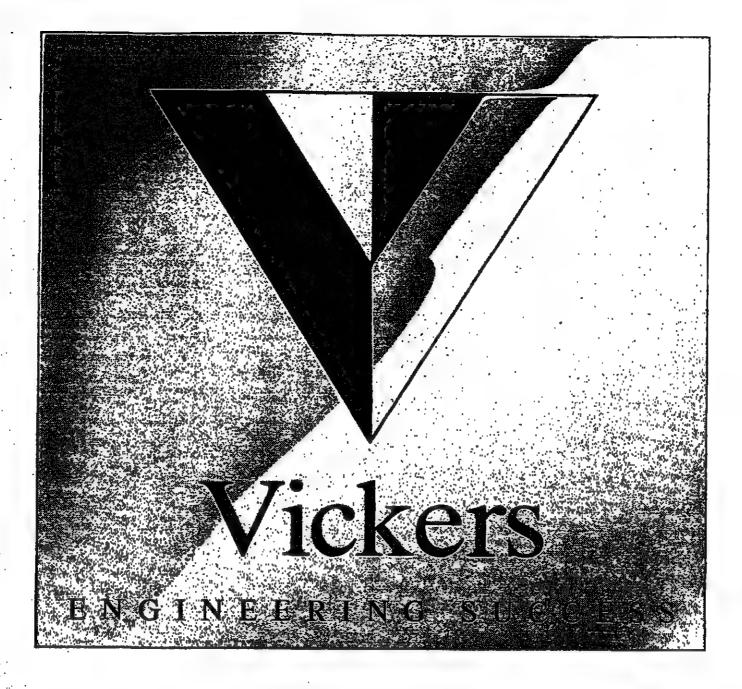
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# The Company.

At Vickers, we believe the quality of a company's products tells you something about the quality of its management.

Our products are an example of a successful management approach which brings added value and mutual benefit to Vickers and all its operating businesses.

We build the Rolls-Royce motor car - a universal byword for excellence.

Our recently-acquired subsidiary Cantieri Riva makes luxury powerboats which enjoy the same sort of reputation among the discriminating and the nautically-inclined.

Our marine interests include some of the most sophisticated civilian and defence engineering manufacturers in the world, including Sweden's KaMeWa, which provided the water jets for the Atlantic recordbrealer Gentry Eagle.

Our Medical Division is the world leader in bary incubators as well as producing patient monitoring

systems and diagnostic equipment. All fields in which quality of design and manufacture can often be - quite literally - matters of life or death.

Our aerospace components operations are among the tiny handful of companies in the world equipped to create and shape the super-alloys on which modern aircraft engines depend.

And our Defence Systems Division, which numbers eighteen countries among its customers, is currently demonstrating Challenger 2 - the most advanced main battle tank in the world.

Vickers has established itself as a world leader in quality engineering through its strategy of building international businesses which have strong brands and premium products. But does our financial performance measure up to the quality of our products?

Judge for yourself.

Over the past six years, our pre-tax profits have grown steadily from £19.5 million to £83.6 million.

Earnings per share have risen with much the same consistency from 5.6p to 23.3p, a compound annual growth rate of 27%.

And the future looks no less encouraging.

In an increasingly volatile business environment, there's no safeguard more effective than having - and being recognised as having - the highest standards in the market.

Behind this confidence lies a single-minded and continuing commitment to investing in a balanced range of companies where the Vickers expertise, resources and philosophy of product excellence can maximise customer satisfaction, career opportunities and shareholder value.

It's an unashamedly traditional, painstaking business philosophy.

But when it comes to creating lasting success, as opposed to short-term gains, can you think of a better approach?

Severe drop in consumer demand and building blamed for downturn

## McKechnie declines 27% to £12.67m

McKECHNIE, the plastics and cent of the total was dependent metal components group, blamed a severe drop in consumer demand and building for a 27 per cent fall in pre-tax profit for the six months to

After interest costs of £3.49m (£2.78m), taxable profits fell from £17.34m to £12.67m. An advance in turnover to £178.59m (£172.53m) represented a drop in the volume of sales after infla tion had been taken into account, said Mr Jim Butler,

Not only had the group been hit by destocking, but the underlying level of demand had settled at a lower level than anticipated — in some cases 15 to 20 per cent down on last year. This had led to a cut of 500 - about 10 per cent - in the UK workforce, and there

was more to come.
Up to £2.5m of the overall profit fall was attributed to customer destocking in the

The brunt had been borne by the consumer division, which makes curtains, DIY products and furniture parts. Sales, including the effects of business disposals, fell to £27.5m (£38.8m) and operating profit to

According to Mr Michael Ost, chief executive, about 55 per cent of group sales were to UK markets and about 14 per

on UK building. The slump in house hullding had affected metals, the big-

gest division, which saw turnover grow to £64m (£55.8m), partly because of the rise in the cost of copper and stainless steel, but operating profit fall to £3.7m (£4.6m).
In plastics, sales, helped by a couple of overseas acquisitions,

rose to £55m (£46.4m), but profit declined to £5.5m (£6.3m). Mr Ost said the division had been hit by severe destocking by a couple of big customers, including British Another disappointment was

Another disappointment was the performance of McCourtney Plastics, the group's biggest US subsidiary, which supplies military, medical and industrial markets. It had suffered from the slashing of a missile contract held by Rockwell, a key customer.

The contribution to operating profit from the US fell from \$2.1m to \$1.3m. South Africa also experienced a decline and the Pacific region was flat.

Mr Ost said setbacks outside Europe had wiped more than £2m from operating

The least affected division was specialist products, with sales and profit flat at £32.1m and £3.4m respectively.

Borrowings were down from 254m to 250m, putting gearing at 38 per cent. It was expected that this would come down to 30 per cent by the year end.
Mr Ost stressed that the second six months should be better for McKechnie, although he

expected no improvement in trading conditions. Apart from the traditional imbalance between the halves, the impact of destocking and high interest rates would be less, while the penefits of cost cutting would be greater.
The group also announced

the acquisition, for about £2m, of Injection Moulded Plastics. It had annual sales of about 58m and, until recently, had been making a loss. McKechnie's earnings per share fell to 10.5p (14.5p). The interim dividend is held at 5p.

O COMMENT

McKechnie's exposure to such languishing UK markets as house building and consumer products has been a predict-able factor behind the undermining of profits. Less easy to foresee was the puncturing of the overseas cushion, particu-larly at McCourtney Plastics, which had not been asked to make the same rigorous con-tingency plans as its UK cous-ins. It is plausible that the worst is over in terms of both destocking and the expense of redundancies and reorganisation. A second half improve-



Michael Ost (left), chief executive, Jim Buller (right), chairman and Stuart Moberley, finance director

ment is expected to bring a f39.2m. The shares are not pre-tax profit of about £30m, cheap on a p/e of between 9 compared with last year's and 10.

#### **Eagle Trust** sells kitchen furniture subsidiaries

By John Thornhill

Eagle Trust, the troubled mini-conglomerate which has been linked to the Iraqi gun inquiry, yesterday announced a further step in its restructuring programme with the sale of two companies.

Unitile and KSD, kitchen furniture subsidiaries, have each been sold to former directors for nominal sums

In 1989, the two businesses incurred a net loss of £330,000 and were forecast to lose \$249,000 in 1990. They also had a deficiency of assets mounting to £706,000.

Eagle Trust has retained property worth £1.4m against which it has written off £2.53m of the companies' been a "tough and painful" indebtedness to the period for the group. The present priority, he said, was to (£18.05m), but Peters fell into

Authorised

£750,000

#### Michael Peters incurs £2.94m loss and plans disposals and cash injection

By Alice Rawsthorn

MICHAEL PETERS Group, one of the UK's largest design consultancies, plans to sell off subsidiaries and seek new finance after announcing a fall from pre-tax profits of £1.07m to losses of £2.94m in the six months to December

In recent weeks Peters has In recent weeks Peters has been haunted by rumours of financial problems and board-room rows. The interim results, published yesterday after a long delay, indicated the extent of its difficulties. The board decided not to pay an interim dividend (1.7p) after reporting losses of 15 96n (extrareporting losses of 15.98p (earnings of 5.11p) per share.

Mr Ian Farnfield, chief executive, said the first half had

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an invitation to any person to subscribe for or purchase any securities. Application has been made to the Council of The Stock Exchange for all the 10,103,645 issued Ordinary shares of 5p each in WSP Holdings pic ("WSP") to be admitted to the Official List (being the number of WSP shares which will be in issue following the Placing and Open Offer and completion of the acquisitions of Parsons Brown Holdings Limited and Donald Rudd and Partners Limited), it is expected that listing will become effective and that dealings will commence on 10 May, 1990.

**WSP Holdings plc** (Incorporated in England under the Companies Act 1985 - No. 2136404)

Introduction to the Official List

Gilbert Eliott

Corporate Finance

Share Capital

Ordinary shares of 5p each

WSP is 3 holding company and the activities of its subsidiaries are consulting engineering and financial and

Listing particulars relating to WSP have been circulated in the statistical services of Extel Financial Limited. Copies of the listing particulars may be collected during normal business hours up to and including 20 April, 1990 from the Company Announcements Office. The Stock Exchange, 46-50 Finabury Square, London EC2A 1DD. Copies of the listing particulars may also be obtained during normal business hours up to and including 2 May, 1990 from the

Gilbert Eliett Corporate Finance Limited

Salisbury House (2nd Floor)

London EC2M 5SB

CMB Packaging S.A.

PRELIMINARY NOTICE OF MEETINGS The shareholders are hereby informed that Ordinary and Extraordinary General Meetings will shorely be called with the following agends:

Rightcation of Different S normalization
 Company's Repurchase of its Own Stock
 Company's Repurchase of its Own Stock
 Authorization to Board of Directors to issue bonds and perpenual bonds
 Setting a ceiling on Board's fund raising authorities.

Authorization to Board of Directors to issue bonds and perpensal bonds

Extraordinary General Meeting

Report of the Board of Directors and Authors' Report

Authorization for Board of Directors and Authors' Report

Authorization for Board of Directors to increase the capital in cash and/or by capitalization of reserves, earnings and share premiums

on condition precedent and with stockholders' waiver of their pre-emptive right to new Phares reputed for the exercising of waivants, authorization for the Board of Directors to issue shares with warrants attached

On condition precedent and with stockholders' waiver of their pre-emptive right to subscribe, suthorization for the Board of Directors to ended the reputed of their pre-emptive right to subscribe, suthorization for the Board of Directors in increase the capital in cash, is issue convertible bonds, is issue convertible bonds with stock purchase warrants attached (OBS) bonds), issue warrants giving the right to buy securities representing a given in the capital, is issue bonds redeemable into feature of emptowers.

- Amendment to Article 18 of the Articles of Association

- Amendment to Article 18 of the Articles of Association

- Pro

- Indices of extends to be represented or to vote by correspondence at these Meetings:

- Indices of registered shares must be recorded in the Company's share register at least five days before the date of the Meetings,

- Indices of bears' shares must be only to the Company's share register at least five days before the date of the Meetings,

- Indices of bears' shares must deposit at DEMACHY WORMS & CIE 223 rue Sant Honoré 75001 PARIS France) at least 5 days before the date of the Meetings a certificate evidencing that the shares have been deposited with sufficient intermediaties used the date of the Meetings.

Countrying shareholders wishing to have draft resolutions put on the agenda for the above Meetings must send their request, in the form fain down by law, to the Company's head office by registered letter by 27th April 1990.

Copies of draft of the resolutions to be submitted to the shareholders at the Meetings may be obtained from NATIONAL WESTMINSTER BANK PO. Box No. 82, ~ Cauton House — Redcliffs Way Bristol BS99 7NH.

Le Countly Administration

favour of employees

Sotting delings on Board's fund-raising authority

Authorization for Board to grant stock option to buy outstanding

Lapsing of authority previously granted to the Board of Directors

Amendment to Article 18 of the Articles of Associate

registered office of WSP at Pebblecoombe, Tadworth, Surrey KT20 2PA and from:

Gilbert Elect Corporate Finance Littled in a member of The Securities Associated

Approval of the Annual Accounts for 1989 Business Year — Appropriation of Inc.
 Approval of Legal Covenants under Article 101 of French Companies Law
 Rahlication of Director's Nomination

Ordinary General Meeting
 Report of the Board of Directors and Auditors' Reports

bring down borrowings through disposals and, possibly, a new injection of capital. Peters' shares were static at 18p yesterday. The shares have fallen sharply from over 60p since December when it first warned the City of the likeli-hood of losses.

The group has been hit by the downturn in the UK design market. Its UK design business was profitable in the first half, was produced in the dist half, albeit at a greatly reduced level. It has also suffered severely from the problems of its US interests. These include Hambrecht Terrell, the retail design consultancy acquired design consultancy acquired two years ago for \$10m (26m), and its recently established packaging and product design business in New York.

issued and

fully paid

£505,182

18 ADEW, 1990

Nomination of New Board Members
 Ratification of the Decision to Relocate Heed Office

an operating loss of £1.55m (profits of £1.23m). The cost of reorganisation, which involved 80 redundancies, was expressed as an exceptional item of £639,000. The interest bill increased to £749,000 (£167,000).

Hambrecht Terrell is now up for sale. Mr Farnfield said Peters was talking to "a number of potential buyers". The group has also resched agree-ment with the management of Spectrum, an event and conference promotion company, to buy the business in a \$3.7m

When the disposals are com-pleted the group's net debt should be reduced from In at the end of the first half (on neutral net assets) to less than

equity finance with House Govert, its brokers.

Originally Peters had hoped to build a diversified international design business by acquisition and start-ups. After this year's problems it has decided to retrench back to its original packaging and product design businesses. After the disposals it will have a network of businesses in Europe, with offices in Toronto and New York amploying fewer New York employing fewer than 400 people, compared with more than 700 a year ago.

Mr Farnfield said the group should return to profit at the operating level in the second half. The New York packaging By Andrew HIN Bowater Industries, the and product design consul tancy was now profitable, he £4m. Mr Farnfield said Peters said, and there had been a modest improvement in the UK of raising new capital through

#### Management acquire BSM in £40m buy-out

ing school, has been acquired by its management, with insti-tutional backing, in a £40m

The deal coincided with the closing of the Morgan Grenfell Capital Partners fund — one of the funding backers on the deal. The merchant bank appropriate that the tending backers that the tending backers are the the control of the funding backers on the deal. The merchant bank appropriate that the tending backers are that the control of the control o announced yesterday that the fund, launched at the end of last year, had obtained institutional commitments of £145m. These had come from the US, Japan, Europe and the Middle

East.
Of the £40m purchase price of the 240m purchase price for BSM, £11.5m is coming in the form of equity supplied by Morgan Grenfell Capital Partners. The Jacobs family, which previously owned the driving school, is putting £5m back into the business in the form of

THE BRITISH School of a convertible loan. The remain Motoring, Britain's oldest driving funding is coming from ing funding is coming from National Westminster Bank, in the form of debt.

BSM was founded in 1910, and passed into the Jacobs hands in the early-seventies. The group said yesterday that its chairman, Sir Anthony Jacobs, wanted to retire and his son, Mr Simon Jacobs, who is managing director, whiled to pursue other interests.

Today, the company has around 2,300 instructors and some 130 branches. Morgan Grenfell said that around 15 members of the management have a share in the deal. The Morgan Grenfell Capital

Partners fund, set up in November, will usually invest in transactions topping the £30m mark. These will be prin-cipally in the UK and in

#### NEWS IN BRIEF

BLACKLAND OIL's wholly owned subsidiary, East Mid-land OII and Gas, has received approval for the development of the Whisby Onshore Oiffield, which has to the south west of which lies to the south west of Lincoln. East Midland is planning a phased development of the field, comprising four independent phases. Investment in Phase 1 will be more than £500,000 and may reach £2.55m if all four phases

DIPLOMA has sold its \$1.9 per cent stake in Electronic 2000 Vertriebs, a West German distributor of electronic components listed on the Munich stock exchange, for DM16.5m (£6m) cash. The sale proceeds will be added to Diploma's

existing cash resource SUNLEIGH: Howmac holds 3m ordinary shares (9.4 per cent). This follows the allotment of 9m Sunleigh ordinary to the vendors of Powa Kaddy International, who have placed those shares at 43.8p each with Howmac and seven institutional investors. Sunleigh has invited two Howmac directors, Mr DM Saunders and Mr Charles AR Gillams, to join the board; Mr Saunders as deputy

UNILEVER expects to reach agreement on the acquisition of Bakkerijgrondstoffen CP Broer, of Waddinzveen, Netherlands, a company spe-cialising in ingredients for pastry bakers.

#### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total issi yesr
EISfin	7.7	July 6	6.9	10,45	9.36
F&C Pacificfin		May 25	0.8	1.4	1.2
Havelock Europefin	2.51	July 9	1	2.5Ī	3.6
How Groupfin		June 25	2.25	- 3.6	3.375
McKechnieint		June 4	5		14.75
Poters (M) §int		-	1.7	-	3.7
Thompson Clivsfin	12	-	-	2	_
Triefusfin	24	-	1	4	3

Dividends shown pence per share net except where otherwise stated \*Equivalent after allowing for scrip issue, fOn capital increased b rights and/or acquisition issues. SUSM stock. (For eight months, nCar

#### **Yorkshire** Radio shares fall 55p on warning

By John Thornhill

THE COMMERCIAL radio sector was ruffled yesterday as Yorkshire Radio Network warned that its interim results for the six months to March 31 1990 would be substantially below last year's outcome of

a 55p fall to 77p in YRN's share price and prompted a selective downward re-rating of other commercial radio companies which the market feared might be similarly

YRN, which has been regarded as one of the darlings of the radio sector since joining the USM last August, reported that total advertising revenue had fallen by 17 per cent in the first quarter of 1990.

Mr Michael Mallett, chairman, said the advertising market had been highly volatile. Revenue in the first three months of YRN's financial year had been disappointing — although above the province year's levels.— but previous year's levels — but had fallen abarply since Janu-

"The big blow was in March when the advertisements placed by the national adver-tisers were down 45 per cent on the previous year," Mr Mal-

lett seid.

About 58 per cent of YEN's advertising revenue derives from local advertisers and the rest is placed through national advertising agencies.

Mr Mallett added that

April's advertising revenue was up on the previous year and that the company was con-tinuing its cost-cutting pro-

gramme.
"It is terribly difficult to forecast. But with the same profit in the second half because we have cut costs," he

#### **Bowater seeks** approval for share buy-in

packaging, printing and indus-trial materials group, is seekbuy in up to 5 per cent of its own equity.

At special meetings for shareholders which will follow

the group's annual meeting on May 11, Bowater will also seek authorisation to repay its 4.35 per cent preference shares at 96p each, an 81 per cent pre-mium to their market price. The repayment will amount to a total of 27.1m in

The company also wants shareholders to approve a change of name – from Bowa-ter Industries to plain Bowa-

#### Midsummer board withdraws support for Euro Leisure bid

of the directors of Midsummer pub, had been unable to give a THE DIRECTORS Midsummer Leisure, the pub, disco and snooker club operator, yesterday advised share-holders not to accept an offer for the company. The move came only a fortnight after they recommended the same

offer by European Leisure, the nightchib and leisure group.

Mr Michael Ward, chairman and chief executive of European Leisure; said: "I am dumbfounded with shock and speechless at this U-turn. At joint presentations with me to institutions last week, directors of Midsummer Leisure made it clear they had ar overwhelming preference for merger with us, rather than continuing to be indepen-dent." When the Midsummer directors irrevocably pledged their 15.1 per cent stake to accepting the all-paper offer, European Leisure shares stood at 80p, valuing each Midsummer share at 175p.

Midsummer said last night, after the market closed: "In subsequent days, the price of European Leisure shares fell to 60p and writing to share-holders on April 9, Mr Adam Page, chairman of Midsum-mer Leisure, noted that this must be a major concern in assessing the overall benefits of the offer to shareholders of

"Although there has been a partial recovery in the share price of European Leisure, the value of the offer remains substantially below that origi-nally amounced and contin-ues to be surrounded by significant uncertainty."

firm recommendation to sharpholders at that time.

nificant uncertainty."

Before the Midsummer announcement, shares in European Leisure had closed at 72p, up 1/2p on the day. At that level, its offer valued each Midsummer share at 154p. Shares in Midsummer closed unchanged at 122p.

The directors of Midsummer Leisure said they no longer believed that the combination of Midsummer and European Leisure would command the confidence and support of the stock market following the recent adverse change in sentiment to the change in sentiment to the

"Accordingly, the directors of Midsummer Leisure con-sider it is in the interests of posed combination should not proceed. The directors, who have been advised by J. Henry Schroder Wagg, are therefore unanimously recommending shareholders to reject the offer by European Leisure."

that the UK industrial con-

glomerate might bump up its

It is thought that the Massa-chusetts legislature will wait for an appeals court ruling

before pressing through the proposed anti-theover legisla-

Notion is appealing against a lower court ruling last week that the company must hold its annual meeting an April 26, rather than postpone it for two

months.

A US appeals court will hear oral arguments at 11 am today by the two sides, which will each be given 20 minutes to present their

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#### BTR faces prospect of anti-bid bill being passed

By Karen Zagor in New York

It added that accordingly,

AN ANTI-TAKEOVER bill, drafted last month in an attempt to thwart BTR's \$1.64bn hostile bid for Norton Company of Massachusetts, yesterday moved one step nearer to becoming law when it was passed by a joint com-mittee of the state's legisla-

The proposed bill would require companies in Massachusetts to have staggered board elections, replacing no more than one-third of the

more than one-third of the board each year.

In effect, this could force BTR to wage a two-year proxy fight for Norton. However, a two-thirds majority of the company's shareholders, or its case. Doard, could vote to replace the Staggared board with a fixed Norton, the proposed Massanne.

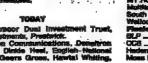
Shares in Norton fell \$1% to small could be passed in a matter of days.

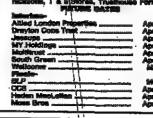
The legislation has an emer-

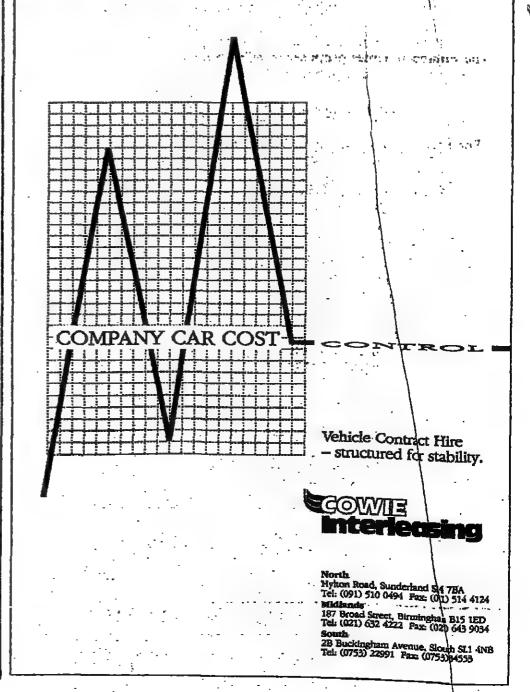
the New York Stock Exchange. After BTR's court victory last Wednesday they climbed to after being signed by Mr Mich-\$77%, above BTR's \$75-a-share ael Dukalis, the state's gover-cash offer, amid speculation nor.

gency preamble which would make it effective immediately

#### BOARD MEETINGS







عملة احمة المرحل

#### **BUSINESS LAW**

## Digest of FT Hilary Term cases

FROM JANUARY 10 TO JANUARY 30

IN RE PARAMOUNT AIRWAYS LTD

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MEST NGS

All WAIS LID (FT, January 10) An administration order was made by the court under sec-tion 8 of the insolvency Act 1986 in order to keep Paramount, a charter airline, as a going concern. However, two airports seized aircraft for debts that were incurred prior to the making of the adminis-tration order. At first instance the judge held that no steps were to be taken to enforce security over the company's property except with the con-sent of the administrator or the court. Dismissing an appeal by the airports, the Court of Appeal held that the Act was intended to restore financial health to a company carrying on a potential viable business that would otherwise be forced into liquidation. Moreover, although the air-craft were leased, they were plainly property within the statutory definition and the act of detention fell within the description of security. description of security.

IN RE SMITH KLINE 4. FRENCH LABORATORIES LID'S PATENTS.

The Court of Appeal uphald a first instance decision on the correct method of calculating royalty under section 50(1)(b) of the Patents Act 1977. It stated that in determined the correct method of calculating royalty under section 50(1)(b) of the Patents Act 1977. It stated that in determining that the licensee was to pay a proper sum for the use of the invention, and in fixing a ressonable remuneration, the judge had considered three possible approaches: (1) Where close comparables existed they provided the best and surest approach and whether a case was comparable was a question of fact; (2) The second factor comprised three elements...(2) comprised three elements — (1) allowance for the patentee's. research and development, (ii) promotional costs and (ii) appropriate uplift; and (3) The profits available approach, which made the licensee's reasonable remuneration the measure of appropriate royalty instead of the patentee's, was to be used as a last recort and although, rejected in the instant case, made no differ-ence to the outcome where the judge had arrived at a final fig-

ure of 45 per cent.
THE KOMNINGS S in a dispute by the cargo owners against the shipowners for damage to cargo, it was common ground that under Greek. law the claim was time barred. although the particle agreed to extend the time. The agreement to extend time. agreement to extend time might well have been made on the assumption that the

were to be denied the opportunity of pursuing their claim by an incident of foreign law which the parties had not realised governed their contract.

THE M VATAN

THE M VATAN

(FT, January 17)

The salvors salvaged both the vessel, the M Vatan, and nearly 400,000 tonnes of crude oil belonging to the National Iranian Oil Company worth 573.35m. In a dispute that stose because the NIOC had as yet failed to award the salvors, the original arbitrator ruled that the owners were called troop to the owners were called upon to the owners were called upon to pay not only the amount for which they were liable but also an additional sum which, on general principles, was part of the NIOC's liability. That decision was reversed by the appeal arbitrator and, dismissing the salvors' appeal from his decision, Sheen I stated that the "pro rata rule" was based upon public policy. Under it. upon public policy. Under it, the individual owner of each part of the salved property was liable to pay only that propor-tion of the total salvage reward which the value of his property bore to the total value of all the property salved.

BARLOW V AJ WRITTLE T/A MICEO MANAGEMENT

(FT, January 18)

An appeal was brought before the Employment Appeal Tribunal by an employee against a decision of an industrial tribunal that it had no jurisdiction to hear his claim for arrears of to hear his claim for arrears of bonus allegedly withheld by his employers. He contended that the withholding of bonus payments was a "deduction" under section \$(3) of the Wages Act 1986. Rejecting the appeal, Wood J stated that it was for industrial tribunal to deal with industrial tribunal to deal with deductions under the Wages Act 1966 and for county courts to deal with failures to pay. In the instant case, where the employee's basic salary and commission had been paid, sec-tion 8(3) was inapplicable.

BERKELEY ADMINISTRA-TION INCORPORATED AND OTHERS TARDEN C MCCLEL-

LAND AND OTHERS

(FT. January 23)

The plaintiffs were registered abroad and the defendants applied under the Rules of the Surrana Crust Order 23 rule 1 Supreme Court Order 23 rule 1 for security for costs. Befusing the application, Mr Piers Ashworth QC stated that the question was whether Order 23 rule 1, insolar as it applied to member a cates of the European Community, offended article 7 of the Treaty of Rome, which provided that "any discrimina-tion on the ground of national-Hague-Visby Rules applied, ity shall be prohibited. The conclusion was that Order 23 capable of consensual extension. In those circumstances it crimination on the grounds of would constitute a real undue nationality and was incompaticosts against companies regis-tered in England and Wales if there was reason to believe the company would be unable to pay in the event of the defen-dants' success.

IN RE CLOVERBAY LTD

Two administrators of an insolvent company alleged that its assets had been dissipated through the bank's (BCCI) negligence. They obtained an exparte order requiring BCCI to produce all documents relating to the company's affairs. That motion was compiled with and motion was complied with and large numbers of documents were disclosed to the joint administrators.

However they now sought to examine on oath two of the bank's officers. In discharging the order, for examination, Harman J stated that if the court considered that the applicant did not need further information to take a rational decision whether to sue, but wanted further information to improve his position, then it was oppressive to order private examination.

(FT, January 26)
Arkwright, reinsured in the
London Market with Bryanstone and others, paid for loss
in the US where it was incorporated. It claimed on the reinsurers who contended that it could not recover and commenced (a) proceedings in the US for negative declaratory relief and (h) sought a stay of Arkwright's UK action, Refusing their application for a stay, Mr Justice Potter stated that the Civil Jurisdiction and Judgments Convention 1968 removed the jurisdiction to stay on the grounds of either forum non conveniens or lis alibi pendens save only in accordance with article 21 which applied only to contracting states. As the US was a non-contracting state the court had no discretion to make the

METAL SCRAP TRADE CORPORATION LTD V LATE SEIPPING CO LTD (FT, January 30)
Under RSC Order 28 rule 7, a
defendant may not pursue a
counterclaim where it appears
that its subject matter ought to

ARKWRIGHT MUTUAL he disposed of by a separate insurance coverage of the separate action. The buyers contended that there was no concluded contract for the sale of the ship and the sellers then purported and the select then purported to treat the denial as a repudia-tion and claimed damages. Both sides appointed an arbi-trator. The buyers in an originating action sought a declara-tion that the arbitrator had no jurisdiction to act while the sellers counterclaimed for damages. Their counterclaim was allowed to stand at first instance but the Court of Appeal by a majority allowed the buyers' appeal and struck out the action. On the sellers' appeal the House of Lords held that each party had a legiti-mate interest to protect. The event of the court deciding on the originating summons there was a contract and that it incorporated the arbitration clause, they should be able to apply for a mandatory stay of the counterclaim under section 1 of the Arbitration Act 1975. The sellers' interest was that in the event of the court deciding that there was a contract, but that it did not incorporate the clause, they should be able to pursue their counterclaim.

Aviva Golden

#### NOTICE OF REDEMPTION

To the Holders of

#### FINANCE FOR INDUSTRY INTERNATIONAL B.V.

(now 3i International B.V.)

10½ per cent Guaranteed Notes 1990

This is to remind you that May 15, 1990 is an annual redemption date as well as the final maturity date for the Finance for Industry International B.V. (now 3) International B.V.) 10½% Guaranteed Notes 1990. On May 15, 1990, all of the outstanding Notes will become due and payable at 100% of their nominal value.

Said Notes may be presented for payment to MORGAN GUARANTY TRUST COMPANY OF NEW YORK, MORGAN HOUSE, I ANGEL COURT, LONDON EC2R 7AE or to the other Paying

NEW YORK, MORGAN HOUSE, I ANGEL COURT, LONDON EC2R 7AE or to the other Paying Agents listed below.

Notes surrendered for redemption should have attached all unmatured coupons appurtenant thereto. Coupons due May 15, 1990 should be detached and collected in the usual manner. Principal and interest on the Notes is payable only in pounds sterling. Payments will be made at the specified office of the Paying Agent in London or, at the option of the holder, at any specified office of any Paying Agent by sterling cheque drawn on, or transfer to a sterling account maintained by the payee with, a bank in London.

From and after May 15, 1990 interest shall cease to accrue on the Notes.

PAYING AGENTS

Morgan Guaranty Trust Company of New York Avenue des Arts 35

Morgan Guaranty Trust Company of New York Mainzer Landstrasse 46

Banque Internationale a Luxembourg S.A. 2 Boulevard Royal

3: INTERNATIONAL B.V. By: Morgan Guaranty Trust Company or new year, Principal Paying Agent

Dated: April 18, 1990

Mining companies' reports – Quarter ended 31 March 1990

All companies mentioned are incorporated in the Republic of South Africa. All finencial figures for the quarter and progressive figures for the current year to date

Rate of exchange on 30 March 1990; R1,00 = 20,23, £1,00 = R4,39. Development results given are the actual sampling results. No allowance has been made for adjustments necessary in the valuation of the corresponding one reserves.

Shareholders requiring copies of these reports regularly each quarter, should write to The Secretaries, Angio-Transvaal Trustees Limited, 295 Regent Street, London W1R 8ST.



# Loreine Gold Mines, Lid

Issued capital: 16 366 965 shares of R1,00 each

		1990	1980	1990
	Consulton minutes	1980	1960	1990
Ш	Operating results	000 000	395 000	790 000
ы	Ore mitted	395 000	2025	4 005
13	GOIG1800YBIBG	1 879		
ш	TION TO THE PARTY OF THE PARTY	5,0	5,1	5,1
<b>₹</b> ₩.	Revenue R/tmilled	188,28	168,65	167,45
15	Costs Fitmiled	164,14	169,16	166,65
33	Profit P/tmilled	212	(0,51)	0,80
м	Revenue	33 184	32 890	33 C30
	CostsFVk0	32 761	32 981	32.872
4.0	Profit	425	(101)	158
ુક્ત	Revenue	65 672	66 613	132 287
The Water	Costs	64 834	68 619	131 653
	Revenue Primined Costs Primiled Profit R/Imiled Profit R/Imiled Revenue R/Imiled	R35	(204)	634
1.36.1	and the second of			
ξĠ	Financial results	(RD08 .	F1000	TR000
	Working profit - gold mining	838	(204)	634
1. 7	Working profit — gold mining	- 967	130	- 1097
	Non-training income	· 4 934	3788	8702
-7		6739	3 694	10 433
1.	Interest paid	411	237	548
語名の語名は語の様	Profit before taxation	6328	3 457	9 785
13				
F.	Taxation	2 368	1 757	4 125
	Profit after taxation	3 960	1700	5 660
1			4.00	
	Capital expenditure	779	1 429	2 2 0 8
3	Appropriation for loan repayments	43	54	97
74		822	1 483	2 3 0 5
7.	Berninsen			
	Davelopment .	7441	9 758	17 199
Act of	Advenced	1 441	a / 39	11 100
	Sampling results:			į.
4	(Grationey reefs		404	1.566
	Sampled	702	864	
14	CTIERRIE WICHT	119	110	114
	Channel valueoft	4,9	8,9	4,3
	7Q.ffQ	577	425	463
77	Seed rest			
13	Consoled 60	400	886	1000
	Seriped	-00	8	8
	Characteristics			77.3
ţşi	Grieffiel Velusgri	83,9	73,4 624	
	Sempled	713	969	657
<b>國本國國際基本的基本的政治政治。</b>	Children do mando			1
*	Correlati	478	821	900
, in	Sampled Chennel width	132	101	116
6	Change who	6.8	8,2	7,4
	Chennel valuegt	894	831	
(1)	announce of the state of the st	200	631	901
	Total all mais			
	Sampled	1.580	2071	3 651
	Sampled m Crannel width Channel water 98	95	74	83
	Channeluskys of	74	8.0.	7,7
- 1	cm.o/t	707	603	643
				0.0
金田の田田田田田田田田田田田田田田田田田田田田田田田田田田田田田田田田田田田	Financial			
16	The profit before texation includes a	ecule of he	idging transaction	s concluded [
TO .	during line quarter.			
E.			A	
<b>5</b>	In terms of the Company's articles of a	800cinD011, 1	ue quectora, poun	mud bowers
32 T	are limited to R35 000 000. At 31 Me	kan 1990 b	CLLCANLIGE SOCIEGE	M9 935 000
8	(1989: R5 650 000) of which long-te	ALL DOLLONG	ngs amounted to	H4 689 000
5	(1989: R5 525 000) and short-term to	H237 000 (	1969: F11 <b>24</b> 000).	
BENEVA STREET	Madalan Annadana			
2	Hedging transactions During the quarter the Company close		بلمه اطمره اسميسوا ها	an construction
-)	Transit as drawn us continuit com		Series and State State	- CAPER
-	On that are a street			

and on behalf of the board R.A.D. Wilson

Objectors: D.J. Crowe (Chairmen), P.J. Espiano, J.J. Geldenhuys, B.E. Horsey (J.M.S., L. Hennit, G. Maude, Citye S. Menes, J.E. Olivier, S.W. van der Cell, R.A.D. Wilson Alternate directors: J.H.J. Burka, B.J. Function, B.J. Lawrencon, T.C. Rece, G.J. Rol KA. West

Capital expenditure
Outstanding commitments at 31 March 1990 are estimated at R1 324 000
(31 December 1998: R1 008 000).

## Pileska Capper Mines Ud

Issued capital: 54 000 000 shares of 50 cents each

		-	
Country marks	Ownstati ended to liter 1990	Courter ended 31 Dec 1989	Mine months ended 31 Mar 1990
Operating results	431 000	419 800	1 176 000
Low-grade surface material		384 100 34 900	767 100 408 900
Copper Zinc	2 969 6 456	2 451 3 644	10 003 18 502
Concentrates despetched Copper	1 960	2 996 7 623	9 396 17 140
Financial results: Operating profit	786 1 1896 1 896 579	736) (736) <u>598</u> (143) 202	1558 1 650 3 508 2 925
Profit effer trotation	1 317	(345)	583
Net capital expenditure/ (recoupments)	496	(1 247)	(3486)
Advanced	* 94	156	344

Despatches, which vary from quarter to quarter, are brought to account at their estimated receivable value. Operating profit takes into account adjustments following final price determinations on despatches made during previous

Prieska Copper Mines Limited - Continued

Following the commissioning of the rock winder during the quarter, the planned holeting rate of 30 000 tons per month is now being achieved.

Texnities
Texation for the quarter ended \$1 March 1990 and for the nine months takes into account the decrease of the rate of surcharge applicable to mines other than gold mines from 12 to 9 per cent announced by the Honourable the Minister of Finance in his budget speech on 14 March 1990.

Capital commitments at 31 March 1990 are estimated at R14 000 (31 December 1989: R535 000).

For end on behalf of the board D.J. Crowe R.A.D. Wilson

Directors: D.J. Crowe (Chairman), LL. Senfield, S.J. Funeson, J.J. Ge B.E. Hersov D.M.S., Cilve S. Marrell, G.J. Robbertze, R.A.D. Wilson 18 April 1990

#### Hatebessionen Gold Mining Co Lid

Quarter		Nine
ended 31 Mar 1990	Quarter anded 31 Dec 1980	months ended 31 Mar 1990
815 000	B10.000	2 450 000
7 420		21 B35 9,0
308,16	303,02	288,14
190.30		187,02 111,12
33 646	33 259	33 180
20 902		12 367
251 153	245 448	724 484
155 096 96 057	151 754 93 804	454 447 270 037
432 000	443 000	1 263 000 1 812
1.44	1.40	1,41
49.19	45 47	46,47
31,20	28.34	17,57 28,80
34 112	32 597	32 902 12 508
21 635	20 317	20 364
21 252	20 146	59 518 22 665
13 479	12 55 <b>6</b>	36 953
815 000	000,000	2 430 000
88 140	88 333	259 248
		0,11
109 538	106 250	<b>R000</b> <b>306 990</b>
(3 008)	(3 703)	(11 698)
13 579	11 211	`39 079
235		1 145
611	1 539	3 666
116.792	112.472	331 850
119732		
	71 241	197 507
50 866	41 232	134 343
4 425	5541	15 570
263	495	1 602
4 688		72 800 89 972
- 000	, 0000	99 212
11 081	11 247	34 211
2 162	1 636	5 640
68	59	68
	1 108	17,7 1 196
0,30	0.37	0.35 23,49
	815 000 7 420 9,1 805,16 117,88 55 645 12 946 81 151 155 096 96 057 432 000 522 1,44 49,19 17,99 31,20 34 112 12 477 21 635 21 252 7 773 13 479 81 100 80 140 0,11 8000 109 538 (3 008) 13 579 238 120 342 11 9 732 68 666 4425 263 263 263 11 081 2 1626 68 163 11 112	815 000

in terms of the Company's articles of association, the directors' borrowing powers are limited to R50 000 000. At 31 March 1990 borrowings totalled R6 543 000 (1989: R7 663 000) of which long-term borrowings amounted to R5 223 000 (1989: R6 982 000) and short-term to R1 314 000 (1989:

The changes announced by the Honoureble the Minister of Finance in his budget speech on 14 March 1990 have been taken into account in the results for the

During the quarter the Company closed out all of its forward gold sales contracts. Dividend Interim dividend No. 68 of 65 cents per ahare, declared in November 1989, was

Capital expectitizate
Outstanding commitments at 31 March 1990 are estimated at R4 853 000 (31 December 1988: R5 565 000). For and on behalf of the board B.E. Hersov Directors D.J. Crowe

Directors: B.E. Herson D.M.S. (Cheirman), B.L. Berrestein Hon. LL.D. D.J. Crome, A.J. Field, J.J. Goldonhays, E.P. Gucta, G. Maude, Civo S. Mensel, T.L. Pretonus.
//Bonatto directors: P.J. Busice, K.M. Hosting, T.C. Rees, G.J. Robberton, P. Taljand, JE van Neuland, R.A.D. Wilson

#### Eastern Transvard Consolidated Mines, Ltd

Fleg. No. 01/06442/06 issued capital: 4 316 678 shares of 50 cents each

	31 Mar	erided 31 Oec	ended 31 Mar
_	1990	1989	1990
Operating results			
Ore miled	93 300	98 000	<b>280 500</b>
Gold recoveredkg	867	912	2 689
Yield	9,3	9,6	9,6
Revenue R/t mated	313,59	325,17	318,21
Costs F/t milled	169,42	173,42	169,23
Profit R/t milled	144,17	151,75	148,98
Revenue R/kg	33 746	33 159	33 194
Costs R/kg	18 232	17 684	17 663
Profit R/kg	15 514	15 476	15 541
Revenue R000	29 258	30 241	89 259
Costs	15 807	16 126	47 468
Profit P000	13 451	14 113	41 791
Financial regults	R000	F1000	R000
Working profit – gold mining	13 451	14 113	41 791
Non-mining income	1 679	3,552	6 442
	15 130	17 685	48 233
Prospecting expenditure	1 249	1 543	3 394
Profit before taxation	13 681	16 122	44 839
Taxation	6 381	5 827	18 154
Profit after taxation	7 500	10 295	26 685
		-	
Capital expenditure	3818	5 840	14 145
Dividends		<u>8 633</u>	<u>8 633</u>
	3 816	14 473	22 778
Development			
Advanced	1 657	1 708	5 336
Sampling results:	1 001	1700	5 556
Sampled	717	685	2 213
Channel width	254	221	237
Channel value	7.3	7.6	7.8
/u.mo	1 854	1 674	1 852

The profit before taxation includes results of hedging transactions concluded during the quarter.

Tracetion.

The changes announced by the Honourable the Minister of Finance in his budget speech on 14 March 1990 have been taken into account in the results for the quarter and the year to date. Hedging transactions

During the quarter the Company closed out all of its forward gold sales contracts.

am dividend No. 79 of 200 cents per share, declared in November 1989, was Cupital expenditure
Outstanding communerts et 31 March 1990 are estimated at R1 281 000 (31 December 1989: R2 478 000). For and on behalf of the board

Directors: PLAD. Wilson (Cherman), D.J. Crowe, J.J. Geldenhuys, S.E. Hersov D.N.S., Citys S. Mensil, G.J. Ricchertzs, J.E. van Nielsen.

16 April 1990 Consolidated Murchison Lid

lacued capital: 6 240 000 sharps of 10 cents each

	Quarter spond \$1 May 1990	Quarter ended 31 Dec (959	months ended 31 Mar 1990
Financial results	1990 R000	R000	ROGO
Antimony revenue - net	5 485	3 350	12 773
Sold revenue	3 718	3 1 10	11 742
Sundry mining Income	56	21	113
Total mining revenue	0.259	5 661	24 628
otal costs	11 248	9.976	31 360
Operating loss	1.986	3 295	6 732
Von-mining moome-net	321	198	854
	1 668	5 097	5 878
rospecting expenditure	364	338	1 087
oss before taxalion	2 032	3 435	5 265
axalon			
oss after laxabon	2 032	3 435	5 966
	1 000	1 424	0.300
apital expenditure	1.009	1 424	4 174
Dividend		<del></del>	
	1 809	1 424	4 174

Financial Sales of antimony concentrate for the quarter increased by 935 tons, or 65 per cent, over the previous strike-affected quarter. Continued weak US dollar prices throughout the quarter resulted in depressed antimony sales revenue which increased by only R1,9 million, or 55 per cent, over that of the previous quarter. Increased gold revenue was in line with higher gold output at 114 kg, compared to 94 kg in the second quarter. The average rand per kilogram gold price received dropped by about 2 per cent from R33 162 in the second quarter to R32 619 in the quarter under review. At the end of the review period, the Company's cash deficit amounted to R2,9 million.

Capital expenditure
Outstanding commitments at 31 March 1990 are estimated at R444 000 (31 December 1989: R459 000).

(31 December 1989: Helse 000).

Future prospects
An announcement was published in the press on 26 March 1990 in which ahareholders were advised of the Company's deteriorating cash position and cautioned in their dealings in the Company's shares pending completion of an evaluation of all the available options regarding the Company's future operations. Detailed technical and financial investigations have been undertaken in order to fully explore the ecope for reducing operating costs and capital expenditure to absolute minimum levels while at the same time maintaining production. As a result, steps have been taken which will enable the Company's mining operations to continue for the present at current levels whilst the evaluation exercise referred to above continues. The Company's financial position is not expected to deteriorate significantly during this time.

For and on behalf of the board R.A.D. Wilson Directors P.F. Rebel

Owectors, M.W. Herrenden (Chairman), R.A.D. Wilson (Deputy chairman), V.G. Bray, W.D. Clough, D.J. Crowe, B.E. Hersov, D.M.S., G.J. Jonker, Citye S. Menell, P.F. Rebet ate directors, P.W.J. Coenen, M.J. Dumpleton, P.E. Gassner, P. McKor

#### TURKEY

The Financial Times proposes to publish this survey on:

25th May 1990

For a full editorial synopsis and advertisement details, please contact:

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FINANCIALTIMES

By Steven Butler

WORLD OIL prices yesterday posted modest declines as mar-kets nervously awaited the outcome of a meeting in Jeddah between the oil ministers of Saudi Arabia, Kuwait and the United Arab Emirates.

The ministers agreed to meet following last week's sharp fall in oil prices. However, discussions were not due to start until after sunset because of the Moslem holy month of Ramadan, in which a dawn-to-dusk fast is observed.

Oil prices rose in the morning on expectations that the three ministers would take action to drain excess supplies out of the market, but they later declined. North Sea Brent crude for June delivery was off 23 % cents in European trading to close at \$16.75. At the New York Mercantile Exchange, June futures for West Texas Intermediate Crude were down 20 cents at \$18.47 in midday

trading. Mr Hisham Nazer, the Saudi minister, had earlier expressed strong concern about the swift decline in oil prices and called for Opec members to adhere to the production ceiling and quo-

Opec is currently producing about 24m barrels per day, compared with a production ceiling agreed last November of 22m b/d. Analysts said that a cut of about 2m b/d would be needed to restore balance to the markets. A collective cut of this magnitude could be made by the three countries meeting in Jeddah, each of which could still be left producing up to its

Opec quota. Saudi Arabia, however, is unlikely to sacrifice its market share alone and would probably insist on firm commit-ments from other Opec members before reducing its own

Traders said the vast oversupply of oil made for a bearish outlook on prices, but that traders were unwilling to commit themselves before knowing the outcome of the meeting in

Markets were also nervous in advance of last night's release of US stock data from the American Petroleum Institute. Last week's reported stock increase of 8.1m barrels produced a sudden collapse in price the next morning which was turned around only after Opec ministers hinted that they would take action. The API data comes out after the close of the futures trading, although prices can move immediately in the cash mar-

Several Opec ministers have expressed willingness to con-vene a full emergency confer-ence of all 13 members in an effort to shore up the market However, this is thought to be opposed by some of the big producers in the Gulf.

The ministers are scheduled to meet on May 25 for a full

#### **EC** debates relaxing pig farming curbs

THE European Community's veterinary management committee - comprising representatives from the 12 EC member states and the European Com-mission - was last night considering whether to ease the restrictions on Belgian pig farmers imposed in the wake of the country's serious outbreak of classical swine fever.

Protests have been voiced by local producers who claim that their livelihood is at stake. But while the committee will be conscious of such pressures. cerned to ensure that any risk a spread of the disease. The Belgian situation is being watched closely by other EC countries in view of controcontrols at borders after 1992

providing animal diseases such as swine fever are eradicated. Representatives on the committee heard yesterday that 50,000 pigs have now been slaughtered in the areas within one kilometre of the 61 infected

farms. Belgian officials expect that a further 50,000 will be killed by the end of this week thus achieving their target in the "protection" zone.

So far no pigs have been slaughtered in the "surveillance" zone (immediately round the protection zone) because the authorities wanted to use all their facilities to deal with the problem in the immediate crisis areas. The EC has agreed to pay compensation more or less at market prices in these surveillance cones. The main controversy, how-

ever, surrounds the large 70 per cent of Belgium's pig production and where all movement and slaughter of animals has been prohibited in this zone in the 24 days since the restrictions were imposed, which has raised hopes among some producers that ways may be found to ease their situation. The meeting is expected to continue

#### Brazilian aluminium pushes up stock levels

By Kenneth Gooding, Mining Correspondent

BRAZILIAN aluminium is flooding into London Metal Exchange warehouses at a record rate. The unprece-dented flow of metal advanced LME aluminium stocks last week by 34,150 tonnes to 134,875 tonnes - a 34 per cent increase and the biggest

weekly change.
This follows the 25 per cent rise in aluminium inventories reported by the LME on Mon-day last week. LME stocks of the metal are at the highest level for nine months.

Aluminium has been pour-

ing out of Brazil since the new president, Fernando Color de Mello, introduced anti-infla-tionary policies on March 15. This forced Brazil's primary aluminium producers to turn their metal quickly into cash by exporting it.

Marc Rich, the Swiss trading

group confirmed yesterday that 120,000 tonnes of Brazil-ian aluminium had been shipped to Rotterdam and 60,000 tonnes deposited in LME warehouses there. He said more Brazilian alu-

minium was on its way but suggested the initial amount which was exported after President Color's action was unlikely to be repeated. Brazil produced about 890,000 tonnes of primary aluminium last year or 6 per cent

of western world supply, according to estimates by the Shearson Lehman Hutton, the financial services group. As domestic demand has virtually halted, in theory Brazil's industry has 17,000 tonnes of aluminium a week to export. The London market had

been expecting another big LME stocks increase and the price of aluminium for delivery in three months, which dropped quickly to \$1,465 a tonne after the LME's stock report early yesterday, recovered virtually all lost ground to end the day only \$4 a toune below last Thursday's close at \$1,493.50. The spot price ended \$2 down at \$1,476.50 a tonne.

\$2 down at \$1,476.50 a tonne.

Last week the aluminium spot price dropped by \$59.50 and the three-months delivery price by \$40. The cash price, which had been above the three-month price (or in backwardation) fell below that of three-months metal for the first time in months, a situation which is regarded as nor-mal in that forward purchases avoid the costs of storing phys-ical metal. Backwardation generally reflects concern about the availability of supplies for immediate delivery.

Line WAREHON (Change during tonnes		net Friday)	
Aluminium high	grade +34150	lo 134,875	
Copper	650	to 54,575	
. marci	+960	to 30,725	
Nickel	- 255	to 7,476	
Zino	ungh.	le 45,950	
The Control	- 135	to 11.086	

## A bitter sweet time for sugar-beet growers

Farmers enjoy a rare Easter holiday while British Sugar faces an uncertain future

F or the first time in years most farm staff had a few days off over Easter. I do not point this out because I begrudge them an opportunity to join the first traffic jams of spring I mention it because of the frustrating and expensive regularity of weather patterns which almost always seem to dictate that whenever Easter weekend falls the land is right to plant sug-ar-beet. But not this year. This year March was so warm and the soil so dry that we began planting in mid-month several days ahead of

month several days ahead of the recommended optimum. A little over a week later the job was completed and before the end of the month, for the first time in my recollection, the earliest plantings had germi-nated and emerged. It seemed almost too good to be true. Indeed so it has turned out. Since the beginning of April there has been a succession of frosty nights and cold days which have inhibited growth. Furthermore the effects of the low temperatures on the small plants may lead to "bolting" --running up to seed instead of growing good roots as spring

turns to summer.

There is also an increasing roblem of a lack of rain. The Easter showers may have been sufficient to spoil the enjoyment of those who ventured out but they did little to cor-rect the maisture deficit which already exceeds four inches in some areas of southern and

eastern England. Even so, most farms where sugar-beet is grown will have had enough rain over the

weekend to ensure that any late planted seeds will grow. And although crops could have done without those April frosts, widespread early planting and the resulting longer growing season means that prospects for UK sugar-beet yields this year remain assentially good.

That should lead to a good year for British Sugar, the monopoly processor of all the sugar-beet grown in Britain and the cash cow of Berisford International, which last month declared itself for sale.

Who will have I like the City Who will buy? Like the City, farmers art on the sidelines and

await developments Although British Sugar is now part of a public company it was until only eight years ago almost an agricultural institution with the Government holding 24 per cent of the shares. A few years before that, the government holding had been 35 per cent. But in 1962, the then Minis-

ter of Agriculture Peter Walker decided to complete the privatisation of the company and Berisford which had prospered during the commodity boom of the 1970s was the successful bidder for the Government's shares. The company became 100 per cent owner of British Sugar paying a total of just over £240m. Four years later, British

Sugar was once again the sub-ject of speculation as firstly Hillsdown Holdings, then Tate & Lyle and Ferruszi, the Italian conglomerate, attempted to take it over. Hillsdown with-drew when the bids were

Mergers Commission while Tate and Ferruzzi fought it out to the last, only for both to be turned down by the MMC. Tate was rejected because it would have had an almost

total monopoly of the sugar trade, both beet and cane-hased, in the UK and Ferruzzi because in the context of the EC it already controlled substantial sugar interests in Italy and France. Both bids, said the MMC, might be expected to operate against the public

**FARMER'S VIEWPOINT** 

By David Richardson

Then in 1987, Associated British Foods built up a 23.5 per cent shareholding in Berisford by buying Ferruzzi's stake. Its subsequent takeover hid was cleared without reference to the MMC. But the collapse in world share prices in October 1987 led ARF to recon-sider - and then to withdraw its offer.
 Now Berisford is once again

up for grabs. The farmers who grow the sugar-beet which must all be sold to British Sugar for processing wonder what will happen next. The terms of the sugar-best contracts between farmers and

per tonne of sugar-beet is also controlled across Europe by the EC. Nevertheless, the management of British Sugar's 12 UK factories and certain aspects of returns to growers are in the hands of the monopoly processor. The relationship between the company and growers has deteriorated in

recent years. Most recently, this has been demonstrated by British Sugar's refusal to pay what grow-ers believed was a reasonable allowance for the byproduct of beet processing, the pulp - used for animal feed. The NFU took the case to arbitration and the arbitrator found in favour of farmers to the tune of £3.5m - a sum still to be paid to growers on account of sugar-beet delivered to factories last autumn.

A further £1.78m is also due to growers for out-of-quota sugar, known as C sugar, sold in-house by British Sugar to J H Rayner, another Berisford subsidiary, at prices lower than those ruling on world markets at the time.

In short, many sugar-best growers have become distillu-sioned with Berisford and will not be sorry to see a change of owner for British Sugar. The list of possibles is long and

Among the highest profile suitors, however, Tate & Lyle appears to be favourite and has already been approached by Berisford. Tata is reported to

British Sugar are set out in a inter-professional agreement negotiated on growers' behalf by the NFU. The basic price

Fair Trading to establish whether it might be rejected again on monopoly grounds.

Ferruzzi has also been reconsidering the situation but has said that for the moment it would not purchase more than 15 per cent of Berisford's shares. At present it is thought the company has none.
Associated British Foods still

has its 23.5 per cent of Beris-ford shares and obviously could still figure in any deal that may be done. Larry Goodman, the Irish entrepreneur who controls the major part of Ireland's beef industry, has also raised his interest in Berisford to more than 13 per

During the last abortive takeover battle for British Sugar, there were tentative moves by farmers to take con-trol of the company. Co-operatives own such processing facilities in a number of EC countries and some UK sugar-best growers believed that they should do the same if only to stop apparently perennial take-over fever disrupting operations yet again. Nothing came of the moves mainly because of the difficulty in raising the necessary £400m.

There seems little activity in that direction this time, however, and the value of British Sugar is now estimated at something over £700m. Meanwhile most beet growers hope that after whoever eventually obtains British Sugar, there will be a period of stability in which arrestings can concern. which executives can concen-trate on running an efficient operation that is fair to farm-

## The groundswell of interest in water saving

Montague Keen looks at the increasing importance of irrigation for crop producers

aving water for more effi-Scient food production has become almost an obser-

Experts agree that most of the increase in food output in the developing countries must come from irrigated land. Nine tenths of this land is still sur-face flooded in a way which is usually wasteful of water and inefficient in crop production. Not surprisingly, therefore, many of the papers presented at last month's Tel Aviv international irrigation conference were concerned with saving, and re-using sewage water, and of encouraging a switch from low-tech low productivity sur-face to high tech, intensive sprinkler or trickle.

ference coincided with reports of an impending 28 per cent increese in charges to Israeli farmers for irrigation water. This went with a 16 per cent reduction in their allocation, as the level of the country's chief reservoir, variously known as lake Tiberias, Galilee or Kennerset, sank to a record low at the end of the rainy season and the start of peak demand. Israel's experience in guiding

LONDON MICYAL EXCHA

Copper, Grade A (£ per torme)

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Cesh 1474-9 3 months 1462-5

Leed (£ per ton

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ill-educated farmers in the fertile Jordan valley to switch into the trickle system pro-vided delegates from scores of thirsty countries with evidence

of what was possible.

One of Israel's leading agricultural economists, Mr Dan Rymon, told how traditional Arab framers had raised out-put tenfold and increased net income by an even greater figure without disrupting long-es-tablished land, tenurial or tablished land, tenurial or water rights. His conclusion that rapid provision of mature technology to a framing com-munity, as opposed to a step-by-step approach, is an option, even when much of the infrastructure may be lacking.

Mr Rymon has already con-inced World Bank advisers that this is both an economically justified and a socially acceptable way to overcome shortages of relatively high-value food crops in the growing metropolitan areas of many developing countries.

Some 4000 largely illiterate Bedouin families in four West Bank villages were involved. They had been raising one crop

of winter vegetables annually

for subsistence and local sale.

They were taught how to make small earth-bound reservoirs, use plastic sheeting for mulch-ing and tunnels, install drip irrigation pipelines taking nuirient enriched or fertigated water to the crops and to grow two crops a year of higher and more consistent quality, and so create a thriving export market in neighbouring Arab coun-tries. In spite of a tenfold average increase in total output, total water consumption was

Other studies presented to the conference, held in conjunction with Israel's triennial Agritech Show, strongly sup-ported the conclusion that, using the criteria usually employed by economists, notaon invested capital, rewards were handsome. Even a 45 per cent fall in market prices would leave producers with an acceptable 25 per cent return.

The leap into a higher-tech standard did not create unem-ployment, Mr Rymon pointed out. In fact, not only did an increase in farmers' income by a factor of 13 to 15 generate much local prosperity, but the higher volumes of both imputs

(Prices supplied by Amalgamated Metal Trading)

AM Official Kerb close Open Inter-

demands on marketing facili-ties, created new employment. ties, created new employment.

The mounting shortage of water in Israel is especially acute in the over-pumped coastal aquifer serving the densest population. Normally it is re-charged artificially during winter from the Jordan-fed waters of Tiberias. Not this ways however So all Tal year, however. So all Tel Aviv's treated sewage is to be recycled through crops. Already 15 per cent of Israel's irrigation water comes from domestic sewage plants. By 2,000 it will be 25 per cent.

and outputs and greater

The application aspects of this often difficult, operation were the subject of several papers. Secondary or tertiary treated water close the partow orifices of trickle emitters. That creates major problems for irrigation facuum unable to pre-filter out all organic mat-ter. Some manufacturers of these small intricately designed centrepieces of the irrigation network claim to

have solved the problem, without obliging the farmer to pump chlorine down the lines periodically, or de-clog by pressurised surges of water.

Chicago

The latest generation of emitters have solved the sec-ond most troublesome limitstion in the system. Normally, the longer the pipe, the lower the pressure, as water cozes out every foot or so. Almost microscopic pressure compen-sation features have been introduced to ensure the delivery of equal quantities of water for plants even on undulating ground and over long distances.

Associated with this are the hazards of using brackish or saline water, vast quantities of which are now known to exist beneath the surfaces of many arid regions, not least in israel's Negev desert. While geneticists and plant breeders plants for commercial produc-tion in these areas, irrigation limits of using salty water without serious damage to the

12.5

A number of papers showed that mixing saline and fresh water in different proportions at different crop growth stages could allow producers to use water previously considered unsuitable.

#### MARKET REPORT

COCOA prices went into reverse in London after last week's sharp gains. The July contract closed £29 a tonne down at £864. "This seemed to be a techically led sell - off with pressure mainly on December...physicals were dead

today." one trader said. New York cocoa was trading well down by mid-day after an early short-covering rally petered out. London robusta coffee prices were steady. The failure of Brazil to open coffee export registrations on Monday was mildly supportive. Some market traders believe registrations might be opened later this week. "As long as it

#### **London Markets** SPOT MARKETS

OPUI (SAMEIS		
Crude oil (per barrel FOB)		+ 01 -
Dubal Brent Slend W.T.I. (1 pm eat)	\$14.10-4.15x \$16.72-8.76x \$18.40-8.45x	
Oli products (NWE prompt delivery per s	nne CIF)	+ or -
Promium Gasoline Gas Oil	\$213-215 \$158-159	+1.5
Heavy Fuel Oil	\$77-79	+2
Naphiha Petroleum Argus Estimates	3156-160	+1
Other		+ gr -
Gold (per troy oz)	\$374	-1.25
Silver (per troy ozj	507c	-4
Platinum (per troy oz)	\$478.25 \$128.50	-3.35
Palladium (per troy oz)	\$128.50	-0.45
Aluminium (free market)	S1465	-30
Copper (US Producer)	124c	-1
Lead (US Producor)	50c	
Nickei (free markel)	400c	-10
Tin (Kuela Lumpur market)		+0.04
Tin (New York)	305c	-1
Zinc (US Prime Western)	83c	-12
London dally sugar (raw)	\$359.6t	-11.8
London dally sugar (white)	\$444.58	-5.5
Tate and Lyle export price	£341.5	-0.5
Barley (English feed)	£105u	
Malze (US No. 3 yellow)	£137.5€	
Wheat (US Dark Northern)	£1 19y	
Rubber (May)♥	58.25p	
Rubber (Jun)🛡	56.750	
Rubber (KL ASS No 1 May	)228.0m	-1.5
Coconut oil (Philippines)§	\$356z	
Palm Oil (Malaysaan)§	\$265	
Copra (Philippines)S	\$245y	+ 15
Soyabeana (US)	£165	+1
Cotton "A" Index	83.15c	+ 0.05
Wooltops (64s Super)	562p	

£ a tonne unless otherwise stated. p-pence/kg. c-cens/lb, r-ringgit/kg, x-Jun, t-May/Jun, u-Aug. -Apr/Jun. w-Apr/May. z-Jun/Jul y-May. 1Most Commission average fatetock prices. \* change from a week ago. PLondon physical market. SCIF Romerdom. - Bullion market close, m-Ma-

happens fairly soon, it is not going to have much effect," said one. On the LME copper prices closed down after erratic trading in sympathy with Comex. The market now seems decidedly bearish after breaking a recent chart uptrend line at about \$2,510 a tonne, analysts said. It now seems likely to retreat to test a support base around \$2,430. Many physical traders now appear wary and reluctant to take up fresh positions after the wild fluctuations of recent weeks. Gold eased in London after trading in a tight range in a market lacking any concrete direction.

Compiled from Reuter							
SUGAF	l – Lond	on FOX	(\$ per tonne				
How	Close	Previous	High/Low				
May	332.00	340.60	335.40 331.20				
Aug	341.80	348.80	344.40 340.00				
Oct	334.00	341.60	336.00 333.00				
Dec	331.00 312.40	336.00 316.60	320.00 312.80 308.00				
May	309.80	010.00	308.40				
White	Close	Previous	High/Low				
Aug	437.0	443.0	437.0 434.0				
Oct	409.0	414.5	411.0 408.5				
Dec	396.0 392.0	***	397.0 394.0 393.0 391.0				
		397.5					
White 7 Paris- V	Turnover: Raw 4079 (2677)lots of 50 tonnes. White 701 (1185) Parts-White (FFr per tonne): Aug 2485, Oct 2310 Dec 2250, Mar 2245, May 2235						
CRUDE	OIL - H		\$/barre				
	Lotes	ri Previo	us High/Low				
Jun	16.75		17.25 16.72				
Aug	17.29 17.57		17.80 17.20 17.80 17.55				
IPE Inde			11.84 11.55				
Turnove	r: 4007 (6	1861)					
OAS O	L + 178		\$/tonne				
	Latest	Previous	High/Low				
May	154.75	154.25	157.75 154.25				
Jun	151.00	151.25	154.00 150.50				
Jul	151 75	152.00	165.00 181.00				
Aug	153.75	154,00	157.50 153.25				
Sep Oct	156.25 158.50	156.25 159.75	157.50 155.50				
Nov	181.00	139.00	180.50 1 <i>57.50</i> 162.25 158.00				
Dec	161.75	160.50	163.00				
Jan	162.25	160.50	164.00 158.50				
Turnove	r 4964 (6)	873)lots of	100 tonnes				
April/May c and f Dundee BTC \$570, BWC \$800,BTD \$550, BWD \$560; c and f Antwerp BTC \$560, BWC \$560, BTD \$635, BWD \$625.							

spot and sripment sales for the week commencing April 90 amounted to 211 tonnes against 405 tonnes in the previous week. Moderate trading occurred with support for west African, cast African and American growths.

		MALE IN COLUMN	
	Close	Previous	High/Low
May	860	877	870 848
-Seel	864	803	883 861
Sep Dec	57ê	909	900 875
Mar	898 911	929	918 892 941 900
May	920	\$40 962	940 908 945 920
أننأ	905	975	162 923
fCCO in	r Apr 12	1064) lets of prices (SDR 1050.61 (10 000.80 (988	is per torme). Delly 164.16) 10 day aver-
COFFE	# - Lone	ion POX	Shonne
	Close	Previous	High/Low
May	715	722	740 712
Jui	712	710	725 710
f-con	723	718	786 786 745 737
New	738 750	794 747	755 746
Mar	763	761	785
#96 74:	92 (74.58)		ents per pound) for (76.56). 15 day aver
-UIAT	OES - 1		1/leane
	Closs	Previous	High/Low
May	233.9 105.0	250.0	248.0 232.0 190.0
Nov Apr	150.0	163.0	156.0 148.5
		0) lots of 4	
SOTAL			2/torne
	Close	Previous	High/Low
Aug	124.50	124.50 127.50	124.50 128.00 127.50
Oct	128.00		
		lets of 20 t	E \$10/hidex point
	Close	Previous	High/Low
Apr	1428	1445	1435 1425
May	1426	1450	1445 1425
Jui Cet	1281 1385	1295	1290 1291 1390 1390
NAT.	1202		THE PARTY OF THE P
	1447	1456	
BFT	1447	1458	
Tymere		7	2/jonne
Tymere	137 (72	7	£/jonne High/Low
Tymove CHAIR: Wheat	137 (72 5 - HPE Close	7	
Tymove Onapr	T 137 (72 5 - MPE Close 114,80 116,80	Previous 114,35 116,30	High/Low 114.95 114.75 115.90 116.80
BFI Turnovi  GRADE  Wheat  May	r 137 (72 5 - MPE Close 114,80	Previous 114.35	High/Low 114.9\$ 114.75
Turnove Quality Wheat May Jun	T 137 (72 5 - MPE Close 114,80 116,80	Previous 114,35 116,30	High/Low 114.95 114.75 115.90 116.80

POTATORS - BPE S/lo					FOUNDOM B		
			High/Low		Gold (fine or		
	Closs	Previous			Close Opening	373-k574 373-k574	
May	233.9	250.0	248.0 332.0 100.0	)	Morning St	373.85	176
Nov Apr	105.0 150.0	163.0	156.0 148.1	5	Alternoon fi	x 374.00	
		9) lots of 4		_	Day's high	374-2-375	
: Ultion	er zau (ou	49 JOSS Q1 4	o garage,		Day's low	37314-373	Hig.
					Colors	S primi	
NOT AL		M - MT		2/tonne	Mapleleat Britanna	352-357	
	Close	Previous	High/Low		UE Englis	362-387 362-387	
Lug	124.50	124.50	124.50	_	Angel	333-637	
Dut	128.00	127.50	128.00 127	.30	Kragerrand	873-376	
<b>BITTON</b>	er 25 (37)	lots of 20 t	ionnes.		New Sov. Old Sov.	85 L 85 L 87 L 48 L	
					Noble Plat	494,00-401	1.66
		M29 - BF	E 6104-	lex point			
HER		Previous	HighCow	AN PORE	When the	Prine cz	
	Close				Spot	310.70	
Apr	1428	1445	1435 1425		3 months	322.30 334.75	
May	1426	1450 1295	1445 1425 1290 1281		12 months	359.45	
Jisi Cier	1281 1385	RESERVE OF THE PERSON NAMED IN	1390 1390				
BFT	1447	1456	THE PERSON		THATED OF	TICHES	
Tymen	er 137 (76	7			Aluminium (	90.7%)	Cal
					Strike price	S konce Ma	y J
GRAIN	s – EFE			\$/some	1400	- 80	1
Most	Close	Previous	High/Low		1500 1838	18	5
Мау	114.80	114.35	114.95 114				_
lun	116.80	116.30	175 90 176		CODDS (CIT)	car ay	Call
AGA.	111.25	111.25	111.50 111.	.s	2460	126	
Seriey	Closs	Previous	High/Low		2550 2650	88 25	7
May	104.75	104.75	105.00 104	.76			-
VOV	110.20 113.46	110,10	110.30 113.50 113	46	Collee	Me	y J
lan				_	650	65	7
Jamos	er: Wheat	110 (193),	Barley 32 (1	23).	700	15	- 4
Little 1	er 1025 OF	700 tonnes.	•		750	ĭ	2
					Cocoe	Mag	, ,
MQS -	- BFE	(G	esh Settlem	ont) přitg	800	49	8
	Close	Previous	High/Low	_	850 <b>9</b> 00	6	4 2
Apr	125.0		124.0				_
Jun	122.5	122.5	122.2		Brent Crude	Jun	- 4
Oct	119.0	118.5	118.5 118.0		1750	30	
Nav	118.5				1800	17	5
Turnov	er 16 (3G)	los of 3,2			16-57		

months :	8450-00		8550	75	8500/8450	8	125-60	8450-60	0 7,8	97 lots		
lin (\$ per to	PRINTS							R	og Mimove	r 600 tout		
	6480-60 6580-60		8480- 6580-		6500 6600/6540		900-10 110-20	6580-60	6.3	33 lots		
Jac, Specia	i High t	Grede	(\$ per	tonnoj				Blog	DESTRUCTION OF	6,500 bron		
	1637-42 1683-6		1540-	6 <b>9</b> 0		10	145-6 186-7		-18,	D48 iots		
POT: 1.629	E 275 (2		\$ mon	dux 1.8	003	60	comme 1	Th.	\$ mc	milius, 1.554		
		_								•		
OMDON BULLION MAINCEL							w Y	ork				
hold (fine or	of & print	100	9	• equiv	elent	OOL D	100 000	az.; \$/aay c				
lose		-5741		234-2			Close	Previous	High/Low			
Spening forming for	373.8	-3741 <sub>(</sub>		Z01.EX	2	Apr	375.2	375.2	375.8	373.8		
Marnoon fit	x 374.0	D		220,448		May	378.4	378.5	0	0		
ley's high	374-2	-375				- Auri	373.8	378.0	379.5	376.9		
ey's low	3134	-3734	,			Aug Oct	383.5	383.6	384.4	381.5		
okus	S pri	*	5	equiv	dent	Dec	393.0	393.1	393.4	301.6		
inpieleal	352-3		_	3412-20		Feb	397.9	398.0	0	0		
* Darries	362-3			342.2		Apr	402.5	402.7	401.7	401.7		
I Engle	352-3	87	2	St 1 <sub>2</sub> 2	7 la	فعال	406.5	407.8	ů	0		
ngei	353-6	37	2	3412-22	712							
required	863-3 863-4			2014-20 41 <sub>2</sub> -65		PLATE	NUMBER OF	oy az; S/tro	W GZ.			
lew Sov. Nd Sov.	873	10.1		B & 64	Ğ	Close Previous High/Low						
lobie Plat	464,00	0-491.6	<b>36</b> 2	7.75-3	02.46							
Brer 16s				-		Apr	488.1	478.3	479.5 485.0	476.0		
	piline			S ets e	edrass	Jul Out	ATLA	490.3	490.0	488.0		
pot	310.70			06.50		Oz.	494.6	496.3	0	-0		
months	322.3( 334.75			15.95 27.10		Apr	500.7	502.4	•	- <b>Q</b>		
2 months	359,4			49.85		346	506.7	508.4	0	0 .		
MADED OF	77Caia											
luminium (		_	4		- Luts	SLYE	K 5,000 to	ny az, cent	applications are			
trice price	<u>_</u>		- July	May	July		Close	Previous.	High/Low			
100		80	114	2		Apr	509.5	505.9	805.0	605.0		
500		18	54	20	==	jiayi Jun	510.8 515.0	507.3 517.7	513.8	504.0		
89B		1	21	112		70	519.1	515.8	521.3	512.7		
opper (Gran	G0-40	- 0	alle.	_		Sep	627.7	524.5	528.5	522.0 · ·		
60				_		Dec	69.7	636.1	540.9	<b>633.0</b>		
550		136 86	124 79	14 46	87 140	Jen Mer	543.4 (KCL)	689.7 847.6	0 540.0	566.0		
550		25	47	105		Janes Jany	559.7	8258	O SANTO	A .		
						<b>Jul</b>	300.1	583.9	ē · ·	0		
offee		May	Jul	May	Jul							
90 90		<u>e</u>	79 49	0	18	inau r	mane d	SPPER 25,0	Of the con	te/file		
<u> </u>		18 1	3	5 36	38 83		Close	Previous	Heigh/Low			
ocoe		May	Jul.	May	Jul	Apr	119.00	119.50	719.50	117.25		
20		49	80	0	12.	May	115.25	116.60	117.10	114.50		
50		6	48	7	37	Jun	T12.50	112.50	111.50	111,50		
203		0	29	61		dul .	108.50	109.36 107.20	110.30	107.80 107.68		
rent Grude		Jun	Jul	-	<del>_</del> ;	Abg Sen	107.50 105.70	107.20 105.60	107.50 106.30	104.80		
		_		Jun		Sep Oct	104.50	104.30	0	0		
50 100		30 17	54	64	1	Nov	103.30	105.10	0	0		
150		• 17	34			Dec Jen	102.30	102.60 101.20	102.50 . 0	101.75 - 0		
					•							

									Total P	~			
Kerb d		en Interest	_	Latest	Previous							-ot-ol	•
Hing	grundet.	11,375 tormé		17.39	17.86	18,14	17.85	UTA		200 pm cupic e			•
1466-8	49	217 lots	اسل الاق	19.05	18 <i>67</i> 19.26	19,00	18.33		Close	Previous	High/Low		
			Aug	29.46	19.57	18.86	19.42	May	896/4	891/0	897/0.	. 590/4	
letted	SELECTED !	72,375 tonne	Sep	19.71	19.77	80.08	19.70	<u> </u>	610/6	e05/2	811/4	804/0 610/0	
1548-9	77	814 lots	Nov	19.96	19.86	20.13	19.84	- Aug Sep	615/6 616/6	610/4 610/6	616/ <b>2</b> 617/0	611/0	
			Jen		19.84	20,06		- Nov	683/4	618/2	624/0	817/0	
- Part	in magner	6,025 tonne	.HEAT	ING OIL 4	2,000 US p	pile, centel	US gells	Jen	633/4	828/4	633/4	62714	
105-6	10	584 iota		Latest	Previous	High/Lon		Mar	844/0	689/4	844/0	63844	
		2,372 tonne	Tiny .	5395	5472	- 5536· .·	- 5325	BOYA	BEAM OIL	60,000 Rus; (			
		ALC: UNITED	Jun	5110	5110	5170	- 5020		Close	Previous	High/Low		
1450-60	0 7.8	87 lots	def	5095 5180	5085 5180	5130 6205	5010 5120	May .	23.00	22.67	23.03	22,57	•
91		er 600 toute	Aug . Out	5350	5376	5380	6360	-300	23.17	23.00	23.19	22.80	
			Nov	5435	5456	5465	6435	- Aug .	23.00	. 22.75	23.00	22.68	
1500-00	6.3	53 lots	Jen	5580	8066	5030	6550	- Oct	22.47	22.50 22.17	22.50	22.46 22.15	
Stor	Damey's	6,500 torres	COCO	ML 10 John	es;\$/tourie	B		Out	22.17	21.95	22.19	21.00	
p-0.00		-		Close	Previous	High/Los		344	. 21.90 .	_ 21.70	22.00	21.75	
	-18,	Official SPO	May	1230	1302	1295	1258	- Mer	21.90	21.50	21.90	21.05	
			Jui	1285	1325	1319	1280	1				<u> </u>	
	\$ mc	refre, 1.5540	Sep	1301	1345	1332	1296 .	AYOS	BEAN ME	NL 100 tons;	ton ·		•
		•	Dec	1317	1363	1348	1313		Glose	Previous	High/Low		٠
-2-			Mar.	1331	1375 7394	1356 1375	1330 1342 ·	May	170.8	100.1		188.3	
rik			Jet	1363	1405	18/8	1372	Jul	175.8	174.1	171.0	173.2	
l/ooy o			COMM	1.00	200m	walle.		. Aug	777.7	176.0	177.8	170LE	
								Sap .	179.7	178.0	179.7	177.4	
rvicus	High/Lon			, Citosia	Previous	High/Lov		- Deg	181.2 185.5	184.0	181.5 185.6	180.3 183.3	
5.2	375.8	373.8	May	95.98 97.86	96.85	98,90	96.50	Jan	167.0	185.9	187.0	186.0	
8.5 8.0	0 379.5	0 376.9	Jui · Sep	97.00 99.78	98.95 100.62	100.70	97.40	Mer	-193.p	190.5	1010	189.5	
2.6 3.6	384.4	381.5	Dec	102.10	102.78	102.75	101,75	HAIZE	5,000 bu	mio; cents/6	Th husbal		
5.4	386.0	367.5	100	104.40	106.25	104,50 -	704.50		Glose-	Previous	High/Low		•
8.1	393.4	301.6	May .	105.85	106.67	0		May					
8.Q 2.7	401.7	401.2	Sep	110.25	111.75		0	· Trif.	274/0 . 275/6	273/4	276/0 277/0	271/4	
7.8	0	0		R WORLD		00 11		8ep	270/0	267/0	271/0	273/4 267/0	
	_	_	<b>WOUN</b>			100 lbs; cer		- Dee	267/0	284/4	268/2	284/3	
				Close	Previous	High/Lon	<u> </u>	Mer	2124	259/4	273/0	269/2	
<b>2; 5/t</b> ro	N OZ.		May -	14.02	14.98 .	15,14	14.91	- /					
rvious	High/Los	,	لعد	15.92	15.20	15.37	15.17	WESTA	T 5 000 be	min; centa/			
1.3	479.5	476.0	Oct Mar	14.97	14.94	15,07	14,91	, - <del></del>			CLD-DÜRVER		
1.8	485.0		May.	14.04	14.01	14,04	14,02	_	Close	Previous	High/Low		
2.8	400.0	488.0	31	13.90	13.85	13,50	13.90	May	364/8	370/4	871/4	364/4	
1.8	9 .	-0	COTT	ON 50,000	cents/lbe			- Jul Sep	342/6	343/0	345/0	341/6	•
2.4 3.4	0	9		Close	Previous	High/Low		Dec	360/6	349/4	350/8	348/0	
2.00		• .						_ · Mar · ·	366/0	368/0	354/0 357/4	360/2 365/4	
			May	74.05	74.07	74.45	73.72	1860	ATTLE CO.	000 lbs; cen		00074	
	stroy oz.		Jul Oct	73,80 88,38	73.70 87.57	74.15 88.60	73.44 67.62				21/D9		
-			Dec	66.10	65.60	68.20	65.70	-	Close	Previous	High/Low		
rvious.	High/Low		Mar	86.78	66.48	66,87	66,57	Apr	79.72	80.07	79.97	79.55	•
i.9	805.0	605.0	May	67.06	96.50	67,10	66.85	Jun	73.37	73.57	73.70	78.30	
	513.0	504,0	aul .	87.00	66.63	67.03	86.95	Aug.	72.52	72.72	72.90	72.45	
.7	0	0	ORAN	GE JURCE	15,000 lbe;	cents/lbs		- Oct	74.05	74.0 <u>2</u> 73.97	74.15	73.72	
1.8 1.5	521.3 628.5	512.Z - 822.0	٠.	Ctose	Previous	High/Low		Feb	74.05	74.05	74.17 -74.25	73.80	
if	540.0	EST.0						_	-		· (7.62	73.90	
1.7	0	0	May	195.20 193.85	195.90 194.70	198,40	193.50		000 00 00				
7.0	540.0	546.0	Sep	188.85	190.00	188.50	188.75	CVI		ii ib; cents/t	be .		
	9	9 .	Nov	181.80	183.00	181.80	181.00		Close	Previous	High/Low		•
وا	6	0	Jan .	175.65	176.60	176.00	175.50	Apr	56.45	56.15		FE 00	•
			. Maz	175.25	176.25	175.00	174.50	Jun -	80.05	50.90	56.50 60.30	55.80 59.52	
<b>9 %</b> 0	OO Ibus con	de/libé	May	174.75	175.75	0	0	Jus	59.77	59.77	80.05	58.30	
			HECK	<b></b>				Aug	6A.D5	68,15	58.20	57.85	
Mous	iggl/rom		DET!Y	ERS /Re-	s: Septemb	er 19 4664	- 1/11	Oot :	52.62 51.62	53,20 \$2,25	53.20	52.52	
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#### LONDON STOCK EXCHANGE

# Nervous mood persists in the market

THERE WAS no relaxation in the nervous mood of the UK stock market yesterday as traders returned from their Easter weekend break to face another session of uncertainty not helped by the suspension of the shares of British &Com-monwealth, the troubled UK

grower grower

financial services group. Share prices continued to drift downwards in thin trading, and tested their nearest chart-sensitive levels before steadying at the close despite a lower opening on Wali Street. New York's sluggish entry to the new session provided little encouragement ahead of the announcement today of the latest US trade figures. London

Nurofen

**Boots** 

Maryland:

report."

worry for

Boots, the UK retail group and

pharmaceutical manufacturer, came under pressure following claims in a UK daily newspaper that Nurofen, its pain-killing drug, could cause kidney failure. The report said a US study claimed that Ibuprofen,

Nurofen's chemical compound

caused kidney failure in some

patients tested at the John

Hopkins University Hospital in

Boots closed 4 lower at 251p fter 3.3m shares had changed hands. The company said: "Nurofen has been on the mar-

ket for more than 20 years and taken by millions. We have been continually monitoring it, and our results do not show

the same findings as in this US

slowness of Boots's response to

the report had created a cli-

mate of unease in the market.

One analyst said the report

appeared to be the latest "banana skin" on which Boots

But analysts were also scen-

tical of the US report. One

around for 21 years and it has been known that you do not

prescribe it to patients with

kidney problems." Another analyst criticised the small size

of the sample involved in the

In any event, analysts said a

decline in Nurofen's sales was likely, but they doubted whether that would seriously

dent Boots's profits. One esti mated that Nurolan accounted

for less than 10 per cent of the

Further evidence of the slow-

down in the retailing sector

came when shares in Blacks Leisure, the camping and sporting goods retailer, tum-bled 18 per cent. Last week

Blacks made a profits warning.
In early dealings, Blacks was
off 27 per cent, but later recovered to close a net 11 down at

48p. The fall in the shares was

particularly steep because the profits warning did not arrive until after the market had

closed on Thursday for the

company's profits.

Blacks down

However, dealers said the

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had already been unsettled earher by the fall in Tokyo equities over the weekend, which revived concern over the out-lock for interest rates in Japan as well as in West Germany. Domestic factors also unset-tled equities, which were absorbing the data on domestic inflation and wage trends.

Yorkshire said its UK adver-

tising revenue had fallen sig-nificantly, with fotal revenue

for the first quarter of this year

down by 17 per cent on the previous year. In 1988/9 Yorkshire made

pre-tax annual profits of £1.46m, up from £890,000 for

1967/8. Analysts were busy yes-terday cutting their forecasts for the current year, which had

been pencilled in at around the

with them.

Political uncertainty continued as the UK Government again made a poor showing in UK public opinion polls.

Shares tried to open firmer

behind Wall Street's successful performances during the UK holiday. But there was little support, and gains were reversed. By early afternoon, the FT-SE Index was 8 points off at 2,218.8, near to the 2,211 mark regarded as an important testing level on the market charts and in a range last seen back in November.

The market then rallied, albeit somewhat unconvincingly, and the final reading on the FT-SE scale of 2,214.5, a net loss of 7.6 on the day, was still

too close to the rocks for comfort. Seaq volume grew very slowly during the day and totalled only 253m at the close. compared with 323.2m on Thursday, the last trading session before the Easter holiday. The Footsie futures market

led equities downwards yesterday when the premium on the June contract narrowed as London anticipated New York's reaction to the US consumer price data for March. With Wall Street rallying to show a fall of 9 Dow points in London trading hours, UK equities were left to wait for today's US trade figures Traders commented that the

UK equity market remains in a technical situation, at the lower end of its current trading range but with few institutions seeking to sell stocks. The big investment houses remain attracted by the near 5 per cent dividend return available on UK equities over the twelve month view but are cautious

on near-term prospects. There is value out there, but in the short term we are constrained internationally by worries over interest rates and domestically by concern over the political and inflation out-look," was the view outlined by Mr John Reynolds, of the economics and strategy team

severe than anticipated. Analysts at BZW said the results

that "there are signs that des-

tocking is coming to an end,

but there are no signs that demand is picking up." BZW trimmed full year expectations

maintain interest in the

shares." Babcock closed 2% better at

vere disappointing and warned

#### FINANCIAL TIMES STOCK INDICES Apni 12 Aprıl 10 76.31 127.4 (9/1/35) 49,18 (3/1/75) 76.70 76.67 75.88 (17/4) **25 85** 105.4 (28/11/47) 50.53 (3/1/75) 1736.3 1741.0 1733.3 1732.5 1742.3 1691.0 Ordinary Share 2008.6 (5/8/89) 49.4 Gold Mines 243.8 254.8 248.6 (12/4) FT-SE 100 Share 2217.5 2227.7 2214.5 2214.5 2463.7 (17/4) (3/1/90) 986.9 (23/7/84) Ord. Div. Yield Basis 100 Govt. Secs 15/10/26, Fixed int. 1928, Earning Yid %(full) P/E Ratio(Net)('v') 11.88 10.24 11.92 10 19 11.13 10.85 10.21 10.23 GILT EDGED ACTIVITY Indices' April 12 April 11 SEAQ Bargns 4 45pm Equity Turnover(£m) 19,596 1029.66 16,961 1406.15 Equity Bargeinst Shares Traded (mi)t 19,286 332.6 Day's High 1745.1 Day's Low 1736 0 "SE Activity 1974 Texcluding Intra-market buckness & Overseas turnover Calculation of Open 3 am 10 am 11 am 1743.2 1741.8 1741.6 2 pm 3 pm 4 pm 1742.4 1737.1 1737.5 1 pm 1743.9 the FT indices of carly Equity Bargains and Equity Value and of the five-day averages of Equity Bargains and Equity Value, was discontinued on July 31 Closing values for July 28 available on request. FT-SE, Hourly changes Day's High 2225.7 Day's Low 2213.8 12 pm 1 pm 2 pm 3 pm 4 pm 2223.8 2223.5 2221.7 2215.1 2216.0

# trading volume in major stocks Boots Brit. & Comm. Brit. Aerospace British Gus. British Gus. British Land

Shares in USM-quoted Hardputer manufacturer IBM, and a

Independent radio compa-FT-A All-Share Index nies took a hammering after a warning from Yorkshire Radio that first-half profits to the end of March will be substantially below those in the correspond-ing period of last year. Yorkshire's shares plummeted to 77p before closing a net 50 down at 82p and dragged the prices of other leading indepen-dent radio companies down



P1.75m mark Ms Jane Anscombe at BZW said she was looking for some-thing around £550,000 for the first half, compared with the £674,000 the company made during the same period last year, although she emphasised that this was no more than

Mr Roy Owens of Kitcat & Aitken said: "The morket is having to come to grips with the concept of operational gearing in a sector which is suddenly showing a decline in

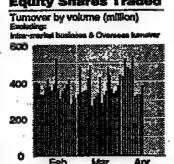
Radio City "A" lost 45 to 368p, after 353p, Chiltern Radio were 80 weaker at 190p, after 185p, Midland Radio touched 1839, Miniand Ramo Whiches 1339 before rallying to close 4 down at 141p, Metro Radio dipped 7 to 128p, and Radio Clyde gave up 12 to 223p. Capi-tal Radio ended 19 off at 135p,

after 129%p.
Dealings in British & Commonwealth, the beleaguered financial services group, were suspended before the opening of trading after news that an administrator had been amounted at Arientic had been appointed at Atlantic Computer. B & C closed at 53p last Thursday.

B & C said it was writing off 2550m for Atlantic, for Which it paid in excess of £400m in 1988. B&C's preliminary results expected later this

The B & C news reverberated throughout the banking sector, with dealers and analysts con-cerned about the banks' exposure to the computer group. One analyst said it was highly likely that the big banks would

**Equity Shares Traded** 



anstain losses because of Atlantic, but that the failure would most definitely cast a shadow over the sector until the losses were quantified. Also affecting the banks was a story that Morgan Stanley, one of the big US investment

banks, had downgraded the Turnover in the banks named very thin. Barclays fell 10 to 565p on 1.4m, Lloyds and Midland 8 spiece to 274p and 825p respectively, with each registering turnover of Im shares, and NatWest 4 to 348p on 11m. Standard Char-tered, on 184,000 shares, eased

7 to 527p and Royal Bank of Scotland dipped 4 to 178p. Commercial Union shed 4 to 475p on 544,000 shares after the annual meeting: the chairman said the company had received claims totalling some £40m for the severe storms in January and February, and that the company's first-quarter results will include a charge of some 260m, resulting in an overall loss for the period.

It also emerged that CU has concluded a co-operation agree-

ment with Japan's Tokio Marine and Fire Insurance, which it was said included a share swap agreement. Tokio Marine has acquired a 2.9 per cent stake in CU over the past year or so, dealers said, while CU has bought a 0.2 per cent share interest in Tokio over the same period.

Traders said CU would be plastics and metal compone manufacturer, retreated 12 to 230p after reporting a worse looking at a big loss on the share purchase following the than expected fall in half-year figures. Vague bid talk was said to have kept the shares from falling even further. Interim profits were down 17 per cent to £12.66m. The com-pany said destocking was more

share purchase following the steep fall in Japanese share prices. Sun Alliance, the UK composite insurer, has a 14.5 per cent holding in CU.

With the international back-cloth still troubled by concern over the outlook for interest rates in Japan and West Germany the blue chin leaders. many, the blue chip leaders moved nervously. A firm spot was again Reuters, which gained 5 to 1159p in spite of the opening weakness of the New

York market. BAT Industries eased 7 to 724p as investors waited cantiously to see how Axa-Midi. the French assurance group, reacts to the adverse regula-tory ruling in California on its plan to acquire Farmers, BAT's US insurance division, if Hoy-lake successfully bids for BAT. Axa has said it will utilise most of the 30-day period permitted before formulating any

Crude oil prices staged a small rally after reports that three OPEC producers, Saudi Arabia, Kuwait and the United Arab Emirates, had met to try to determine ways of stabilising oil prices.

Brent for June delivery was some 30 cents a barrel firmer,

with traders taking the view that crude oil levels were being defended. "But the fundamentals are still not great, and they will not improve until OPEC does something to limit production," said one dealer.
Regarding oil shares, he said prices had not fallen by much despite the downturn in crude oil prices. BP managed a minor gain at 319p on turnover of 3.8m, and Shell edged up simi-larly to 449p on 1.5m. Shares in Cityvision, owner

of Britain's leading chain of video film hire stores, closed unchanged at 107p after quiet trading. The next trading report from Cityvision, which increased profits from £5.4m to £12.5m in the year to November 1969, is expected to be the interim report for the current year, due in mid-July. British Aerospace, which yesterday published its annual

yesterday published its annual report, recovered an earlier fall to close a net penny up at 524p after it was announced that Honda Motor, the Japanese car maker, was to pay BAe subsidiary Rover Group £30m in cash as part of a cross-shareholding agreement. Mr Brian Newman at Hen-

derson Crosthwaite com-mented: The £30m that Rover is to receive from Honda is likely to offset the (£38m in) sweeteners that BAe will need to repay to the UK Govern-ment." He added: "With the ending of the engineering unions strike, all the negative news that has been depressing the BAe share price is coming Shares in McKechnie, the

by £5m to £30m in the light of But Mr Tim Bennett at Albert E. Sharp, the broker, thought that the worst is probably in the price; aspects of the 1991 UK recovery will

ing Group were in demand and

Klark-Teknik, the Kidder-

minster-based group which designs, manufactures and

markets specialist electronics

sound processing equipment, reced up to 35p, the price at which the shares were origi-nally placed on the Unlisted Securities Market in November

1984, before settling a net 14 up at 75p. This followed the announcement that the com-

pany was in talks which could

lead to a bid for the group.

Amstrad was the beaviest

traded stock in the electronics

sector, the shares adding 21/4 at

75%p on turnover of 7m. The

shares were boosted, special-

ists said, by the better than

expected results from US com-

48p after the company said its energy division was joining forces with Ahlstrom Pyropower of San Diego in the US to promote advanced combus-tion technology for Britain's next generation of clean coalfired power stations. One analysts, however, pointed out that the news did not warrant the share price move and sus-pected that marketmakers had imply marked the price News of the appointment of

Mr Andrew Tears, currently managing director of Rugby Group, as the new Chief Executive of ECC Group brought a cheer to the shares, up 12 at 870p. Mr Teare is said to be highly rated by city analysts hence the share price move. Shares in Rugby Group closed 4 lower at 155p.

continuation of the recent recovery highlighted by a number of broking firms, including Kleinwort Benson and James consider. Capel, in recent weeks. The rise in Amstrad was accentuated by a stock shortage.
Hillsdown posted the largest price gain of the FT-SE 100

stocks yesterday, adding 6 at 238p, as Hoare Govett bought just over 400,000 shares. The buying came just as the supply of stock which had flowed into the market last week dried up, creating a squeeze. Hoare's purchase was said not to be on behalf of Hillsdown itself, as some dealers had believed.

Hobsons Publishing, the educational book publisher, responded to a recommended offer of 255p cash per share

from Daily Mail and General Trust with a jump of 60 to 250p. There is also a loan notes alternative for shareholders to The company fell into the

red last year and warned of serious management and finan-cial problems. Commenting on the offer, an analyst said: "Hobsons had run into prob-lems and did not have the size or resources to get out of them. DMGT provides this." Property company Helical Bar rose 11 to 260p ahead of

today's final results. A buy recommendation from County NatWest pushed the shares ■ Other Market statistics,

including the FT-Actuaries share index, Page 28

APPOINTMENTS

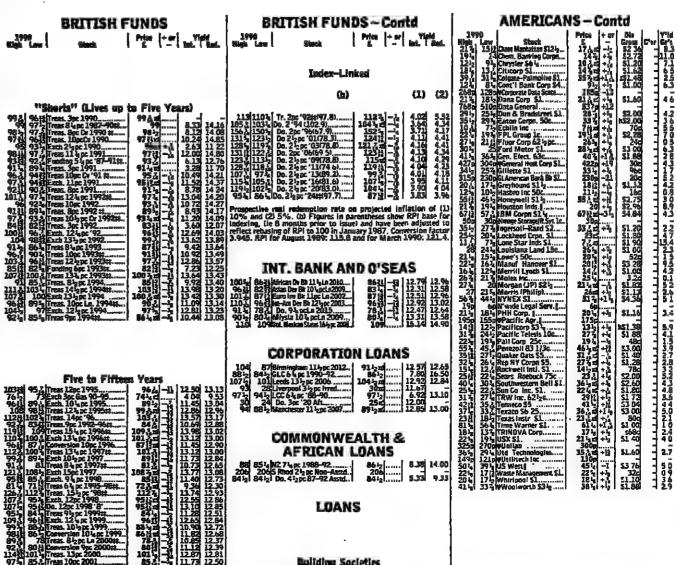
Mr John Smith of UBS Phillips & Drew said: This is NEW HIGHS (26).
SETTESH FUNDS (1) AMERICANS (2) BANKS
(1) BILL DINGS (1) CHENICALS (1)
ELECTRICALS (6) FOODS (1) BIOLISTRIALS
(4) DRYNEW (Cherries), Sowniar 7.750 CV.
FY., Havelock Europa, Hutchison Winampol, Jardine Hidgs., Matal Closures, St. Gobals, Triebus, Selfinance (1) TRANSFORT (1)
TRUSTE (2) THERD MARKET (1). just the latest in a long line of profit warnings from the stores sector, and it will not be the (ii) Saymer (Charles), Downer 7.50; Downer 7 last." He added that the size of the decline in Blacks showed that the market was still not discounting the depth of the problems currently afflicting the sector.

(12) ENGENEERING (4) PÖÖDS (8) HÖTELS
(1) INDUSTRIALS (22) Arbey, ETS, Bankot,
Bespak, Boots, British Bloodstack Agency,
Co. ol Designers, Copymore, De Le Rus,
Eleco, Ersidne House, Do. 74 pc PL, Flanski
Castors & Whoels, Gleves, Grunads 71 pc
Net Cv., MS, Norion, Oriflame, Page
(Michael), Proto-Me, Porth, SAC Ind.,
Southern Bushness, T. & N, Wyndham,
MISURAMCE (2) LEBURE (15) MOTORS
(1) NEWSPAPERS (2) PAPERE (2) PAPERE
(1) NEWSPAPERS (3) TOBACCOS (1)
TRAMSPORT (4) TRIESTS (8) WATER (8)
OBLE (2) OVERSEAS TRADERS (1) MINES

**NEW HIGHS AND LOWS FOR 1990** 

OILS (2) OVERSEAS TRAI

LONDON SHARE SERVICE



#### Redland management changes



management following management changes from May 1.Mr Ian Reid, (left) deputy managing director of Redland Aggregates, is promoted to managing director, succeeding Mr George Phillipson who becomes chairman. Mr Stuart Meler, (right) deputy managing director of Redland Bricks, is promoted to managing director, succeeding Mr Peter Johnson, who becomes chairman Mr Kevin Abbott, chief executive of Redland Roof Tiles, becomes chairman, and Mr Philip Margrave continues as managing director.

Mr Michael Dixon has become managing director of MOUNT ISA HOLDINGS (UK), a subsidiary of the MIM minerals and metals group of Australia. He replaces Mr Peter Slaughter who has returned to MIM's head office in Brisbane as general

MIM's senior representative in Europe where the group's presence has also been augmented by the appointme of Mr Carl W Hollmann as of Mr Carl W Hollmann as general manager - Europe.

FUND RESEARCH lass appointed Mr Richard Nicholas as research director and Ms. Linda-Jana Coffin as research manager. Mr Nicholas was head of the unit trust discretionary service at Laing & Chulckshank Investment Management; and Ms Coffin was research manager with Matheson Investment Management.

secretary of THE ROYAL BANK OF SCOTLAND GROUP, has been promoted to the new post of assistant director, legal and administration. He is succeeded by Mr Kennedy Foster, former deputy group

 Mr John Sadler has been appointed non-executive deputy chairman of AUSTRALIAN MUTUAL PROVIDENT SOCIETY UK. He succeeds Mr D.A. Jamieson who has retired.

■ Mr Ray Carless has been appointed a director of GREIG FESTER GROUP. Mr Carless is managing director of Greig Fester (Australia). SIMON AND SCHUSTER

has appointed Mr Rolf Pakendorf as director of

European development, academic division, based in London. He joins from McGraw-Hill Book Company, where he was managing director for continental

MORTGAGE EXPRESS, part of TSB, has appointed Mr Peter Jones as national sales manager, and Mr Stephen Field as business development manager. Mr Jones was head of business development with Burton Group Financial Services. Mr Field joins from the mortgage department of Sumitomo Bank.

 HAWKER SIDDELBY GROUP has appointed Mr Peter Wilson as managing director of Elmwood Sensors, North Shields. He was managing director of Dale Electrosil.

 Mr Christopher P. Numn has been appointed managing director of HUNTER BUILDING PRODUCTS, Woolwich. He is responsible for mergers and acquistions with the parent company. Hunter International, and is chairman of four subsidiaries.

TR PACIFIC INVESTMENT TRUST, managed by Touche Remnant, has appointed Mr Iain Dale as a non-executive director. He is chief executive of Dale Electric International.

Mr Philip Rowley has been promoted to the new post of executive vice president, EMI MUSIC WORLDWIDE.

#### Wellcome group finance director

 Mr J.R. Precious, finance director of Tioxide Group, joins the boards of WKLLCOME, and The Welcome Foundation on July 1. From August 1 he becomes group finance director, succeeding Mr M.R. okman who retires.

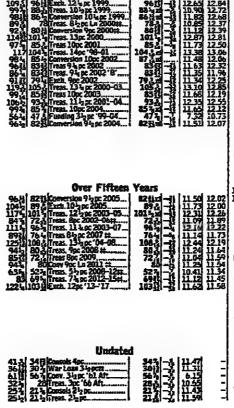
 Mr Milm Archbold has been promoted to managing director of Kier Management and to the board of BEAZER NATIONAL CONSTRUCTION.

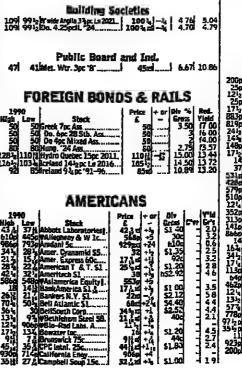
 KI FIBRES has appointed Mr Tony Hankins as its customer service manager From May 1. He is manager of the carpet development centre, Oestringen, West Germany.

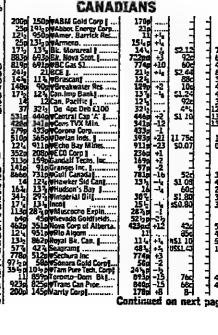
 SCANDINAVIAN BANK GROUP has appointed Mr Peter Fryfors (Swedish) and Mr Timo Väisänen (Finnish) as principals in its corporate finance department. Mr Fryfors was with the Boston Consulting Group, and Mr Väisänen was with Enskilda Secordities.

■ Mr Paul Norrish, deputy managing director, has been promoted to managing director of DUSENBERY EUROPE,

 Mr Stephen Kirby has been appointed group treasurer of RATHBONE BROS & CO.







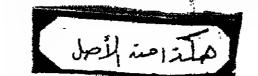
CANADIANS

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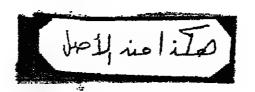
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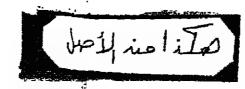
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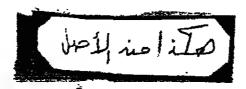
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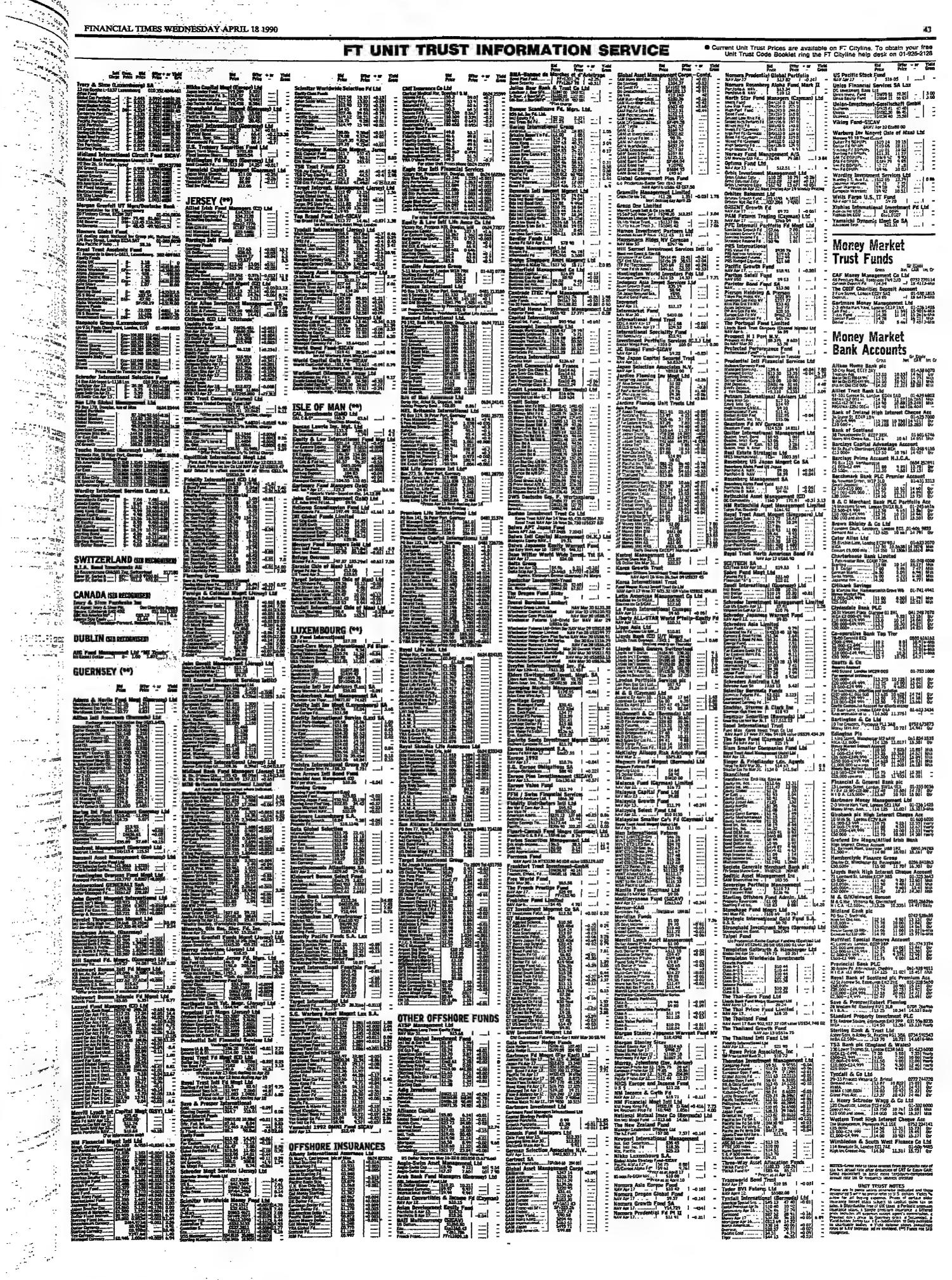
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#### CURRENCIES, MONEY AND CAPITAL MARKETS

#### **FOREIGN EXCHANGES**

### Dollar up ahead of trade data

THE DOLLAR and Japanese yen were the centre of atten-tion on the foreign exchanges yesterday. This helped to keep a nervous pound out of the spotlight, but dealers warned that sterling looked vulnerable if UK economic news proves disappointing later this month. or if there is any firming of world interest rates.

Lack of attraction in the other main trading currencies, and speculation that today's US trade figures will be good, provided support for the dollar. The yen was particularly out of favour, while sterling performed only slightly better than the Japanese currency, and the D-Mark was trendless.

Forecasts of the February US trade figures vary widely amid some suggestions that there could be a spectacular improvement. A narrowing in the deficit from the January shortfall of \$9.3bn is expected. Most estimates for February have been in the region of \$8bn, but market speculation yesterday suggested the figure could be lower.

Stronger than expected US inflation in March also kept the dollar firm yesterday. Consumer prices rose 0.5 per cent during the month, keeping the year-on-year inflation rate at 5.2 per cent. Based on the first

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E IN NEW YORK									
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* All SDR rates are fo	r Apr.16	
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MONEY MARKETS

A weaker pound pushed longer term interest rates higher in London yesterday. One-year interbank rose to 15½-15½ per cent from 15½-15½, but the

important three-month rate

was unchanged at 152 152 per

cent, indicating there is not yet any pressure for higher bank

base rates.
On Liffe September short sterling fell. The September

contract was 13 basis points

higher than June delivery last Thursday, but by last night the

spread had narrowed to 9

points, as nervousness about the UK economy increased.

September closed at 84.77,

UK clearing bank base lending rate 15 per sent from October 5

Day-to-day credit was in

exceptionally short supply on

the London money market. The Bank of England initially

forecast a shortage of £1,550m,

but revised this to £2,000m in

the afternoon. Total help of

£1,988m was provided.

An early round of assistance

was offered and at that time

the authorities bought £525m

bills for resale to the market

on May 1, at 14H per cent. Before lunch £524m bills were

purchased outright, by way of £37m bank bills in band 1 at

14% per cent; £2m Treasury

against 84.82 on Friday.

Longer rates firm

bills in band 2 at 14% per cent; and £485m bank bills in band 2 at 14% per cent. In the afternoon another

£874m bills were bought outright, via £14m Treasury

bills in band 1 at 14% per cent;

£638m bank bills in band 1 at 14% per cent; £69m Treasury

bills in band 2 at 14% per cent; and £153m bank bills in band 2

at 14% per cent. Late assistance of around £65m was

Bills maturing in official

hands, repayment of late

assistance and a take-up of Treasury bills drained £1,217m.

with Exchequer transactions

absorbing £730m and bank balances below target £155m. These outweighed a fall in the

note circulation adding £545m

In Frankfurt call money

firmed slightly to 7.85 from 7.80 per cent. The Bundesbank

offered liquidity to the money

market through a two-tranche

securities repurchase agreement tender for 28 days

and 63 days, at variable bid

rates. This will be required to

replace DM20.7bn draining

from the market today, as two

earlier pacts expire.

The firmer tone partly reflected fears that funds may

be drained at the tender,

because money should find its way into the market later in

the month as the Bundesbank pays its annual profit to the

exchequer in Bonn.

also provided.

to liquidity.

annual inflation rate was 8.5 per cent, the largest gain since the second quarter of 1982. Analysts said the news confirmed that there was no room for an easing of the Federal Reserve's monetary stance but also suggested that higher interest rates were unlikely in the near term.

At the close in London the dollar had advanced to Y159.90 from Y158.20 last Thursday (Y159.32 on Monday in New York); to DM1.6770 from DM1.6730 (DM1.6783); to SFr1.4900 from SFr1.4830 (SFr1.4895); and to FFr5.6375 from FFr5.6225 (FFr5.6380). Its index rose to 68.7 from 68.2.

There was no conclusive evidence that the Bank of Japan supported the yen yesterday, and dealers suspected this was because the central bank fears it will be forced to intervene heavily after the US trade fig-ures are published. Low Japanese interest rates weighed on

the yen, with the dollar touching Y160.20 in London, before finishing at the highest level since December 1986. The D-Mark rose to a record

high of Y95.35 from Y94.55 against the yen, but otherwise traded quietly, rising to FFr3.3615 from FFr3.3605 against the French franc and to L734.95 from L734.90 in terms of the lira.

Concern about the UK politi-cal situation and fear of rising inflation depressed sterling. The pound was also nervous ahead of British economic data, including retail sales, today; money supply and bank lending next Monday; and the trade figures on Wednesday. Sterling fell % cent to \$1.6345 in London yesterday. It also

declined to DM2.7400 from DM2.7475, and to FFr9.2150 from FFr9.2325, but was unchanged at SFr2.4350, and rose to Y261.25 from Y259.75. Its index shed 0.3 to 86.7.

SUROPE	AN CURI	RENCY I	JNIT RA	TES	
Em central rates	Currency autousts against Ecu Apr.17	from central rate	% change asjusted for obvergence	Di <del>rergence</del> jimit %	
42.1679 7.7445 2.04446 6.85684 2.30358 0.763159 1529.70 132.889	42.2559 7.78068 2.04213 6.86298 2.29940 0.762276 1500.76 129.753	+0.21 -0.23 -0.11 +0.09 -0.18 -0.12 -1.89 -2.36	+0.21 -0.23 -0.11 +0.09 -0.12 -1.69 -2.36	±1.5508 ±1.5453 ±1.1762 ±1.3618 ±1.5272 ±1.5689 ±1.5162 ±4.2705	
	42.1679 7.7-45 2.04446 6.85684 2.30358 0.763159 1529,70	Em central spaints Eco arounts entral spaints Eco Apr. 17  42.16.79 7.78068 2.04446 2.04213 6.85684 6.86298 2.30558 2.2940 0.763159 0.762276 1529.70 1500.76	Em Carrency andunts from from page 1 and page 2 and page 2 and page 3 and pag	Em entral automis print Ecs Apr. L7 (25.0%)  42.1679	entral points in the points of

		- 1						
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Langes :	tre for	Ecu, the	उर्हा अर	<b>POSILIVE</b>	chance	denotes	a mark	CUITAGE
diust me	et calc	ulated b	Fine	rcial Tin	ed.			

Apr 17	Day's spread	Charge	Cor mosth	% p.i.	Three months	5.L
	LA240 - LA350	1.6340 - 1.6350	0.93-0.91cpm	6.75	2.61-2.61pm	6.4
×13	1.9010 - 1.9080	1.9020 - 1.9030	0_34-0 27cpm	1.92	0.87-0.75om	1.7
खोडक.	3.074 - 3.09	3.08 - 3.09	14-15 com	6.57	5-41 pm	6.4
itam	56 45 - 56.85	55.75-为后	30-18cpm	3.09	79-61pm	4.9
10 m	10.414 - 10.47	10.46 - 10.47	31 <sub>2</sub> -21 <sub>4</sub> preprin	3.59	101 <sub>2</sub> -9pm	3.7
nd	1.0195 - 1.0290	1,0215 - 1 0225	6.32-0.27ppm	3.46	0.86-0.7com	3.1
العمالات	2734 - 2744	2.734 - 2.744	14-15-prom	7,40	4%-41-pm	6.6
ugai	242 20 - 243 M	345 70 - 342 40	9-7cpm	0.39	61-96dis	-1.2
n	173 45 - 174 30	173.90 - 174.20	19-9cpm	0.97	51-34pm	0.9
	20084 - 2015	2014 - 2015	64,-Attreper	3.21	17-121 <sub>2</sub> pm	2.9
47	10 41 - 10 494	10,6812 - 10 6912	34-24 orests	3.03	8-6% pm	27
CP	9.184 - 9.22	9.21 - 9.22	4-53 cpm	5.14	11%-11% per	4,9
ia	9.94% - 10.00	9.99~10.00	1 In-Lorenes	1.50	34-300	1.4
9	259 4 - 261 4	2604 - 2614	14-15-00-	1.50 7.78	5-4% per	7.5
· La	19.23 - 19.29	19.26 - 19.29	104-104-ppm	6.53 J	27 يا 10 <u>- 27 يا 10 ا</u>	6.0
ce land .	2424 - 244	2.43 - 2.44	14-14 cpm	5.86	31 <sub>3</sub> -33 <sub>3</sub> pm	5.6 5.6
	1.3560 - 1.3590	1.3675 - 1.3685	0.54-0.51com	4.64	1.52-1.47pm	4.4

DOLLAR SPOT- FORWARD AGAINST THE DOLLAR							
Apr.17	Day's spread	Close	One month	% p.a.	Three months	75. 15.	
UK† ireland† canada Ireland† canada Nether landi Belgiato Demoart W Germany Portugal Spain Laly Ispain Japan Japan Seri car land ECU	149 00 - 140 30 106.55 - 106.85 1272½ - 1235½ 6.33½ - 6.55½ 6.10½ - 6.12½ 6.10½ - 6.12½ 159.45 - 140.30 11.81 - 11.83½ 1.4895 - 1.4945 1.2135 - 1.2180	1.6785 - 1.6775 144.00 - 184.10 106.60 - 106.70 12724 - 12724 6.534 - 6.544 5.635 - 15.64 6.114 - 6.114 159 (5 - 159.95 11 81 - 11 81 - 11 81 1.4895 - 1.4905 1.2170 - 1.2180	0.93-0.91cpm (0.61-0.37ppm (0.49-0.51cit) gar-0.02cits 2.05-1.09cit) 1.55-1.95creth 1.55-1.95creth 3.95cits 3.95-2.55creth 1.90-2.25creth 1.90-2.25creth 0.74-0.90cit 0.73-0.75creth 0.73-0.75creth 0.73-0.75creth 0.73-0.75creth 0.73-0.75creth 0.73-0.75creth 0.73-0.75creth 0.73-0.75creth 0.73-0.75creth 0.73-0.75creth 0.73-0.75creth 0.73-0.75creth 0.73-0.75creth 0.73-0.75creth	でもちょうかんかんかん まんかん かんしゅう とうないない とうない かんかん かんかん かんかん かんかん かんかん かんしゅう	2.64-2.61pm 1.37-1.27pm 1.40-1.45ds 0.11-1.05ds 4.20-4.90ds 0.11-0.08sm 285-305ds 1.47-155ds 1.47-155ds 1.49-1	442 1117 -4877 -1684 -523 -7913 -525 -525 -525 -525 -525 -525 -525 -52	
Forward pres	niges and discounts	m and of London tra apply to the US dollar	r and not to the is	a aer co adhldon	u pri passo in u. currenzy.	s samesy.	

EURO-CURRENCY INTEREST RATES							
Apr	17	Short.	7 Days police	Que Mercir	Three Months	Siz Months	Ülm Yaar
Starting	k	125-124, 84-84, 94-94, 103-98, 13-11, 103-104, 14-11, 84-84,	148-148 84-84 124-124 84-84 95-94 73-74 101-98 124-114 104-104 114-114 84-84	15-148 82-83 12-12-83 83-83 83-73 83-73 12-11-11-11-11-11-11-11-11-11-11-11-11-1	154-154 84-85 174-174 64-64 94-64 124-115 124-115 124-115 124-115 124-115 124-115 124-115 124-115 124-115	15 6 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1511-15 81-84 124-14 964 964-16 124-16 16 16 16 16 16 16 16 16 16 16 16 16 1
Long term & 9½-9½ per	arodolia cant no		1-9 per cent; thr mu rates are ca MANGE				rcent; five year no days' notice
Apr.17	Ţ		DM Yes	F Fr.   \$1	1	Lim C 1	

EXCHANGE CROSS RATES										
Apr.17 E S DM Yes F.Fr. S.Fr. H.Fl. Ling C.S B.Fr.										
\$	0.612	1.635	2.740 1.676	134.8 134.8	9.215 5.636	2.435 1.489	3.065 1.887	2015 1232	1.903 1.164	56.6 34.7
DAI	0.366 3.027	0.597 6.237	10.49	95,36 1000.	3363	9.319	1 126 1181	'船'	0 695 7.283	20.7 21,7
F Fr. S Fr.	1.085 0.411	1,774 0,671	2973 1.125	107 J	10. 3.784	2.642	3.348 1.267	2187 827.5	2.0m5 0.762	61.6 23.3
H FI. Lira	0.324	0.530 0.811	0.888	84,70 129.7	2.987 4.573	0.789 1.208	1,551	653.2 1000.	0.617 0.944	18.4 28.1
CS B Fr.	0.525 1.761	0.859 2.879	1.440	137.3 450.0	4.842 16.22	場	1 622 5.431	1059 3548	3,350	29.8 100.

### FINANCIAL FUTURES AND OPTIONS

FFE LONG GILT FUTURES OPTIONS 0,000 64ts of 100%			LIFFE US SIRO, BOR	TREASU 64ths of	KY BOND F 100%	VTURES	OPTOR		
Surfice Prise: 76 77 78 77 80 81 82 83	Calls-sett Jun 3-53 2-61 2-61 1-72 0-38 0-22 0-12		Puts-se Jun 0-09 0-17 0-31 0-52 1-18 1-56 2-42 3-32	Sep 0-14 0-47 1-40 1-27 1-21 2-23 2-60 3-38	Strike Price 88 89 90 91 92 93 94	3-25 2-34 1-50 1-09 0-42 0-22 0-11 0-05	Ueneus Sep 3-56 3-14 2-39 2-06 1-41 1-18 0-62 0-46	0-19 0-28 0-44 1-03 1-36 2-16 3-05 3-63	11ement Sep 0-60 1-18 1-43 2-10 2-45 3-22 4-02 4-50
Limated	solume tot	af, Calls :	1837 Puts	1601 4702	Estimated Previous d	volusee to ay's open i	alai, Caffs i el Cails 20	190 Pets 35 Puts 33	52 52

Estimated volume total, Calls 1000 Pots 105 Prentous day's open lot. Calls 3389 Pots 2419

92-15 92-08 91-19 91-03 91-01

92.45 92.48 92.33

ted volume 36,903 Total Open Interest 80,171 CPTION ON LONG-TERM PRINCH BORD MATER)

o 5.521 Total Gots Interest 23,702

CAC-46 FUTHERS CLATTER Steel Inde

Actor 6 Company
Adam 6 Company
Altied Trust Bank
Altied Irish Bank
Altied Irish Bank
Altied Irish Bank
Benk
Associates Cap Corp
Bank of Banda
Bank of Banda
Bank Bank
Bank Actor
Bank Credit & Comm
Bank Credit & Comm

Bank of Cypres .... Bank of Ireland .... Bank of Ireland .... Bank of Scotland ....

91-04 90-29 90-23 90-22 90-22

90-15 90-15

92-11 92-00 92-00 91-20 91-21 91-14 91-04

U.S. TREASURY BONBS (CBT) 8% SLOG AGO TIMA # 180%

CHICAGO

LIFFE BUND FUTURES OPTIONS DH250,000 points of 180%

LIFFE SHORT STEILING OPTION £500,900 points of 199%

0.40 0.50 0.84 1.08 1.77 1.71 2.07

0.02 0.04 0.07 0.12 0.39 0.15

0.6271 0.6273 0.6261 0.6340 0.6282 0.6284 0.6274 0.6353

15,712

Rochurghe G'rantee ...... Royal Bir of Scotland .....

Standard Charterel .....

169,447

2000 3.0 3.5 4.6.5

BASE LENDING RATES

Essatorial Rask old ....  2,350

LIFFE EL	ROMARK leds of 10	LIFFE EX	RODGLLA	R 61			
Strice Price 9050 9075 9100 9125 9150 9175 9200		5ep 6.73 0.54 0.39 0.27 0.17 0.10 0.06	Pats # Jen 0.02 0.05 0.05 0.15 0.27 0.45 0.66	Sep 0.14 0.20 0.30 0.43 0.53 0.53 0.76	Strike Price 9050 9075 9125 9125 9175 9200 9225	Calife 92 1000 0.66 0.43 0.22 0.08 0.03 0.02	tiles C

LONDON GLIFTED

79-15 80-27 Prev. 80-13 61-05

\$100,80	SURY BONDS 0 32ms of 1	08%		
Jan Sep Des	91-03 90-30	17ga 92-14	1.0W 90-25	92 98
Eştimate Previous	d votume 212 day's open in	13 (401) 1. 4604 (4	7089	

	Points of 1			
Juni Sep Disc Mar Jus Sep Dec Mar	\$4.68 84.68 84.77 85.18 85.70 86.22 86.63 86.95 87.06	High 84.70 84.84 85.24 85.74 86.27 86.67 86.97 87.09	84.76 84.76 85.16 85.68 86.22 86.63 86.93 87.05	Pres. 84.64 84.82 85.75 86.27 86.97 87.97
Ert. Vol. Previous	Cinc., fligs. sc lay's open in	t shown) 2 t. 152252	5159 (245) (149965)	m
THREE I	CHITH EUR	DOLLAR.		

THREE S \$1m pek	CATH EUR	BOLLAR					
Jun Sep Dec MU Jor Sep Dro:	91.40 91.30 91.30 90.96 90.62 90.78 90.68 90.67	Plant 91.51 91.46 91.26 91.09 90.61	91.37 91.28 91.10 90.96 90.81	91.50 91.42 91.42 91.08 91.08 91.93 91.85			
Est. Vol. (Inc. Figs. not shown) 3749 (2698) Previous day's open Int. 30134 (20007)							
THREE S	MATH RUNG wints of 100	MARK %					

THE PROPERTY OF	32 Trial 36	•		
	134 109 0.96 0.96 1.08 1.08	91.42. 91.42. 91.11 91.00 90.99 91.09	91.94 91.96 91.97 90.97 91.98	81 81 81 81 81
instal volg	ne 8922 Ipon lat.	64500 (64	191 <b>8</b> 0	
	_	90.99 91.09 91.09 64500 66	91.08 91.08	

Estimated volgant 8922 (6589) Prenions day's open lat. 64500 (64918)	
THREE MONTH BEJU	

	EEU lm	polars of 104	196		
	Jun Sep Dec Mar	Close 89.37 89.34 89.49 89.64	High 89.39 89.35 89.49	29.36 89.34 89.49	89.41 89.37 89.49 89.64
	Estimates Previous	tolume 338 lay's open la	( <b>26.5)</b> L 4215 (40	250	
	FT-SE 18 \$25 per 6	o imaex but	nž	•	
	Sep Doc	2231.0 2271.0 2271.0 2311.0	High 2250.0	2227.0	Prev. 2244.0 2284.0 2324.0
1	Estimated	Volume 238	7 (2290)		

L 6345 1-mth. 3-mth. 6-mth. 12-mth. 1-6253 1-6083 1-5825 1-5378 BUM-STERLING SE per S Latest High Low Prev. 16100 1616 16060 16246 15812 15850 15800 15990

5 months US Dullers

Treasury Bills and Bonds

8.10-8.25 99-104 84-74 845-8.55 711-711 124-124 104-104 12-124

8.50-8.65

151 151

8.00 9.75

One Year

151 154

173 HONG

FT LONDON INTERBANK FIXING

MONEY RATES

Two Months

7.95-8.10

113-12

LONDON MONEY RATES

14%

Treasury Bills (self), one-month 143 per cent, three months 145 per cent, Bank Sills (self); one-month 143 per cent, three months 145 per cent; Treasury Bills; Average tender rate of discount 14.6170 p.c. ECGG Fixed Rate Sterling Export Finance. Make up day March 30, 1990. Agreed rates for period April 25 to May 25 1990. Scheme I, 15.70 p.c., Scheme II & III 16.57 p.c. Reference rate for period March 1,1990 to March 30, 1990. Scheme IV&V 15.311 p.c. Local Authority and Finance Houses seven Cayr notice, others seven days fixed. Finance Houses Base Rate 155 from April 1, 1990. Bank Deposit Rates for same at seven days notice 4 per cent. Certificates of Tax Deposit Series 6), Deposit allocal and over held under one month 112 per cent; one-three months 13 per cent; three-six months 13 per cent; six-nine months 13 per cent; nine-twelve months 13 per cent; Under £100,000 112 per cent from Oct 9,1989, Deposits withdrawn for cash 5 per cent.

Car Naoth

C11.00 a.m. Apr.17) 3 months US doltars

7.80-7.90 93-10 83-83 8.30-8.40 631-7.1 11%-12% 6.95 115-114

1517

141

NEW YORK

Fed funds \_\_\_\_\_\_Fed funds at intervention...

Interbank Bid
Sterling CDs.
Local Authority Depa.
Local Authority Bonds
Discount Mid Deps
Company Deposits
Finance House Deposits
Treasury Bills (Buy)
Bank Bills (Buy)
Fine Trade Bills (Buy)
Fine Trade Bills (Buy)
SDR Linked Dep, Offer
SDR Linked Dep, Bid.
EUI Linked Dep, Bid.
EUI Linked Dep, Bid.

(Lunchtime)

offer 84

#### Hampshire Trest PIc ..... Heritable & Gen Ior Bok . Banque Beige Ltd ........ Barclays Basir \_\_\_\_\_ Benchmark Bank PLC .... Brit Bk of Mid East \_\_\_\_ Hill Samuel .... C. Hoare & Co. C. Hotere & Co. Rossjkong & Shaoph Deuppid Joseph & Sons Lloyds Bank Medical Bank Ltd McDonnell Downston Buth Midland Bank Moant Banking Banking & Securities Rouses Association. \*\* Deposit now 5.9% Savewise 8.5%. Top Tex-650,000-instant access 13.7% & Mortgage base rate. § Demand deposit 9%. Mortgage 15.2% - 15.95%

### ANV SPONSORED SECURITIES

	:	•			Gross	Yield	
High	Low	Company	Prince	Chicago	điy (př	%	P/E
343		Ass. Srit. Ind. Ordinary	325	. 4	10.3	3.2	8.8
38	19	Armitage and Rhodes	23			-	
210	149	Bardon Group (SE)	150ml		4.3	2.9	14.6
lk-	102	Bardon Group Cr Pref (SE)	207ml	0	6.7	6.3	
123	74	Bray Technologies	80		5.9	7.4	7.1
110	82	Brembili Conv. Pref	82	-2	11.0	134	
325		CCL Group Ordinary	310	ō	14.7	4.7	-3.8
176	165	CCL Group 11% Cooy. Pref	168	ō	14.7	8.8	
225	140	Carbo Pic (SE)	21,0mg	0	TA	3.6	12.4
110	109	Carbo 7.5% Pref (SE)	110	0	10.3	9.4	
7.5	0.125	"Magnet Go Nes-VotingA Cay	0.725	Ō			_
		*Magnet Sp Non-VotingB Cov		ō			
130		ists Group	91	Ğ	8.0	8.8	5.2
145	58	Jackson Group (SD	108	ă	3.6	3.3	12.6
322	243	Matthouse NV (AnstSE)	243	ă			-
158	98	Rotert Jeskies	140	ŏ	10.0	7.1	51
467	340	Scruttors	360	ň	18.7	5.2	3.6
		OF BURE				2.6	7.0

 
 160
 106
 Unistrat Europe Conv Pref
 155

 395
 268
 Veterlaary Drug Co. PLC
 268

 370
 278
 W.5 Yestes
 310
 Securities designated (SE) and (USM) are dealt to subject to the rules and regulations of the ISE. Other securities listed above are dealt in subject to the rules of TSA.

These securities are dealt in strictly on a matched bergain basis. Neither inde Companies Exchange Limited nor Granville Davies Limited are snarket makers in these

The mounties are done on a control tops. Ferther deaths and table

Independent Companies Exchange Limited 77 Mansell Street, London El 8AF	7
Telephone 01-488 1212 Member of TSA	

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# FUND MANAGEMENT LIMITED

#### BUDGET TAX CHANGE BOOST FOR FUTURES FUNDS

EUROPES LEADING COMPANY SPECIALISING IN FUTURES FUND MANAGEMENT US\$100 MILLION UNDER MANAGEMENT

For further information, please contact Peter Swete or John Demaine Sabre Fund Management Limited
20 St Dunstan's Hill London ECSR 8HY Tel: 01-621 0156 MEMBERS AFBD (UK), NFA (USA)

Nationwide Anglia 🚟

\$100,000,000 Floating rate notes (Issued by Anglia Building Society)

Notice is hereby given that the notes will bear interest at 15 1/8% per annum from 17 April 1990 to 17 July 1990. Interest payable on 17 July 1990 will amount to £191.66 per £5,000 note and £9,583.05 per \$250,000 note:

Agent: Morgan Guaranty Trust Company

**JPMorgan** 

CENTRAL-EUROPEAN INTERNATIONAL BANK LTD USD 30.000.000 FLOATING RATE NOTES DUE 1996

For the period April 17, 1990 to October 17, 1990 the rate has been fixed at 8.8125% P.A.

> Next payment date: October 17, 1990 Coupon nr: 9 Amount: USD 4479,69

The Principal Paying Agent SCORTE GENERALE ALSACIENNE DE BANQUE 15, avenue Emile Reuter

MOOLWICH EQUITABLE BUILDING SOCIETY

2200,000,000 ing Rate Loan Notes Due 1993

mbros Bank Limited Agent Bank

CREDIT FONCIER DE

LUXEMBOURG

Due 1993
In accordance with the terms and conditions of the Notes, notice is hereby given that for the three arouths interest Period from (and incheding) 17th April, 1990 the Notes will carry a rate of interest of 15% per cent. per annum. The nelevant interest Payment Date will be 17th July, 1990. The Compon Annual per 210,000 will be 23,833-22, payable against surrender of Coupon Not 8

Hermbrow Bank I Jurillad

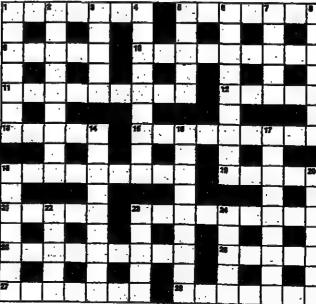
287.47.- per ECU 10,000 note and of 521 E874W- (NOT 52) 192,000 ---

ba Jaiv 18, 1980. Agent Benk

**JOTTER PAD** 

#### CROSSWORD

No.7,216 Set by VIXEN



**ACROSS** 1 Likes the page with adverts

5 Bill and Sarah admitting copper's charge (7)

Put rubbish cutside for cook

10 This country is entering a newly formed organisation (9) 11 Lay to rest party split (9)

12 More should take part in unisex track-suits (5) 13 Really wet, but set to smash record (5)

15 Left unrestrained (9)
18 Hardy's novel "Silent Ire" 19 An argumentative sports-

man? (5) 21 Photographs of some his-

articles – clothing (9) 26 A quarter shut up, being

exhausted (5)
27 Half of them finished up improved (7)
28 Not allowed the support to

remain overlong (7) DOWN

1 Traipse around arranging social events (7)
2 Do in the old head calling

for total accuracy! (9)

8 Some people waste a textific lot, he scotts (5)

4 The jaded fellow sees no advantage either way (9)

5 Anything to reform a thugi

6 Rival offer given preliminary study (9)
7 Workersxwho get a move

on? (5)

B Haui fish up where there's shelter (7)

14 Ideal pads may well be surrounded by a tence (9)

16 Heel and a good man among a number preparing some tithits (9)

17 There are points in favour of dividing the home here

(3,6) : 18 Decide to clear up yet again 20 Never return and attempt

retaking possession (2-5) Writing short article, think to raise a laugh (5)

21 Photographs of State (b)

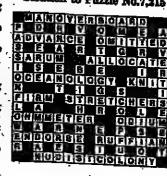
23 Hopes room can be found for a mature student (9)

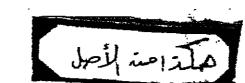
24 Start making notes (5)

25 Press a top player to accept small change (5)

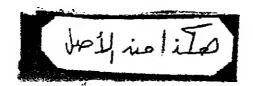
26 She has to clean French

27 Start making notes (5) Solution to Puzzle No.7,215





الله المراد ا المراد المرا



			VORLD STOC	K MARKETS
	AUSTRIA Auril 17 Scir + or - April 17 Frs. + or -	- GERMANY (continued) ETALY (continued)   April 17   Doc. + or =   April 17   Lire + or	SWEDER - (Abril 17 Kroner + or -	CANADA
	Verbrand	Bellerstorf   1950   1-15   1950   1-15   1950   1-15   1950   1950   1-15   1950   1950   1-15   1950   1950   1-15   1950   1950   1-15   1950   1950   1-15   1950   1950   1-15   1950	AGA 8 (Free)	TORONTO
CRD III	Description   Color   Color	Series   1,000   143   1450	Tongazi Huleti.   18.1   -2     Vasi Rerés   151.25   +0.25     Western Desp   151.25   +0.25     April 17	### Action of the property of the control of the property of t

## rmany



#### NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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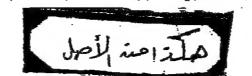
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# push Dow to an early decline

#### Wall Street

AFTER an early fall in reaction to a larger than expected gain in consumer prices in March, the broad market recovered somewhat and blue chips rebounded smartly, writes Janet Bush in New York. At 2pm, the Dow Jones Industrial Average was quoted 6.53 lower at 2,756.53 on low volume of 84m shares, having stood more than 20 points lower within 15 minutes of the opening bell. The Dow had closed 11.26 higher on Monday at 2,763.06, largely buoyed by strong results from IBM.

The buying after the opening drop was mostly concentrated in blue chip issues. Other major indices were still quoted sharply lower at midsession. The American Stock Exchange Composite index was quoted 2.30 lower at 354.68 and the Nasdaq Composite of over-the-counter stocks fell by

2.31 to 434.49. The initial weakness came on news that the Consumer Prices Index, taking out food and energy, surged by 0.7 per cent in March, giving a rise in the CPI so far this year of an annual 8.5 per cent. This is the largest annual series in the cent. largest annualised rate of increase in any first quarter since 1981. The index, stripped of its food and energy compo-nents, is regarded as a good indicator of the core rate of

That was followed by news of a stronger than expected 0.7 per cent increase in industrial production in March as well as a 0.4 per cent jump to 83.3 per cent in capacity utilisation. This evidence of some robustness in the manufacturing sector coupled with the jump in consumer prices hit the Trea-

sury bond market hard. The equity market also focused on the day's batch of corporate earnings announcements. Among featured issues yesterday was NCR, the computer company, which slumped \$5% to \$65 after it reported net income of 73 cents a share in its first quarter, well below market expectations, compared

NATIONAL AND REGIONAL MARKETS

Figures in perentheses show number of stock

per grouping Australia (81)... Austria (19).... Belgium (61)...

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Sweden (35)..... Switzerland (65)..... United Kingdom (307)....

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slipped \$'4 to \$66'4 after announcing net income of \$1.05 a share from 97 cents a share a year earlier. This was roughly

in line with expectations. Oil stocks were mixed, despite a rise in crude oil futures in advance of yester-day's meeting of oil ministers from Saudi Arabia, Kuwait and the United Arab Emirates to discuss the recent weakness in oil prices. Mobil edged \$% higher to \$61, Chevron dropped \$% to \$66% and Atlantic Richfield added \$% to \$114%. A number of banks reported their results yesterday. NCNB, from Charlotte, North Carolina, added \$1 to \$38 after announcing net earnings of \$1.33 a share in the first quar-ter compared with \$2 cents a share a year ago. Citicorp was

unchanged at \$24% despite reporting net earnings of 60 cents a share in its first quarter compared with \$1.52 a share a year ago. Its results were depressed by loan loss provisions related to weak real

ket. Northeast Bancorp plunged \$8% to \$32 after its merger agreement with Bank of New York was thrown into doubt because of differing valuations placed on the bank IBM fell back \$% to \$110% on profit-taking, having surged \$3% on Monday after its earn-

ings were announced.

TORONTO stocks fell at midsession, depressed by news of a Pacific Forest Products and by the inflationary implications of yesterday's US economic data. The composite index dropped 38.4 to 3,510.9 on volume of 10.74m shares. Declines led advances 317 to 103.

Canadian Pacific Forest Products traded at C\$28 after closing at C\$32 last Thursday while Noranda Forest fell C3% to C\$11%. CAE Industries lost C\$% to C\$7% as investors worried following the bankruptcy declaration by the defence-related electronics manufacturer,

# Consumer prices Muted contrast between Paris and Frankfurt bourses

LAST WEEK's contrast between Paris and Frankfurt planned to take over Continental AG of West Germany. Suez in yesterday's post-holiday trade, writes Our Markets Staff. PARIS came off the day's highs as profit-taking started to set in after the market's earlier. General Electric strong gains over the last two weeks and ahead of the close of

the trading account on Friday. However, although the CAC 40 index fell from a high of 2,141.13 it still made a new closing high of 2,126.34, up 9.68. Volume was estimated at around FFr2bn to FFr2.5bn, against last week's levels of more than FFr3bn.

Casino, the supermarket group, was one of the day's biggest fallers, dropping FFr9.90 to FFr152.10 on its acquisition of a 50.7 per cent stake in La Ruche Meridionale, another retail group. Brokers said that Casino had paid over the odds for La Ruche in an attempt to increase market share and expressed concern about how Casino planned to finance the acquisition.

Michelin, the second most actively traded stock after Eurodisney, rose FFr1.50 to

Chemicals rose on hopes of dividend increases at Bayer and BASF, and the positive effect from the issue of covered

came off highs of FFr505, but closed FFr2.50 higher at FFr494 after news of strong results from Société Générale de Belgi-FRANKFURT gave up its

early gains after a day of slug-gish trading, the DAX index closing 3.82 lower at 1,914.35 after a rise of 2.74 to 809.73 in the FAZ at midsession. Volume rose from DM5.7bn to DM5.9bn. Deutsche Bank opened strongly, up DM8.50 on a letter of intent to set up a joint ven-ture with Deutsche Kredit-bank, the main East German

state-owned commercial bank; but widespread profit-taking left it DM3 lower on the day at DM801. Elsewhere among blue chips, chemical shares ran contrary to their usual form by posting broad gains while carmakers, among the market's favourites in the past four months, mostly declined.

as continued support from the four large corporate groups ahead of the May local elecwarrants on Bayer by West-deutsche Landesbank last

Daimler Benz dropped DM10.50 to DM920.50 and BMW by DM8

to DM586 but Porsche, subject of a buy recommendation by B

week Bayer climbed DM6.20 to DM314, and BASF DM4 to DM312.50. Among carmakers, continued to climb, closing continued to climb, closing L1,090 higher at L40,300 and firming further to L41,100 after hours. Brokers said that Generali was looking attractive once Metzler in Frankfurt, rose DM44 to DM1,159, a new high again on asset value argu-ments, and in the light of its

A German analyst working for a Japanese investment bank in London has produced a directory of "red chips" – her term for companies which will benefit from the restructur-ing of the Eastern Bloc – which include French and Swiss entrants, as well as a clutch from her home country.

Ms Sibylle Andressen, writing on German problems and prospects for Yamaichi International (Europe), picks out Accor of France, the first foreign hotel chain to establish a large network of guesthouses in East Germany; CGE (telecoms, cables etc) and SEB (domestic applicances) from the same country; and Brown Boveri, the Swiss engineering combine, important supplier to the Bundesbahn and to large parts of the German engineering sector.

Yamaichi expects the German market to trade sideways for the next few months, and anticipates volatility. It is looking for a re-rating of the French market and thinks that Swiss engineering and pharmaceutical companies, in particular, will benefit from East German developments.

for the year.
MILAN rose smartly on for-eign and domestic institutional demand for blue chips, as well

over the last year. They added that 1989 results from the insurance sector, expected in the next few weeks, might not be as poor as the market expec-ted. Elsewhere Fiat closed L78 higher at L10,748 and reached L10,870 in the after-market. Volume was estimated at around L300bn and the Comit index rose 19.34 to 713.06.

index rose 19.34 to 713.06.

AMSTERDAM concentrated on VRG Groep, the paper, business systems and graphics company, which surged after news late on Thursday that VRG had given the papermaker. KNP, permission to increase its stake in VRG to 50 per cent from its current level of 30 per cent. VRG was not planning an equity issue so KNP would have to buy shares in the market, brokers said. VRG, which also announced from the market becomes the control of the con better than expected first quar-ter results, went ex-dividend of

ter results, went ex-dividend of Fl 2.40 but ended the day Fl 3.50 higher at Fl 71.50. Pirelli Tyre, the Amsterdamlisted subsidiary of the Italian tyre manufacturer, fell Fl 2.30 to Fl 34.50 after announcing that 1990 profits would be flat in 1990 after a 7.9 per cent increase in 1989 profits to increase in 1989 profits to Fi206m. Begenann, the engi-neering company, was unchanged at FI 167 after news that the Soviet authorities had approved its takeover of the Russian company Cemash. The

The general share index rose 20.51, or 2.54 per cent, to close at 828.23. The index has risen at 228.23. The most has risen
by about 23 per cent since the
April 8 election.
MADRID built on recent
gains, with the general index
adding 1.84 to 267.18 by the end

of the open outery session. All sectors gained except the troubled banking sector. Construction shares rose strongly, with Valderrivas up 100 perce points to 4.890 per cent of par value. Turnover was estimated at around Pta 10bn.

BATTER A COUNT

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Comment.

transport group Nedlloyd, due to announce its 1989 results today, rose F1 1.80 to F1 107.80.

In general, stocks closed broadly higher, with the CBS tendency index adding 1.1 to

STOCKHOLM was enlivened

by strong demand for Ericsson

on rumours of a massive order

from West Germany. The tele-com group's free-B shares rose SKr8 to SKr886 and the Affars-

världen General index closed 7.4 higher at 1,146.9. ATHENS hit its third record

high since the Conservative

Party won the general elec-tions last week and formed its

first government since 1981.

# Bad press for Toshiba pulls Nikkei off early highs

BAD NEWS for the electronics sector and an increase in money supply left share prices almost unchanged yesterday after solid gains in earlier trading, writes Michiyo Nakamoto

in Tokyo.

Arbitrage buying helped lift the Nikkei average by over 340 points at the morning close, but the index ended the day with a loss of 1.58 at 28,461.60, against a high of 28,961.52 and a low of 28,335.93. Losers led winners by 484 to

418 with 176 unchanged Turn-over recovered from Monday's 230m shares to 424m. The Topix index of all listed stocks eased 1.20 to 2,128.57 and, in London, the ISE/Nikkei 50 index rose 2.81 to 1,661.60. High money supply growth for March, at 11.6 per cent, led to further concern about inflation. Meanwhile, a newspaper report estimated that Toshiba's operating profits for the business year to March, 1991,

This triggered widespread selling in Toshiba and other electronic companies. The report pointed to a softening of the semiconductor market since last summer, and pre-dicted lower profits for other

semiconductor makers.
Toshiba closed down Y40 at Y1,020, Hitachi by Y40 to Y1,560 and NEC by Y30 to Y2,080. Sony's loss of Y80 to Y8,270 was due to profit-taking as well. Investors were cau-tious about buying Sony since it has risen about 20 per cent from its March 22 low of Y6,380.

On the more cheerful side. Isuzu Motors and Fuji Electrochemical saw a surge of buying on their joint development of a large capacity battery which could be used for electric automobiles. Isuzu added Y120 to Y770 while Fuji closed at Y1,070 bid, up Y120.

Electrony Ninnon Steel Elsewhere, Nippon Steel,

first in volume with 49.3m shares, advanced Y12 to Y580. Mitsui Shipbuilding and Engi-

neering followed with 20.5m Bank of Korea was the most shares and gained Y20 to Y345.
Mitsubishi Heavy Industries was third in volume with 17.8m 600 won to 11,300 won. shares and rose Y30 to Y930.

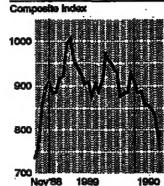
Caution was the watchword in Osaka, where the OSE average dropped 221.58 to 30,730.29. Turnover more than doubled to 33.1m shares from 16.4m.

#### Roundup

POLITICAL concerns moved the two most active markets in the Pacific Basin yesterday, both of them for the better. SEOUL rebounded from its lowest levels since November 1988 on rumours that the Government planned to take action to support the market. The composite index rose 2.4 per cent to close at 796.56, up 19.56. and turnover jumped to 256.3bn won from 172.5bn won.

Gains were across the board, with the exception of fabricated metal and shipping shares. Financial shares rose by a sharp 4.8 per cent in their index value. The Commercial

#### S.Korea



HONG KONG surged on relief that the holiday, taking in the first anniversary of the death of the reformist Hu Yaobang, had passed without new pro-democracy demonstrations in China. The Hang Seng index broke through the key 3,000 June 4, the day when Chinese troops violently suppressed the student pro-democracy demon-stration in central Peking. The index rose 24.75 to

3,020.44. Strong overseas interest pushed turnover up to HK\$1.53bn from HK\$1.31bn last Thursday. Property shares showed the biggest gains, with Cheung Kong adding 10 cents to HK\$11.40 and Hang Lung Development up 5 cents at.

AUSTRALIA drifted in thin trading, the All Ordinaries index closing 0.3 higher at 1,499.2. Turnover eased to 56m shares and A\$94m from Thursday's 86m and A\$145m.
Elders IXL continued to be the most actively traded stock

the most actively traded stock with 13.79m shares changing hands and closed 2 cents higher at A\$1.85, News Corp was one of the day's higgest gainers, rising 20 cents to A\$10.85 on plans to sell more US assets to reduce debt. TAIWAN started off strongly

rates but ended lower as the financial sector, which makes up nearly half of the index, succombed to seiling pressure. The weighted index lost 127.71 to 9,291.61 while turnover rose alightly to NT\$81.5bn from Monday's NT\$80bn. The financial sector's index shed 2 per

MANILA ended mixed in thin volume in the absence of thin volume in the absence of fresh news. The composite index was little changed at 1,096.77, after Monday's close of 1,096.02. Saniwares, which led the market in the past two weeks, closed down I peso at 60 pesos after reaching a new high of 62 perce in the acciden high of 62 pesos in the session.

#### **SOUTH AFRICA**

JOHANNESBURG eased in quiet trading ahead of a policy speech by President FW de Klerk to parliament. Gold shares led the market down in response to weaker bullion prices. The JSE overall share index fell 18 to 3,103.

### France underlines its rise in status

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Beigium	+0.26	+1.34	-2.04	-6.38	-5.55	-3.8	
Denmark	-1.75	-5.05	+ 25.37	+ 0.15	+ 1.23	+3.0	
Finland	-1.07	-5.07	-18.88	+ 0.31	+0.16	+2.0	
France	+1.64	+ 6.67	+ 23.81	+3.32	+4.39	÷ 6.3	
W. Germany	-2.36	+1.36	+37.72	+8.01	+7.25	+9.2	
ireland	+0.42	-1.37	+ 15.38	+1.07	+2.29	+4.1	
italy	+ 1.78	+4.05	+ 12.70	+0.23	+1.52	+3.3	
Netherlands	-0.88	-0.72	+5.14	-4.G2	-4.37	-2.8	
Norway	-2.00	-7.49	+ 18.24	+ 13.38	+ 12.60	+ 14.6	
Spain	+3.35	-2.68	-13.55	-13.44	-12.57	-10.9	
Sweden	-0.31	+0.64	+10.34	-7.58	-7.76	-6.0	
Switzerland	-1.01	-2.78	+7.09	-5.99	-3.99	-2.2	
JK	-0.14	-1.92	+6.73	-8.41	-8.41	-6.7	
EUROPE	-0.18	+0.24	+13.34	-2.71	-2.41	-0.6	
Australia	-1.05	-4.96	+9.66	-8.39	-12.65	-11.0	
Hong Kong	+1.10	+4.20	-4.77	+5.49	+3.70	+5.5	
Japan	-0.02	-8.69	-15.49	-25.85	-33.82	-32.6	
Malaysia	+2.38	-6.60	+ 25.06	-3.69	-6.48	-4.7	
New Zealand	+1.75	-2.14	-2.39	-11.36	-15.03	-13.4	
Singapore	+1.71	-2.17	+20.03	+5.25	+ 4.65	+ 6.5	
Canada	-1.87	-4.64	+ 1.56	-8.32	-10.31	-8.6	
USA	÷ 1.33	+0.84	+15.30	-2.65	-4,40	-2.6	
Mexico	+3.99	+4.63	+ 168.84	+28.41	+21.79	+24.0	
South Africa	+ 0.C6	-7-90	+28.61	÷ 5.74	-7.19	-5.49	
WORLD INDEX	+0.38	-2.96	+1.75	-12.09	-16.36	-14.8	

134.28 278.08 148.98 138.19 248.93 135.76 165.38 134.79 123.69 189.03 101.50 129.99 217.33 402.65 139.68 62.28

189.73 183.92 147.00 179.95 91.57 147.06 139.43

186.94 129.90 134.75 139.26

135.79

8.0 -

-0.8 +0.0 +0.0 -0.2 -0.3 -0.0 +0.0 -0.3 -0.0 +0.0 -0.3 -0.1 +0.5 -1.0 +1.0 +1.0 +1.0 -0.4 -0.4 -0.4

By William Cochrane MIXED week for shares

in Europe, and a nervously volatile one in Japan were offset by a surge in the US before the Easter holiday, sparked by a rally in blue chin oil issues and anticipation of the strong IBM earnings per-formance to come on Monday. In aggregate, the result was little change in the FT-Actuaries World Index; but some of the component indices, particularly in Europe, seem to be at a pivotal stage. France emphasised its rise in

international favour, indicated in the first week of April when its equity market rose 4.5 per cent compared with a fractional decline in West Germany. Last week it put on another 1.6 per cent; but Brian Knox, of Kleinwort Benson Securities, was making cau-tious noises by Thursday about the fresh supply of new issues which recent strength could

West Germany, for the moment, is the subject of argument. It still attracts strong support from analysts at home, and in the UK: in London, Citi-

FRIDAY APRIL 13 1990

250.97 134.32 125.49 225.46 122.76 149.76 122.00 111.68 170.73 91.88 120.12

198.94 354.47 128.52 58.32

206.90 170.61

167.71 131.10 162.88 83.04

169.17 119.84

123.37 125.64 122.43 115.93 124.01

122.67

123,63

116,73 241,53 127,12 117,04 217,10 113,44 148,29 117,52 123,61 166,42 23,24 133,04 133,04 123,14 120,46 57,12 202,79 183,31 160,80 116,90 162,70 84,58 133,64 133,64 133,64 133,64 133,64 133,64

124.86

159.54 131.95

132.95 132.79

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood

Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

+0.1 +0.1 +0.0 -0.8 -0.5

-0.5

241.53 127.12 116.73

217.10 113.44 146.29 117.52 123.81 166.42 93.44 130.89 228.34 1229.14 1229.14 1229.19 163.98 160.80 118.70 84.56 133.84

124.94 159.54 129.98 128.73 137.94 119.09

132.24

132.34

Copyright, the prices were unavailable for this edition. Markets open April 18: Canada, Japan, Malaysia, Singapore, Spain and USA.

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125.58

226.21 123.37 150.29 122.49 112.40 171.78

92.23 118.12 197.49 365.90 126.93 56.60 208.47

83.21 733.64 126.70

128.14 169.88 118.05 122.45 126.54 123.02

123,40

3.54 1.96 0.98 2.07 3.44 2.71 5.21 2.13 2.35 2.59

2.60

134.64 277.96 148.76 138.98 249.71 135.96 165.67 135.11 123.68 189.09 101.76 133.04 218.12 403.86 140.13 62.37 229.15 188.85 185.74 145.20 185.74 145.20

91.97 148.01 139.26

141.50 187.38 132.73 138.63 139.15 135.60 128.39 137.34 135.86 136.63 140.33

136.93

week that it had increased its estimate for German GNF growth from 3.5 per cent to 4.0 per cent this year, to take account of the growing plans However, West German shares fell by 2.4 per cent last week. Economic and invest ment opinion is divided: Citi-corp classes the stock market decline as a consolidation, with the index still 32 per cent higher since its takeoff point early last November; others counsell caution, looking at the IG Metall wage and working hours campaign, the prospect of political upheavals in East and West Germany and the persistent decline in domestic bond market, which has doubled the reverse yield gap between falking bonds and rising equities since the begin-ning of 1988.

Last week's strongest performers were Latin markets on both sides of the Atlantic: Spain is backed by Salomon Brothers which sees cooling inflation, weak work oil prices and real economic activity set to growth at a sustainable 3.5 per cent per annum; Mexico has seen a rise in the banking sector of over 80 per cent this

DOLLAR INDEX

1990 Low

137.42 236.69 130.39 141.69 122.05

112.24 181.49 91.65 124.40 208.65 324.53 130.43 60.31

202.34 179.70 180.87 132.84 173.89

135.57 185.01 124.63

124.81 126.77 131.30

135.01 177.85 158.27 121.64 88.93 132.49 149.15

83.25 189.88 175.29 173.44 120.90 67.65 194.17 155.96 143.35 154.59 156.71

77,32 146,45 122,81

120.83

285.63 160.02

153.61 260.82 152.29 165.87 137.71 124.24 198.57

102.11 197.26 245.32 409.41 145.66 75.36 245.90 199.38 251.39 165.19 206.95 99.12 184.31 145.40

# NURDINE PEACOCK

### **Another Year of Growth**

Dividend up 15.0% Earnings per share up 10.6%

Results for the year to 31st December, 1989

	1989 £'000	1988 £'000
Turnover	1,126,682	1,019,367
Profit before tex	22,605	20,863
Taxation	7,458	7,329
Profit after tax	15,148	13,534
Dividend per share	4.60p	4.00p*
Earnings per share	12.5p	11.3p*



Total Cash and Carry branch area now over

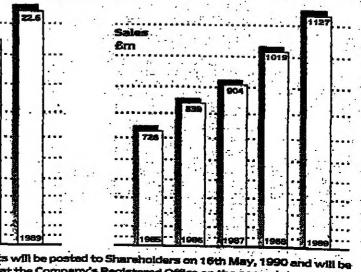
N & P outperforms main competitors in ales per square foot – by at least 20%.

branches at Blaydon, York, Sheffield & Chester in the pipeline. A major new initiative to meet the specific

Accelerating expansion northwards

eds of the caterer to be launched shortly. Expanding central distribution capability to

W. M. Peacock, Chairman £m



The Annual Report and Accounts will be posted to Shareholders on 16th May, 1990 and will be available to the public at the Company's Registered Office on the same date.

THE CASH AND CARRY WHOLESALER Nurdin & Peacock PLC, Bushey Road, Raynes Park, London SW20 O.J. TEL: 01-946 9111

